

EUROPEAN NEWS

Bonn parties row over monetary union treaty

By David Marsh in Bonn

THE political row over German monetary union sharpened yesterday as the Bonn government accused the Social Democratic Party (SPD) of increasing the threat of a further influx of eastern refugees.

Mr Theo Waigel, the Finance Minister, and Mr Volker Rühe, general secretary of the governing Christian Democratic Union (CDU), accused the SPD of contraband in threatening to block the treaty's ratification.

In a speech before the Bundestag, the upper house of parliament, which groups representatives of the federal states, Mr Waigel appealed to SPD-controlled states to approve the treaty in a vote on June 22. A delay would raise the danger of new flows of disaffected East Germans into West Germany, he said.

Social Democrat leaders

Foreign ministers in discussions on Nato

By David Marsh

MR Hans-Dietrich Genscher, the West German Foreign Minister, is meeting Mr Edward Shevardnadze, the Soviet Foreign Minister, in Geneva today to discuss Moscow's opposition to Nato membership of a united Germany.

News of the talks coincided with news yesterday of a radical shift in Bonn's thinking towards downgrading the importance of nuclear weapons, which could have important repercussions for Nato's nuclear doctrine.

Mr Volker Rühe, general secretary of Chancellor Helmut Kohl's Christian Democratic Union, said in Bonn that nuclear weapons in Europe in future would be solely necessary to deter use of nuclear forces by the Soviet Union.

Up to now, West Germany has justified atomic armaments as providing insurance against a conventional attack

Hungarian PM hostile to Pact

By Nicholas Denton

MR JOZSEF ANTALL, the new Hungarian Prime Minister, yesterday declared his conservative Government's hostility to Warsaw Pact membership in a significant concession to public opinion and the parliamentary opposition.

"Taking part in the Warsaw Pact was in conflict with the wishes of the people in 1956 (the Hungarian uprising) and during the last elections, and we think the whole agreement is unnecessary," Mr Antall said, outlining the Government's programme.

Earlier this month, the opposition Alliance of Free Democrats tabled an emergency motion calling for the removal of Hungarian forces from the joint military command of the Pact and immediate talks on full withdrawal.

The reaction of Mr Antall and Mr Geza Jeszczak, the new Foreign Minister, was initially hostile but the popular Free Democrat proposal embarrassed them into yesterday's surprising radical statement.

The new government's economic policy of the also tries to bridge (not entirely successfully) the gap between the cautious ideas of Mr Antall's Hungarian Democratic Forum and more reformist thinking. The programme promises that:

- the Government will rapidly initiate bankruptcy proceedings against 30-40 habitually loss-making companies;
- wholesale privatisation will begin in the retail and service sector;
- devolved state enterprises will be brought under more direct political control.

Commission announces Mediterranean aid scheme

By Lucy Kellaway

THE European Commission yesterday proposed a near tripling of community support for the 14 non-EC Mediterranean countries and a wide range of non-financial measures, in an attempt to forestall the economic and political crisis that looms in the region.

In one sense it is no more than an acknowledgement of the strong currency policy pursued by the central bank since last year. But it also contains an important message for international financial markets and confirms Belgium's determination to forge ahead with European monetary union.

A Belgian franc bound closely to the D-Mark — operating perhaps within an unofficial 0.5 per cent band in the European monetary system rather like the Dutch guilder — would create an effective German currency zone taking in the Netherlands, Belgium and Luxembourg.

Central bank officials, however, were at pains to point out yesterday that while the D-Mark was the current target,



Romanian National Front faces problems in holding party line

By Owen Bennett-Jones in Bucharest

ROMANIA'S ruling National Salvation Front, which won a resounding victory in Sunday's elections, may split because its membership covers such a broad range of political opinions, according to the party's official spokesman.

"The danger does exist," said Mr Adrian Nastase, who was elected to the Assembly of Deputies.

The Front came to power in the midst of last December's revolution and has so far only defined itself in the most general terms. Its members describe it as social democratic and left-of-centre but there are clearly many different strands of politics in the party.

The possibility of a split before the next elections, which have to be held within two and a half years, could give Romania's opposition it lacks in the wake of the election minority.

The Front has always said that it favours a coalition government. But it is not yet clear whether Mr Radu Campeanu of the third-placed National Liberal Party, will choose to join the new government or instead try to provide some sort of parliamentary opposition.

The new Government's top priority will be trying to sort out the economy. But even in this crucial area there are signs of division within the Front. Some Front economists are suspicious of foreign capital, arguing that its introduction could incur unacceptable social costs. But others are keen to attract foreign investment and technology and say they will argue for a relaxation of Romania's currently restrictive regulations on repatriation of profits.

Confident signals from Belgium

By Tim Dickson in Brussels

BELGIUM'S intention, confirmed yesterday, to peg its currency more closely to the D-Mark is a sign of the country's improving economic health.

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Soviets avoid radical route in prices reform

By Quentin Peel in Moscow

THE SOVIET presidential and federal councils, the highest bodies advising President Mikhail Gorbachev, yesterday approved a new package of economic reforms which include drastic food price rises but propose further delays in switching to an overall liberalised pricing system.

First details of the decision which emerged yesterday suggest that it still falls far short of the rapid moves to a market economy demanded by the most radical reformers, and yet it has already aroused the wrath of the official trade unions.

The most dramatic price rise — a tripling in the price of bread — will take effect from July 1, according to deputies in the Supreme Soviet, while other food price rises of 100 per cent and more will only be introduced next January 1.

Radio Moscow reported that there were "no serious objections" to the reform plans at the joint meeting of the advisory councils, but there was still evidence yesterday of dissension in government ranks about the speed and coherence of the whole reform programme.

In particular, Professor Nikolai Petakov, Mr Gorbachev's personal economic adviser, yesterday called for an early change in the price of essential goods, but steep increases in the price of luxuries, like gold and jewellery.

He roundly attacked the official trade unions for opposing free market prices even for commodities such as caviar.

and expensive cars, suggesting that the labour organisations were simply unwilling to abandon their control on the distribution of such supplies.

The reforms are to be formally presented to the Supreme Soviet, the standing parliament, by Mr Nikolai Kryzhanov, the Prime Minister, tomorrow.

But more details are expected at a press conference today from Mr Yuri Maslyukov, the first deputy premier in charge of the State Planning Committee, and Dr Leonid Alakhan, the deputy premier in charge of economic reform.

Deputies in the Supreme Soviet said yesterday that the whole package looked like another compromise between government ministers and economic reformers, and was in danger of pleasing neither the radicals nor the conservatives.

Although the package includes provision for substantial "compensation" of wage packets for the price increases, deputies said the price rises would increase state revenues by 180 billion, while the compensation would cost only 150 billion.

Professor Petakov himself spent out a string of measures which he said should be implemented before price rises.

He told the newspaper, *Kommersant Pravda*, that they should be denationalised, improvements in the monetary, credit and finance system, reform of banking, and the introduction of a hard currency for sale to highest bidders.

Baltic presidents get nowhere in Moscow

By Leyla Soutou in Moscow

THE PRESIDENTS of rebel Latvia and Estonia left Moscow empty-handed last night after a meeting with President Mikhail Gorbachev, as the Lithuanian parliament decided on limited concessions slowing down the republic's independence drive.

Mr Arnold Rundtals, the Estonian president, described the 20-minute conversation with the Soviet leader as "unpleasant for all sides."

Mr Anatoli Gorbovits, the Latvian president, and Mr Rundtals were in the Soviet capital for a session of the Council of Federation, which grants representatives of the Soviet Union's 15 constituent republics.

Mr Gorbachev was quoted as sticking more rigidly to the orthodox monetary policies of the Bundesbank, they hope that the "risk premium" which Belgium plays through higher interest rates — there is a 1.8 percentage point differential with German rates at the short end — could start to fade.

Any reduction would help the Government in its constant struggle to contain Belgium's mountain of public debt (around Eft7,000m).

Based on the rules agreed by the centre-left coalition when it came to power in mid-1988, it looks as though ministers will have to find roughly Eft700m (£1.2bn) of extra cuts in public spending to bring the budget deficit back within acceptable limits. That, coincidentally, is equivalent to a one percentage point fall in interest rates.

This would open the way for suspending such measures as the issue of Lithuanian passports, but would not affect the independence declaration itself, he said.

Further Soviet moves to tighten the blockade of Lithuania were reported last night by the Interfax service of Radio Moscow, which said that an oil tanker from Rotterdam containing 30,000 tonnes of oil had been stopped by Soviet border guards off the port of Klaipeda.

In Estonia, meanwhile, Russian workers at the republic's oil refinery in the north-east joined a growing strike yesterday to press Mr Gorbachev to take action against the republic's bid for independence.

Local officials said several factories and mines in the predominantly Russian-speaking city of Kohila-Jarve, a centre of the oil shale industry, were on strike yesterday or had begun shutting down. The same was true in nearby Sillia.

In the industrial city of Narva, workers at the city's main power station, which supplies much of the northwest of the Soviet Union, sent a telegram to Mr Gorbachev saying they could not guarantee continued supplies of power.

In the capital Tallinn, where the work stoppage began on Monday, a spokesman for the largely Russian Inter-Front movement said workers at 22 plants were striking.

"The Estonian Soviet Socialist Republic is in danger," declared a statement signed by the strike committee of Kohila-Jarve, which has an 80 per cent Russian population.

Mr Gediminas Vagurins, a member of the parliament's economic committee, said in a telephone interview that deputies would vote formally on the plan today after legal experts had put the finishing touches to it.

AN ESTONIAN spokesman in Moscow said that the three Baltic presidents, including Lithuania's, Mr Vytautas Landsbergis, would be sending the Kremlin a joint proposal for formal independence talks with Moscow.

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WORLD TRADE NEWS

Japan 'working to December deadline on Uruguay Round'

By Robert Thomson in Tokyo

JAPAN attempted yesterday to end confusion over whether Tokyo would like an extension to the current Uruguay Round of Gatt negotiations, which are scheduled to finish at the end of this year.

Mr Taro Nakayama, the Foreign Minister, had said that the "conclusion of the talks may not be reached until next year," though a Foreign Ministry spokesman emphasised the minister did not mean to imply that Japan was seeking an extension.

"We are doing our utmost to make these negotiations successful by the end of the year. The minister mentioned that the nature of the problem is so

difficult that some people are concerned about whether it can be completed by the end of this year," the spokesman said.

Meanwhile, officials at the Ministry of International Trade and Industry (MitI) said Japan was definitely working to a December deadline, and it presumed that participating countries would reach agreement in time.

"Everyone is trying to complete their work, and no one is thinking any further than December. There may be some legal work to be done in January and February, but we expect the decisions will be made in December," a MitI official said.

Third World exporters reject US textiles plan

THIRD WORLD exporters "unequivocally" reject a US proposal to introduce a system of global quotas for world trade in textiles and clothing, Mr Hassan Kartadjoemena, chairman of the International Textiles and Clothing Bureau (ITCB), said yesterday. William Dullifore reports from Geneva.

The ITCB represents 23 developing countries, including China and all main textiles and clothing exporters. Mr Kartadjoemena said in Hong Kong that the US proposal was an unacceptable basis for current Gatt talks.

The council intends to finalise an alternative plan for dismantling the Multi-Fibre Arrangement (MFA) currently governing textiles trade. Developing countries hope to table this in the group negotiating

on textiles at its next meeting in Geneva on June 12.

Textiles trade is one of the most sensitive issues in Gatt's Uruguay Round. Developing countries have linked support for the liberalisation sought by industrial nations in areas such as services and intellectual property rights to agreement on phasing out the MFA.

The US, backed by Canada, has proposed the import quota bilaterally negotiated under the MFA be replaced during a 10-year transition by global quotas. Last week, the US tried to win wider support by modifying its plan to guarantee continued minimum quotas for exporters at present holding MFA quotas. Mr Kartadjoemena's rebuff follows the EC Commission's dismissal of the US plan as a step backwards.

He warned that aggressive US demands could hurt the relationship between Mr Toshiki Kaifu, Japan's Prime Minister, and President Bush, who have overseen the settlement of trade disputes in recent days.

Meanwhile, Japan is expected to make a formal proposal at the Hawaii meeting for follow-up talks to the SII. The proposal will apparently be for annual vice-ministerial meetings to review SII progress, though the possibility of allowing EC officials to join the follow-up meetings has also been discussed.

Prices, which for a basic 20ft steel container have risen sharply from \$1,850 in 1987 to about \$3,000 last year have peaked and are starting to decline.

"We are at a turning point from a sellers' market to a buyers' market," says Mr Soo Sam Chae, senior vice-president of Hyundai Precision. "Naturally we are seeing downward pressure on prices."

Attracted by the strength of

Japan snubs US demand for targets on spending

JAPAN will not agree to US demands to set specific GNP targets for public works spending, Mr Ryutaro Hashimoto, Japan's Finance Minister, said yesterday. Robert Thomson reports from Tokyo. He regretted the issue remained contentious despite resolution of most bilateral trade disputes. Japan has indicated public investment will be raised about 50 per cent over the next 10 years, but has not met Washington's earlier demand for public investment to reach 10 per cent of GNP over the next three to five years — a big rise from last year's figure of just under 7 per cent.

Trade officials from both countries are due to meet in Hawaii today for informal talks under the Structural Impediments Initiative (SII). The US is expected to demand clearer goals for public works spending for the final SII report, scheduled for July.

Mr Hashimoto said yesterday that the US had accepted a more general promise of spending increases in April's interim SII report, and expressed disappointment that the GNP target has resurfaced in recent days.

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Attracted by the strength of

Lid comes off container market

S Koreans face oversupply and competition, writes John Ridding

SOUTH Korea's container manufacturers, which have dominated the world industry since the late 1980s, may be facing an uncomfortable feeling of déjà vu.

The industry cycle and comparative advantages which propelled them to a position where they now make more than half the world's containers would appear to be shifting in favour of a new group of manufacturers from South East Asia.

For Hyundai, Jindo and the other Korean manufacturers, the challenge is whether and for how long they can avoid surrendering market share to regional rivals as Japan was forced to do, Korea's benefit, in the late 1980s.

The most immediate concern facing the Korean manufacturers is the shifting balance between container demand and supply.

Over the past three years the strength of container demand from the world's shipping and leasing companies — resulting from increased international trade and the trend towards containerisation — has far outstripped existing capacity.

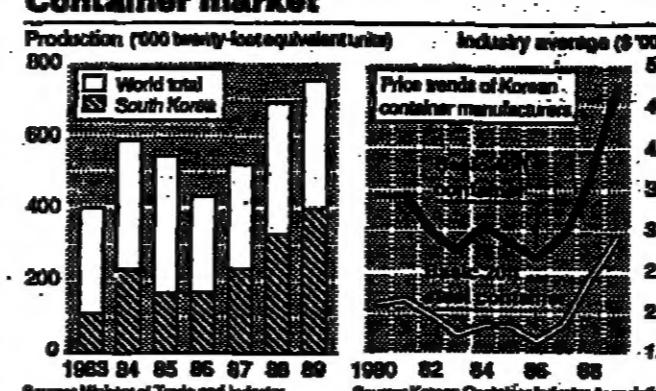
But the prospect of oversupply looms. According to Hyundia Precision Industries, the world's largest container manufacturer, the ratio of steel container production capacity to demand will this year move from 98 per cent to almost 120 per cent.

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Attracted by the strength of

Container market



Source: Ministry of Trade and Industry

and the impressive returns achieved by the Korean, Japanese and Taiwanese producers, new facilities have mushroomed from Thailand to Malaysia and Indonesia. China, too, has announced plans to increase capacity.

According to the publication Container Industry, at least 14, and possibly 17 new container factories are under construction or are being planned in the region. New capacity from these operations is expected to reach 200,000teu (twenty-foot equivalent units) by the end of 1991, compared with total world production in 1989 of about 750,000teu. Many of the new facilities involve investments by leasing and shipping companies.

Wages in Malaysia, Thailand and Indonesia, are often four times lower. In addition, the rapid growth of these economies, in particular in exports, provides a strong incentive to container customers.

That this is so reflects an important peculiarity in the container industry. Shipping companies need the containers when the trade is happening. If exports are sluggish in a country, the demand for new containers at its ports is reduced. The cost of shipping

containers to areas of demand is an obvious disadvantage.

According to Mr Chae the slowdown in South Korea's export machine meant that outbound containerised cargo grew by 1 per cent last year, whereas inbound volume grew by 8 per cent. The combined total for Malaysia, Thailand, Singapore, and the Philippines were 18 per cent and 19 per cent respectively.

The impact can be seen at South Korean harbours. "We have a tremendous number of empty containers at our ports, sometimes as many as 40,000," says one of the larger Korean shipping companies.

None the less, Korean container manufacturers remain confident. "South East Asia does not represent a threat at the moment" says Mr H.C. Kim, a general manager at Jindo — a belief shared by his counterparts at Hyundai and the other large producers.

Such optimism is in part justified by a series of continued advantages enjoyed by Korean companies. On the one hand, the level of industrial and transportation infrastructure is higher in South Korea than in its emerging competitors. All of the principal components, from steel to corner castings,

are produced locally, a significant advantage given that raw materials account for about 70 per cent of production costs.

The quality of ports and roads is also higher in Korea. At the same time, the volume of production achieved by the five Korean container manufacturers brings significant economies of scale: "We can buy steel in the exact sizes from the local steel industry," says Mr Kim, "while the South East Asian manufacturers have to buy regular-sized plate which involves a lot of scrap and wastage."

Better infrastructure, economies of scale and the higher productivity of the Korean labour force combine to erode the price advantage of the newcomers. In addition, the Korean products are of higher quality.

Everyone has been disappointed with the new manufacturers because of the poor quality control and level of workmanship," says a manager at one of the world's largest container leasing companies. "We placed orders in Thailand because it was about 10 per cent cheaper, but they couldn't deliver on time."

"We are not too concerned at the moment," says the sales director of one of the Korean companies. "I think we have at least five years before we lose any significant market share to South East Asia."

Meanwhile, the challenge for the Korean companies is to restructure their industry towards more sophisticated, higher value added containers.

About half Jindo's annual sales are now of refrigerated open-top, overhead-loading, and other special containers. Hyundai Precision is in no hurry. "We have four to five more years of good steel container production, then we will concentrate more on special containers," says Mr Chae.

Other agencies such as West Germany's Hertie have restored cover for Poland but they were not required to operate on a commercial basis and could act as insurers of last resort, he said.

Limited ECGD cover is available for medium-term cover for Albania, Bulgaria, Poland, Romania and Yugoslavia. It is reviewing the position of the last three countries, although it could make no promise that cover would be restored. Other agencies such as West Germany's Hertie have restored cover for Poland but they were not required to operate on a commercial basis and could act as insurers of last resort, he said.

Meanwhile, Mitsubishi will provide support to Mercedes-Benz in building a factory in Gorki in the Soviet Union, to assemble 240,000 vehicles a year of the Mercedes-Benz range.

The plans are the first specific ones to arise since the two groups announced in March a strategic alliance of their aerospace, car and electronics businesses.

Mr Yoshiro Taniguchi, vice-president of Mitsubishi, said yesterday in Tokyo that Mercedes, which procures most of its Y2,000bn (\$7.75bn) in components in West Germany, will launch a 12-member team on June 1 to promote other specific tie-ups between Mitsubishi and Daimler-Benz group companies.

Daihatsu is to terminate Polish car plant talks

DAIHATSU Motor of Japan said yesterday that it would terminate its negotiations with Poland over a car venture.

Negotiations with FSO, the Warsaw-based car maker, were officially still under way, a Daihatsu official said, but there had not been much progress on the issue of where the cars were to be produced. The talks were expected to end next month.

Daihatsu, an associate company of Toyota Motor, Japan's biggest car maker, proposed in January that FSO should assemble 500 units a month of

DAIHATSU Charade. All the parts were to be imported from Japan.

Daihatsu appears to have been beaten by Fiat of Italy in the competition to provide the technology for a new range of cars to be produced by FSO. In February, Fiat and FSO jointly announced they had agreed to conduct a feasibility study into producing a Fiat Tipo-type hatchback at FSO's Warsaw plant. A final agreement was expected to be signed in July or August.

The present FSO Polonez range is based on the old Fiat 125.

ECGD 'will keep seeking E Europe guarantees'

By Peter Monaghan, World Trade Editor

BRITAIN'S Export Credits Guarantee Department will continue to look for centralised foreign trade bank guarantees when offering cover for medium-term export credits to Eastern Europe, despite the growing decentralisation of the region's economies.

Economic reform in Eastern Europe meant that individual countries could run out of foreign exchange, but the newly-created foreign trade organisations did not publish the kind of financial information which would allow credit judgments to be made, Mr David Cooper, a senior ECGD official, said.

They would have to establish a track record before their guarantees would become acceptable.

"We need to look for security from someone we can judge," he told a conference at the Confederation of British Industry.

"In most of Eastern Europe, that means the foreign trade bank."

Mr Cooper said there had been some "injudicious scare-mongering" about late trade payments by the Soviet Union.

These were due to Soviet entities entering into commitments without authorisation of the country's Bank for Foreign Economic Affairs (BFEA). "So far as we are aware, no delays have occurred where the BFEA is guaranteeing the obligations. At present, we are talking about delays, not default in payment."

The ECGD was currently off medium-term cover for Albania, Bulgaria, Poland, Romania and Yugoslavia. It is reviewing the position of the last three countries, although it could make no promise that cover would be restored.

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DAIHATSU Charade. All the parts were to be imported from Japan.

Daihatsu appears to have been beaten by Fiat of Italy in the competition to provide the technology for a new range of cars to be produced by FSO. In February, Fiat and FSO jointly announced they had agreed to conduct a feasibility study into producing a Fiat Tipo-type hatchback at FSO's Warsaw plant. A final agreement was expected to be signed in July or August.

The present FSO Polonez range is based on the old Fiat 125.

DAIHATSU is to terminate Polish car plant talks

DAIHATSU Motor of Japan said yesterday that it would terminate its negotiations with Poland over a car venture.

Negotiations with FSO, the Warsaw-based car maker, were officially still under way, a Daihatsu official said, but there had not been much progress on the issue of where the cars were to be produced. The talks

Bush backed on renewal of trade ties with China

By Lionel Barber in Washington

PRESIDENT George Bush, who is expected this week to renew Most-Favoured-Nation (MFN) trade benefits for China, yesterday picked up strong support from congressional Republican leaders.

Republican backing – coupled with divisions among the Democratic majority in Congress – means Mr Bush is again on the brink of a significant victory over a potentially controversial foreign policy.

Early predictions suggested China's failure to produce concessions on human rights could make it difficult for Mr Bush to muster support for extending MFN – which grants the lowest available tariffs to Chinese goods and has allowed China to become America's 10th largest trading partner since 1980.

Later yesterday, Senator George Mitchell, Democratic majority leader, demanded Mr Bush's policy toward China as a "fail-safe" that is clear and complete". Yesterday he said the Bush Administration's actions were "sowing the seeds of disaster with respect to the next generation of leaders in China".

Congress would need a two-thirds majority in both houses to override Mr Bush's MFN recommendation – a difficult

task for opponents.

Mr Bush, ever patient, has defused his critics by hinting he is ready to link MFN to improvements in human rights in China – even though these conditions may prove more rhetorical than substantive, as one official admitted.

Vigorous lobbying by US business, which has about \$4bn direct investment in China, has helped Mr Bush's case. The British embassy has also weighed in, arguing that MFN is vital to Hong Kong, the main entrepot for US-China trade, which reached \$18bn last year.

Yet, as on other issues, Mr Bush has been hampered from divisions among Democrats. Despite Senator Mitchell's charge, House Democrats, notably Mr Tom Foley, the Speaker, have failed to move on. Mr Stephen Solaro of New York, an influential Asia specialist, is lying low, knowing he needs to be more than ever for his efforts to reshape Cambodia policy. Mr Nancy Pelosi, the California woman who led the struggle to protect Chinese students' visa permits in the US, has said she will support MFN extension tied to various economic sanctions and improvements in human rights.

Technology leads may slip away from US

By Peter Riddell, US Editor, in Washington

THE US risks losing its lead in several important technologies in fast-expanding markets, according to a study produced by the Commerce Department.

The report focuses on 12 emerging technologies with projected annual US sales of \$600bn by the end of the century.

These include advanced materials which are high temperature and corrosion resistant, advanced semiconductor devices, high-performance computing, flexible-computer integrated manufacturing and biotechnology.

At present, the US is ahead in six of the 12 technologies compared with Japan and nine compared with Europe. The US is behind in five sectors compared with Japan and one compared with Europe.

However, in terms of the trend of comparative advantage, the US is gaining ground in none of these areas compared with Japan, holding its own in only two (artificial intelligence and flexible computer-integrated manufacturing) and losing in ten.

The prospects are better in relation to Europe, where the US is gaining in three areas (artificial intelligence, biotechnology and high-performance computing), holding its own in six and losing in three.

The one sector where the US is already behind compared with both Japan and Europe is digital imaging technology.

Election board to review Dominican dead heat poll

By Canice James in Kingston

THE Central Elections Board in the Dominican Republic is reviewing the results of last week's presidential election after a first count showed the two leading candidates in a dead heat.

The review was also prompted by allegations from Leonel Bosch, the candidate of the Dominican Liberation Party, that fraudulent methods had been used by the Reformation Social Christian Party of Mr Joaquin Balaguer, the incoming President.

With 95 per cent of the votes counted before the review began, Mr Balaguer led Mr Bosch by just over 10,000 votes.

Barco calls for people's army

COLUMBIA'S President Virgilio Barco has called on the country's 30m people to form an "unbeatable army" to fight a wave of violence which officials blame on drug barons trying to sabotage Sunday's presidential elections reports Reuters.

President Barco also announced that he would not attend a five-nation Andean summit that began in Peru on Tuesday after a senator was shot dead in the latest of a series of attacks.

He called on Colombians to show solidarity with security forces "because what is at stake is the future of our families, of our principles, of our rights and of our democracy. Let the violent ones be up against an unbeatable army of 30m Colombians."

Eight car bombs have exploded in the last two months, killing 60 people and injuring hundreds, and more than 50 policemen have been

shot dead in attacks in Medellin. Three presidential candidates have been killed in nine months.

Members of Mr Barco's family had a narrow escape on Monday when a bomb whose fuse had been lit failed to explode at a Bogota school attended by two of the president's granddaughters, police said. Previous reports had said that a bodyguard stamped out the fuse just in time.

The murder of Senator Federico Estrada Velez, an ally of ruling Liberal Party presidential candidate Mr Cesar Gaviria, caused shock and outrage in Colombia.

Assassins in a car and riding a motorcycle fired into Mr Estrada Velez's car when he stopped at a traffic light in Medellin on Monday. A newspaper said several types of firearms were used, including a sawn-off shotgun and one which fired chumming bullets which explode on impact.

Court agreement conceals CIA payments to Noriega

By Henry Hargrave in Miami

US Government prosecutors have avoided disclosing how much money the Central Intelligence Agency paid General Manuel Antonio Noriega by agreeing that the Government will pay his legal fees in his trial on drug trafficking charges.

The tentative agreement was announced yesterday in the Miami Federal District Court after a closed-door meeting between lawyers for both sides and Judge William Hoeweler.

Defense lawyers had earlier asked

Judge Hoeweler either to force the Government to unfreeze some of the assets of the former Panamanian leader so that they could be paid, or release them from the case.

The Government has frozen at least 27 bank accounts in various countries, arguing that the money is profit from drug trafficking and thus forfeit. Gen Noriega claims the money came from intelligence agencies.

The Government apparently decided that paying the bills was better than having to disclose details of

Gen Noriega's financial arrangements with the CIA. Judge Hoeweler had ordered the Government to provide that information in time for yesterday's hearing.

The agreement – if approved – means the Government will be paying lawyers fees that could run to more than \$300 per hour for each of Gen Noriega's team of attorneys.

There are also bills for translators of thousands of documents, numerous investigators and international travel, including trips to Cuba to discuss Gen

Noriega's defence with President Fidel Castro.

The agreement effectively turns the general's legal team into public defenders. Most court-appointed attorneys are paid between \$40 and \$60 per hour and receive about \$1,000 per investigator.

But all sides are agreed that the Noriega defence bill will be well over \$100,000.

Details of the fee agreement are to be settled in Judge Hoeweler's court tomorrow and will need further

approval from the Federal Circuit Court. Gen Noriega has agreed that he will reimburse the Government if he regains control of his assets.

The agreement left some in the courtroom bemused. Mr Richard Sharpe, a lawyer for one of Gen Noriega's co-defendants who is seeking a separate trial for his client, told the judge he thinks of the case as "Starship Noriega".

"We've gone to several worlds now, and we're still not back here," Mr Sharpe said.

Chile President defends human rights pledge

By Leslie Crawford in Santiago

PRESIDENT Patricio Aylwin of Chile delivered an impassioned defence of his decision to set up a national human rights commission, during his first state of the nation speech on Monday.

The President has just completed two months in office, and is under fire from right-wing opponents for conducting a joint session of parliament to deliver a damning indictment of General Augusto Pinochet's 16-year rule, but he also extended an olive branch to the Armed Forces by thanking them for their role in ensuring Chile's peaceful transition to democracy.

Mr Aylwin has also been criticised for his government's apparent inaction in the face of a spate of terrorist attacks against members of the Armed Forces.

Mr Aylwin was categorical in his condemnation of violence, but he said the only way to prevent radical groups from

taking justice in their own hands, was by establishing the truth concerning the human rights abuses committed under the former regime.

The president used his three-hour speech before a joint session of parliament to achieve a reconciliation between civilians and men in uniform. "There are those", he said, "who want to evade their political responsibilities by shielding themselves within the Armed Forces."

Chile's conservative parties believe General Pinochet remains the best guarantee of the army's loyalty to the new civilian government, but the former dictator's isolation is becoming increasingly apparent.

Together we should be capable of overcoming the trauma,

passions and prejudices of the past."

Mr Aylwin made it clear that he thought General Pinochet's continued presence as commander-in-chief of the army was the greatest obstacle to achieving a reconciliation between civilians and men in uniform. "There are those", he said, "who want to evade their political responsibilities by shielding themselves within the Armed Forces."

Chile's conservative parties believe General Pinochet remains the best guarantee of the army's loyalty to the new civilian government, but the former dictator's isolation is becoming increasingly apparent.

Together we should be capable of overcoming the trauma,

chief of the navy, air force and paramilitary police attended the presidential address in the Congress in Valparaiso. General Pinochet was conspicuous by his absence. The general chose to attend a military ceremony in Iquique, in the far north of the country, and when asked why he was not in Valparaiso, he replied tersely: "Because I am in Iquique."

Bombs damaged a judge's house, a Mormon chapel and the headquarters of Chile's main right-wing party in the second wave of explosions in a week in the Chilean capital. No injuries were reported in the blasts set off late on Monday night, presumably by leftist groups.

Salvadorean groups agree peace timetable

By Joseph Mann in Caracas

REPRESENTATIVES of the Government of El Salvador and leaders of the Farabundo Marti guerrilla movement (FMLN) have reached agreement on a "general agenda and calendar" aimed at ending years of civil war.

The accord, which followed five days of closed-door talks in the Venezuelan capital Caracas, was arranged by Mr Alvaro de Soto, a United Nations official who served as mediator. The points agreed upon by the two sides represent a first step toward achieving a peaceful settlement in El Salvador, but substantial issues must still be resolved.

The document signed by the UN intermediary and the two groups stated that the "initial objective" will be to reach political agreements leading to "a cessation of armed confrontation" and of any other act that "violates the rights of the civilian population". Both of these processes are to be verified by UN observers, once the Security Council approves.

When the first stage is completed successfully, the document calls for the establishment of "guarantees and necessary conditions" under which the FMLN guerrillas may re-enter normal civilian and political activities.



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Peking rejects Taiwan's overtures

CHINA yesterday rejected proposals by Taiwan's newly-inaugurated President Lee Teng-hui to open full relations with Peking, accusing him of setting impossible conditions, Reuter reports from Peking.

In its first response to Mr Lee's radical inauguration speech on Sunday, China reiterated its position that Peking was "the sole, legitimate government representing all Chinese people".

The official New China News Agency said Mr Lee had set "impossible preconditions" by calling on China to change its political and economic systems, commit itself to not using force to recover Taiwan and to allow Taipei to expand its foreign ties.

The agency accepted Mr Lee of pursuing a policy of "one country, two governments" and of trying to create "two Chinas".

In a separate development, China's senior leader, Deng Xiaoping, repeated China's position that Taiwan could keep its own army under Peking's long-standing "one country, two systems" reunification proposal. Deng, 85, made the comments to the former West German Chancellor, Mr Helmut Schmidt, on Monday, according to sources who had access to the meeting.

Mr Lee's ground-breaking proposals would mean an end to Taiwan's 40-year-old policy towards China known as the "three no's" - no official contact, no negotiations and no compromise.

Since the defeated Nationalists fled to their island stronghold in 1949 both Peking and Taipei have claimed to be the sole governments of one China.

China has repeatedly refused to reject the possibility that it will one day use military force to recover the island.

Lee, who came to power in 1988 and was elected to a new term by the Nationalist-dominated electoral college in March, repeated on Sunday a proposal he first made last week to hold government-to-government talks with China.

Peking replied that it would only hold talks on a party-to-party basis.

In its response to Mr Lee's speech, China noted without comment his pledge to end within two years the government's 42-year-old emergency provision of "supervision of the Communist revolution".

Despite Taipei's ban on direct investment in China, Taiwanese businesses are pouring funds into the mainland. In just a few hundred thousands of thousands of Taiwanese have returned to visit relatives not seen for decades but only a few mainlanders have been allowed to go to Taiwan.

Human rights groups condemn Tibet brutality

UP TO 1,000 people were executed, and many more tortured, during the six months before China lifted martial law in Lhasa, reports coming out of Tibet said, Peter Ellingsen writes from Peking.

Human rights groups, and dissidents have told of a concerted and brutal attempt by Chinese soldiers to crush resistance before Peking moved to end 14 months of martial law in Lhasa on May 1.

They also say Chinese authorities were bulldozing ancient Tibetan housing to eliminate hiding places and guarantee a clear line of fire.

Human rights groups, including Amnesty International, say there is a pattern of human rights abuses in Tibet. An Amnesty spokesman said the organisation was receiving reports of killings without trial after martial law, but could not be sure of numbers. "We have no way of knowing if it was 60 or 600, it is extremely difficult to assess," the spokesman said.

Hyundai Motor offer rejected

UNION workers at Hyundai Motor rejected a proposed new labor contract yesterday, dash-ing hopes for a quick end to a seven-day-old strike at South Korea's largest car-maker, AP reports from Seoul.

The vote of a general meeting was 16,955 against accepting the company's offer and 7,310 for acceptance, with 311 votes declared invalid, union officials said by telephone.

The Hyundai plant is in the port of Ulsan, 150 miles south-east of Seoul.

Company officials said industrial action had cost Hyundai Motor \$263m (£155.62m) in sales up to yesterday. The amount covers the current strike and an earlier four-day sympathy strike staged to support Hyundai shipyard workers.

Amnesty report criticises torture in Pakistan jails

By Robin Pauley, Asia Editor

TORTURE and rape in police stations, the use of fitters in prison and imprisonment on religious grounds continue in Pakistan although the record on human rights abuses has improved since Ms Benazir Bhutto came to power, according to Amnesty International's latest report on the country.

When Ms Bhutto took office in December 1988 2,029 death sentences were commuted and since then no death sentences have been carried out in Pakistan.

Thousands more prisoners, including political prisoners convicted by special military courts under martial law, were amnestied. Compensation is being paid to some categories of people imprisoned under martial law including torture victims.

"But further safeguards are needed to eliminate continuing abuses and further steps must be taken to redress human rights violations which took place under previous governments and which continue today," says Amnesty.

The authorities in Sind said they are trying to reduce the use of fitters and the authorities in North West Frontier Province said they no longer used them.

The report recommends that some children were kept in fitters in Punjab jails. The Punjab authorities replied that children in fitters would have dacoity (banditry) charges against them.

The authorities in Sind said they are trying to reduce the use of fitters and the authorities in North West Frontier Province said they no longer used them.

The report recommends that all legislation be repealed which provides imprisonment on grounds of non-violent conscientious belief, including the ordinance which makes the peaceful practice of the Alimudia faith an offence.

Alimudia claim to be Muslim but are not recognised in Pakistan because they do not recognise Muhammad as the final prophet.

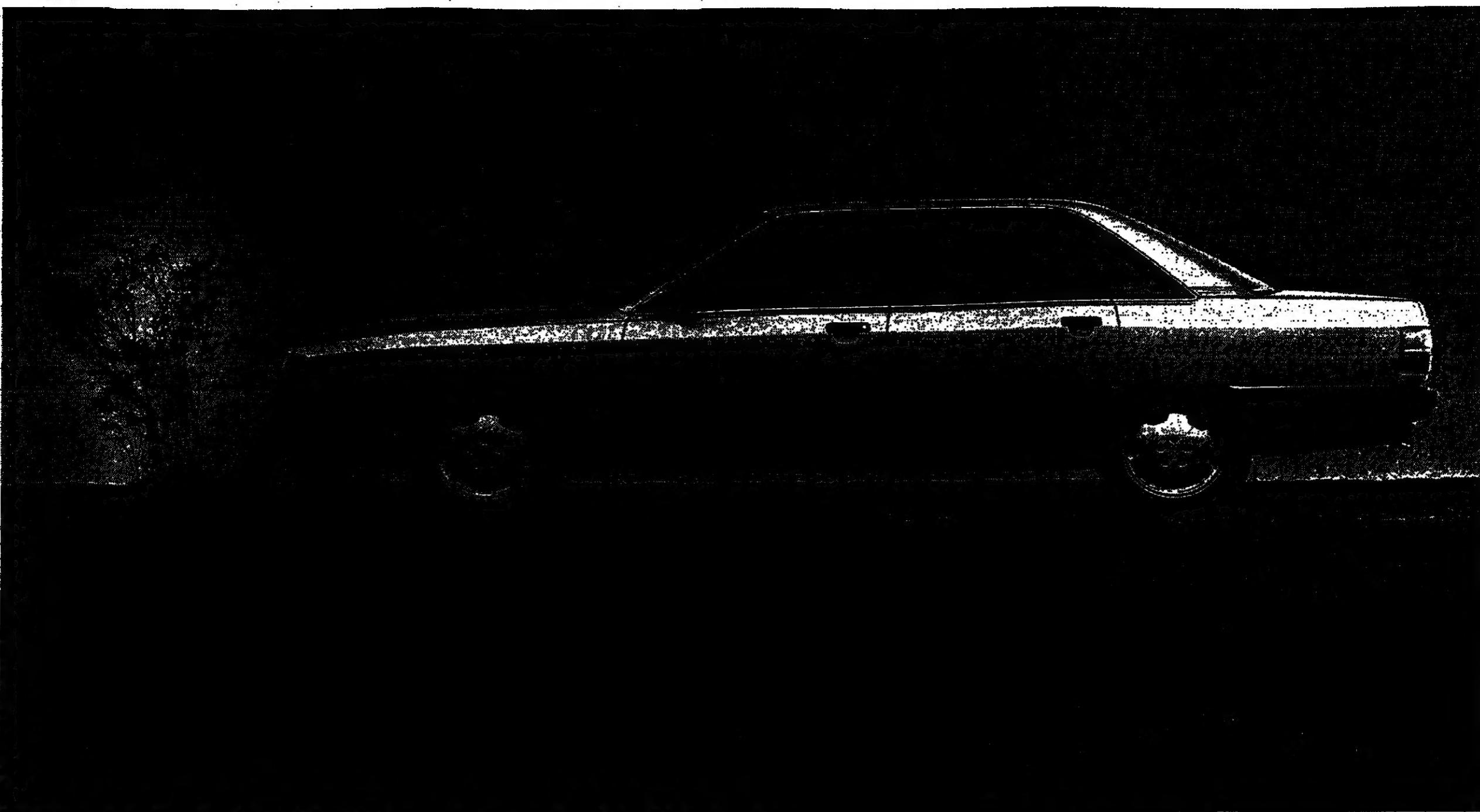
Pakistan's internal security organisations have gained an exceptionally bad reputation over the years.

Amnesty says: "It is also important that no internal security organisations be given responsibility both for the detention and interrogation of

Yemens
years of
separation
with men

umbrella
rainy day

Self-test



A critical appraisal of the Audi 100 Turbo by a bog myrtle.



To a bog myrtle the fact that an Audi 100 Turbo can reach 60 mph in 7.5 seconds, or achieve 134 mph on a German autobahn, or is fitted with ABS as standard is largely irrelevant.

However, one aspect of the 100 Turbo that is of interest to the bog myrtle is the 3-way catalytic converter now fitted as standard in all Audi cars.

The converter removes up to 95% of toxic pollutants from the exhaust's gases. These include deadly carbon monoxide, unburnt hydrocarbons and oxides of nitrogen which contribute to photochemical smog and to the phenomenon we now call 'acid rain.'

The bog myrtle is a wonderfully fragrant shrubby plant. Originally, before hops became popular, it was used in the making of beer.

It flourishes in bogs, fens and wet heaths. Predominantly in Scotland, often around the edges of lakes.

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FINANCIAL TIMES

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Sectarian strife upsets tranquillity at oasis

Faiyum is now characteristic of Egypt and the challenges it faces reports Tony Walker

"This is my cross and I'm so proud of it," said the Christian woman fingering the gold cross on a chain around her neck. "If they think they can take our crosses away they are much mistaken. They have to respect our beliefs too."

In the small town of Semnouris, about 80 kilometres south-west of Cairo, all is not well these days between Christians and Moslem extremists.

As fear and prejudice began festering on the wings of rumor and innuendo.

Sectarian strife, never far below the surface in the Upper Egyptian towns of Assuit and Minya, many kilometres to the south, has crept uncomfortably close to the capital. But this sectarianism is only part of the story.

The large Faiyum oasis, which embraces a cluster of traditional towns and villages like Semnouris and a population of about two million, had been relatively tranquil until quite recently. Now scarcely a week passes without trouble of one kind or another for the authorities, including a recent shootout between Christians and Moslem fanatics in which 17 people died.

The crowded oasis is characteristic in many ways of an Egypt that is facing one of the most serious challenges of its recent history as the Government seeks haltingly to steer the country out of the vicious cycle of poverty and debt into which it has fallen.

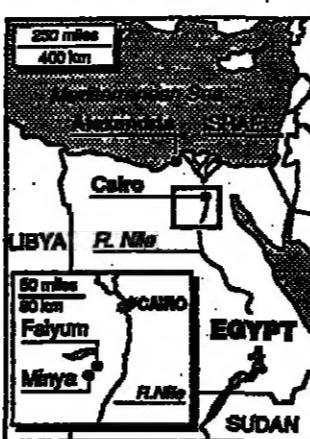
Population pressures, unemployment, inflation and the relentless tide of Islamic extremism has turned the once peaceful oasis into one of Egypt's worst trouble-spots. Like and Minya, the Faiyum has become a nagging worry for the Government.

"It's the devil who came and interfered and stirred things up," said the Christian woman, who asked that her name not be published, for fear of reprisals from bearded young Moslem zealots who stalk Semnouris's narrow dusty streets.

It was these same young men, some of them still in their teens, who went on the rampage recently, attacking Christian-owned shops in the town, after rumours spread that a 65-year-old Christian grocer had molested a six-year-old Moslem girl.

Father Mousa Hana Zaka, the gentle Coptic priest of Semnouris's lone Coptic church of St. Michael, insisted that the rumour was unfounded. The shopkeeper, he said, had merely scolded the girl who was being boisterous and had tried to push her out of his shop.

Whatever the truth of this episode it was enough to ignite simmering tensions in the small town of 60,000, about



"Young people are in despair. They have no hope for a better future and are seeking something which will give them hope. Some of them become militant."

15-20 per cent of whose residents are Christians.

The incident also sent a further shudder through Egypt's community of six million Christians, the overwhelming proportion of whom are Copts.

Not surprisingly, the Christian minority is extremely sensitive to any hint of sectarian strife.

Observers seeking specific reasons for the troubles in the Faiyum point to the fact that

the oasis has a higher proportion of Christians among Egypt's 54 million people than the national average: 15.20 per cent as against 10 per cent.

They also note that many Egyptian workers have returned from Iraq and Libya recently to the oasis thus depriving families of their main breadwinner, and adding further to economic hardship.

Then they cite the malevolent presence of the charismatic Sheikh Omar Abdel Rahman whose seat is in the Faiyum. The blind cleric, who is widely regarded as the spiritual inspiration for many extremists fringe groups in Egypt, was arrested at the time of late President Anwar Sadat's assassination in 1981, and subsequently acquitted after facing charges of incitement.

He has been in and out of jail since his release in 1983 and is now awaiting a verdict in a trial in which he was accused of involvement in street clashes in Faiyum City in April 1982.

In their constant game of cat and mouse with Moslem extremists the decision facing the authorities is whether Sheikh Omar Abdel Rahman is more dangerous in or out of jail.

"What we are doing is something we should have done years ago and the aim is not to burden the people." In the Faiyum, it is not clear that this message has got through.

The Government, which recently increased prices of many essential items such as butane gas and electricity by up to 150 per cent, harbours few illusions as to the challenges it faces.

Officials from President Mubarak down have been issuing dire warnings about the consequences should people dare use the economic crisis for political reasons.

"I will not accept any unrest and will deal with any such unrest very firmly," Mr Mubarak said this week.

"What we are doing is something we should have done years ago and the aim is not to burden the people." In the Faiyum, it is not clear that this message has got through.

Singapore inflation fuelled by economic growth

SINGAPORE'S once modest inflation rate is rising quickly, boosted by double-digit economic growth, Reuters reports from Singapore.

According to a survey by the Ministry of Trade and Industry, the consumer-price linked inflation rate rose 8.5 per cent in the first quarter of 1990, compared with 3.2 per cent in the previous quarter and only 1.8 per cent a year ago.

The 1989 rate was 2.4 per cent.

The ministry said the 1983-based Unit Business Cost (UBC) index of the manufacturing sector rose 7.1 per cent in the first quarter, from 4.3 per cent in the previous quarter. The report said the bulk of the increased business expenditure was due to higher labour costs, which grew 8.5 per cent compared with a 3.8 per cent rise in the previous quarter.

"Price increases in food, housing and transport and communication items contributed about one quarter each to overall inflation, while miscellaneous items (such as private medical fees and packaged tours) contributed another one fifth," the report said.

Food prices rose 2.1 per cent in the latest quarter due to dearer soft drinks, coffee, tea, sugar and fish. Housing costs increased 5.1 per cent as a result of more expensive private accommodation and rising electricity tariffs.

Economists said the higher prices and increased business costs indicated the economy was overheating.

The survey said part of the high growth in the latest quarter was due to a one-off growth in the petrochemical industry and could not be expected to be sustained for the rest of the year.

GDP has been expanding at an average of 10 per cent a year since 1987 against a relatively modest long-term growth of 5 to 6 per cent set by the Government.

Investment analysts said if business costs continue to jump, foreign manufacturers may look to invest in countries offering lower wages and inflation rates.

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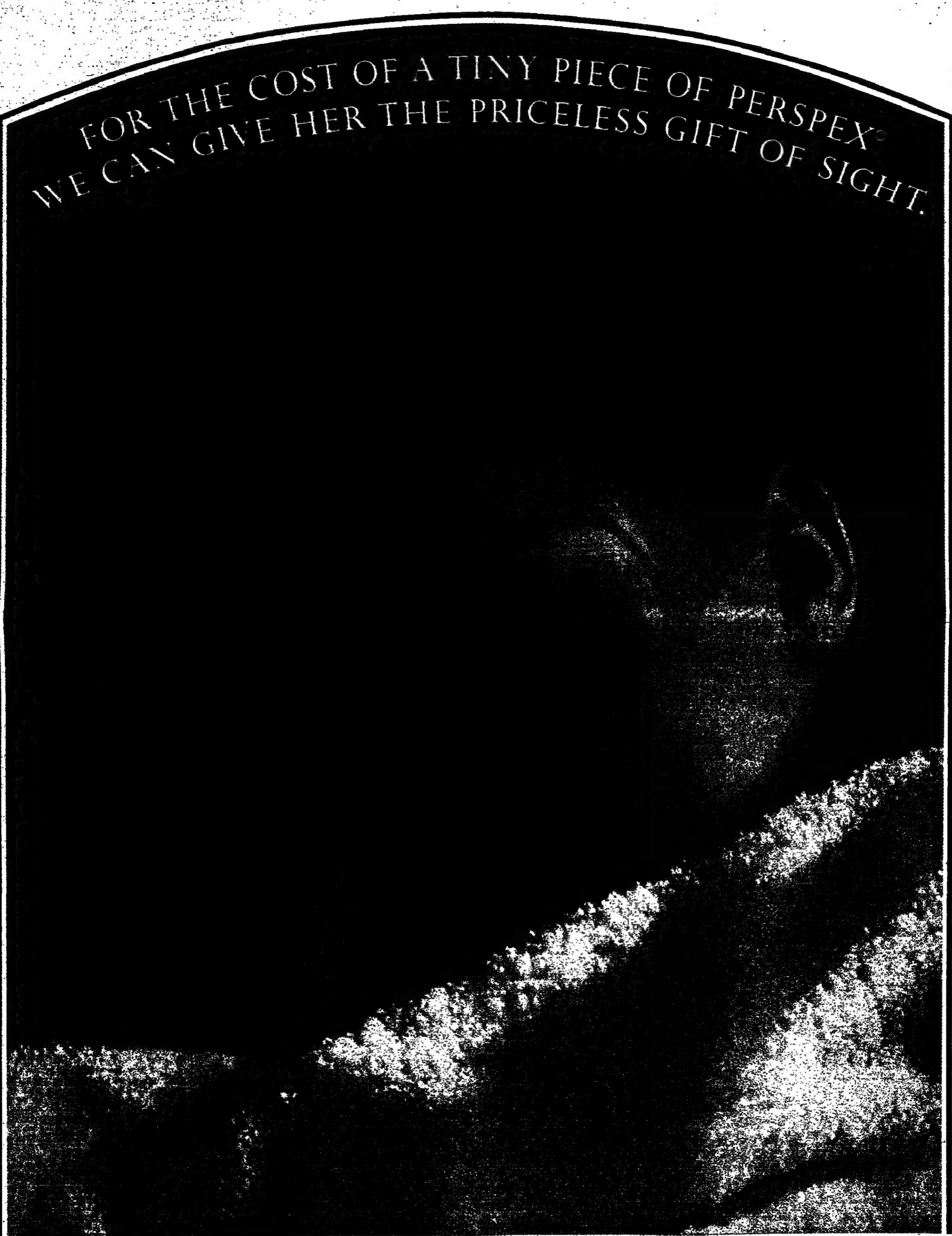


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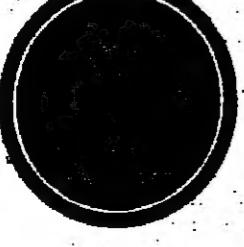
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UK NEWS

Cockpit to cabin link proposed by air crash inquest

By Paul Betts, Aerospace Correspondent

A VERDICT of accidental death was returned by a jury yesterday at the end of the ten day inquest on the 47 victims of the British Midland Boeing 737-400 aircraft crash on the MI 1000 last year.

But Mr Philip Tomlinson, the coroner, urged the UK Civil Aviation Authority and the Department of Transport's Air Accident Investigation Branch to consider taking a series of actions to improve flight safety.

These included the contact between the crew in the aircraft's cockpit and the cabin crew at times of emergency; the provision of externally located cameras and a close circuit television system to enable the crew to spot possible problems in the aircraft or engines; new warning lights to aid identification of a particular engine; a red indicator area on vibration gauges to highlight increased stress.

Other proposals put forward by the coroner included tests of new engines and new versions of existing engines as well as possible changes to instruments panels and gauges in the cockpit.



Anti-terrorist squad called to London haul

By Emma Tucker

TWO LOADED Kalashnikov semi-automatic rifles were discovered by police in a car in Tottenham, North London early yesterday morning.

The car was halted after a high speed chase. The driver was arrested after he tried to escape on foot. He is being held under the Prevention of Terrorism Act at a central London police station.

Lawyers representing the families of the victims said the verdict would not affect their campaign for compensation.

Law suits have been filed in the US against Boeing and the US General Electric company which makes the CFM-56 engines in a joint venture with Snecma of France.

ing Peugeot 205, which is believed to have one man in it, was from the Republic of Ireland. Forces all over Britain were warned to look out for the vehicle.

Commander Churchill said it was very likely the terrorists had hijacked a second-hand vehicle, following last week's IRA bomb attack on a van outside an army recruiting office in north London, in which one soldier was killed.

Efforts to start talks between Northern Ireland's political parties may pause for the summer if there is no prospect of progress in the immediate future, according to the Northern Ireland Secretary, Mr Peter Brooke.

Police are still hunting a red Peugeot, believed to be following the first car. There is evidence to suggest that the mis-

Fears over 'mad cow' disease hit cattle markets

By Clive Harris and Bridget Bloom

THE FALL in demand for beef by British consumers because of concerns over "mad cow disease" is working its way back up the supply chain as farmers withhold their cattle from market to avoid selling for lower prices.

The Meat and Livestock Commission said the number of cattle sent for auction on Monday had declined by nearly 40 per cent from the same day last week. This cut in supply restricted the fall in price to less than 6 per cent.

Mr Vic Robertson, a commission spokesman, said: "We reckon this is going to be the crunch week. It will establish whether confidence will be restored."

Concrete information on how badly beef sales were affected last week by fears over bovine spongiform encephalopathy (BSE) will come today when the commission receives the results of its regular survey.

Last week's retail sales and Monday's fall in deliveries to livestock auctions are not directly related; farmers simply were anticipating a decline in demand and pressure on prices. Trying to talk down the scare, meat supermarket chains and butchers' organisations deny any sharp fall in sales last week.

Fresh doubts over high-speed railway link to Channel tunnel

By Richard Tomkins, Transport Correspondent

PROSPECTS for the planned high-speed rail link between London and the Channel Tunnel were placed further into doubt yesterday as it emerged that another sticking point had arisen between the Government and the railway's promoters.

"I think a thing like an international rail link is a major piece of infrastructure for the country and the Government should take responsibility for getting the legislation through Parliament," he said.

"They did it for the Channel Tunnel: why can't they do it for the railway line?"

The Department of Transport stressed that a decision had still not been taken on ERL's submission. It said the legislative process was one of the many factors that would have to be taken into account.

On Monday Mr Cecil Parkinson, the Transport Secretary, appeared to be preparing the ground for an unfavourable decision on the link when he told the FT conference that an upgrading of the existing rail infrastructure would serve the nation adequately.

ERL, a joint public and private sector venture between British Rail, Trilliger House and BICC, is believed to have cost the high-speed link between £2.5bn and £3bn. British Rail is expected put up something over £1bn in its capacity as a consortium member and another £250m to buy space on the high-speed link for consumer trains.

The Treasury, however, regards all British Rail spending as Government spending

and is believed to be baulking at the idea of putting £1.5bn at unsecured risk in the project.

Contractors digging the Channel Tunnel have conceded that negligence was involved in the deaths of two of six workers to die on the British end of the project.

Solicitors instructed by the Transport and General Workers Union to act on behalf of four of the bereaved families said letters had been received in two of the cases from Commercial Union, the contractors' insurer, admitting liability.

Mr Michael Giles of solicitors Robin Thompson and Partners of Ilford said the amount of damages had still to be agreed.

Writs against the contractors had been issued in all four cases.

The two where contractors have admitted negligence affect the deaths of Mr Gary Woodward, 32, a miner, who was crushed by a tunnel boring machine in October last year and Mr Keith Lynch, 34, a grocer who was hit by train in January this year.

An inquest is to be held in the death of Mr Lynch was told yesterday how a system to act as look-outs for train drivers close to the cutting head of tunnel boring machines had broken down on the day Mr Lynch was killed.

Japanese to site plant in Ulster

By Kevin Doherty and Our Belfast Correspondent

RYOBI, the Japanese automotive components maker and engineering group, is to invest £15m in its first European manufacturing operation with the setting up of a plant in Northern Ireland to make aluminium components for the European motor industry.

The company will initially supply transmission and clutch case castings to Ford in Europe, but it is seeking orders from other European car makers.

Ryobi's entry into the European automotive components industry follows its initial move into overseas manufacturing four years ago with a die casting plant in the US, also to supply Ford.

A large number of Japanese automotive components makers have already expanded into North America in the wake of the Japanese car makers, but the focus is shifting increasingly to Europe, as components suppliers follow companies such as Nissan, Toyota, Honda, Isuzu and Suzuki.

Ryobi had a turnover worldwide last year of £770m and has a workforce of 8,500. The Northern Ireland plant is to be located at Carrickfergus, County Antrim with production scheduled to begin in spring 1992. The workforce is expected to total 100 by 1994.

It is believed that Ryobi will receive UK state aid in excess of £1m for the project.

Mr Akio Urakami, Ryobi executive vice president, said that the financial incentives had been an important factor in its decision to locate in Northern Ireland.

Ford announced early last year that it would invest close to £50m on re-equipping its engine components plant in Belfast, which will supply components for Ford's new generation of petrol engines that are to be produced at plants at Bridgend in South Wales and at Cologne in West Germany.

Montupet, the French motor parts company, is investing £50m in a plant to manufacture aluminium cylinder heads.

East Europe seeking new English teachers

By John Authors

EAST European governments are looking for 100,000 new English language teachers in secondary schools alone by the year 2000, the director general of the British Council told an all-party committee of MPs yesterday.

Sir Richard Francis, the director general, estimates the Council will need an extra 25m in government grants from the public expenditure round to exploit the "full potential" for British involvement in the building of Eastern Europe.

Mr Keith Dobson, the controller of the Council's Europe division, said: "Twenty thousand English language teachers in Poland alone will be needed by the end of the century. In Eastern Europe as a whole we are looking at 100,000 teachers by the year 2000. If the intention is to move it to primary school level that figure will have to be doubled. English accounts for 20 to 30 per cent of demand for foreign languages in Eastern Europe."

He added that no other language accounted for more than

20 or 30 per cent of demand. Most of the new teachers will be converted from teaching English.

Funding funds will be the problem. The government-sponsored 'Know-How' fund for Eastern Europe provides funds only in the short term. The Council also anticipates making efficiency savings of 2.5 per cent, and government grant in aid increased, in real terms, this year. But Mr Dobson said: "To pick £25m up from our budget next year would be quite impossible."

The council is attempting to ensure that English, not German, becomes the first foreign language for Eastern European children.

Mr David Howell, the chairman of the House of Commons Foreign Affairs Committee, asked: "Are you aware of any policy impulsion as far as German language teaching is concerned?"

Mr Dobson replied: "Very much so. There are some countries where we are in tough competition."

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UK NEWS

Tory offensive heralds bitter election campaign

By Philip Stephens, Political Editor

THE Government yesterday foreshadowed what promises to be one of the longest and most closely fought general election campaigns in the post-war period, with the launch of a new "summer offensive" against the main opposition Labour Party.

Mr John Major, the Chancellor of the Exchequer, joined Mr Kenneth Baker, the Conservative Party Chairman, at the start of what they pledged would be a sustained campaign to demonstrate that Labour's election prospectus was "bogus and false".

The campaign, dubbed "Summer Heat on Labour", will focus on attacking Labour's policies on the economy, trades union rights, defence, education, and on its plans to replace the new local poll tax with a "roof tax".

The launch was designed to pre-empt the publication tomorrow of a campaign document which Labour claims will confirm its decisive shift over the past three years towards the political centre.

It coincided with a bout of "pre-election" fever at Westminster based on apparently

inspired speculation that despite its present economic troubles the Government might call an election in mid-1991 - a year before its present parliamentary term expires.

Senior ministers said the election speculation was designed to focus the attention of its own supporters on attacking Labour and to divert attention away from recent internal divisions over the poll tax and the party leadership.

There is still concern among loyalists that Mrs Thatcher will face a formal challenge later this year. Mr Baker indicated yesterday that he would be ready for a June 1991 election, and Mr Timothy Rennick, the chief whip, was said recently to have told prospective Tories that they should also plan for that contingency.

Most senior ministers, however, still regard the autumn of next year as the earliest likely date and many believe that it will be delayed until 1992.

With the Government lagging 15 points behind Labour in the opinion polls, one cabinet minister commented that it had concluded that "attack is the best form of defence".

expand to 100,000 sq ft by 1995. The company has not said how much it is spending and will not forecast job creation beyond 24 in the first year.

BRITAIN IN BRIEF



Prosecution in Guinness trial ends

The prosecution case in the trial over an allegedly unlawful share-support operation during the Guinness takeover of the Distillers group in 1986 ended yesterday.

Defence counsel began

making submissions to Mr Justice Henry in the absence of the jury in the 12th week of the trial at Southwark Crown Court.

The judge released the jury until June 4 when they will hear the defence of Mr Ernest Saunders, former Guinness chairman and chief executive; Mr Gerald Ronson, chairman of the Horn group; Mr Anthony Purnell, City stockbroker; and Sir Jack Lyons, the millionaire financier.

The core of the case concerns £15m of allegedly unlawful payments made by Guinness to recompense some of those who bought its shares to support the price and made a loss on resale, and as success fees.

All four defendants have pleaded not guilty.

Criticism of private security

Some private security companies guarding military establishments in the UK have offered "a consistently unsatisfactory and therefore potentially dangerous" service, according to a report by the Commons Defence Select Committee yesterday.

The committee's inquiry into the security of military installations in the UK was initiated after a series of terrorist incidents, including the IRA bomb at the Royal Marine School of Music at Deal, Kent, in which 11 band members died last September.

Research base to close

The UK Atomic Energy Authority plans to close one of its smallest research establishments, at Culcheth in Cheshire, and move its nuclear safety activities to its Risley laboratories nearby, in a move that will affect about 450 staff.

It may also close its London headquarters and transfer the 250 staff to Harwell in Oxfordshire.

European base for Generac

The Generac Corporation of Waukesha, Wisconsin, has bought a five-acre site in Winsford, Cheshire, for its European headquarters. The company makes portable and industrial generators and intends to service the post-1992 European single market from the plant.

Production is expected to start in Cheshire next year at a 20,000 sq ft first phase, which Generac wants to

Job losses in coal put at 7,500

By John Gapper

MR ARTHUR Scargill, president of the National Union of Mineworkers, yesterday called for industrial action to prevent pit closures after British Coal predicted that up to 7,500 miners would lose their jobs by 1993.

Mr Scargill's call followed the disclosure by Sir Robert Haslam, British Coal chairman, that he expected up to 6,200 jobs to be lost, in addition to those of 1,300 miners at three pits already being closed.

Sir Robert said British Coal, the state-owned company which currently employs 64,000 miners, needed to reduce its 72 pits because contracts with the new power generating companies required only 20,000 tonnes over three years.

Mr Scargill said he would recommend industrial action to fight pit closures at a meeting of the NUM's national executive next month. However, executive members said they thought an industrial action ballot was unlikely.

Sir Robert said the "vast majority" of collieries had reasonable prospects provided they continued to reduce costs, but any pit could be put at risk by "unacceptable quality location or cost".

Pitfalls threaten the 'ultimate' privatisation

Plans to sell-off the coal industry are on the back-burner, writes Maurice Samuelson

UNTIL a few months ago, Britain's coal industry seemed to be steering steadily towards what Mr Cecil Parkinson two years ago triumphantly termed "the ultimate privatisation".

But yesterday's meetings between British Coal management and union leaders at the Corporation's Nottinghamshire headquarters head aches of the tensions which had preceded the 1984-5 miners' strike.

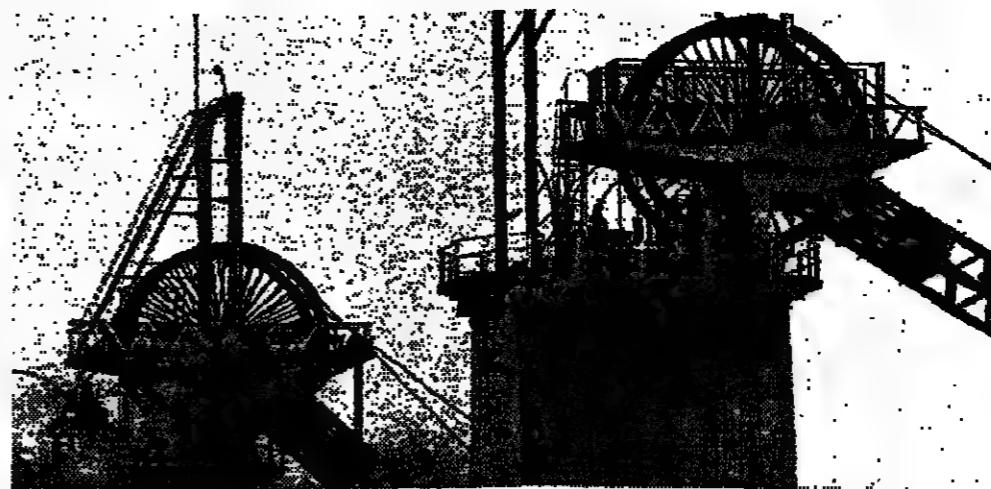
They were also remarkable

for the lack of heated discussion about privatisation and for the tacit belief that this contentious issue has now been put on the Government's back-burner.

Mr John Wakeham, Energy Secretary, recently informed the European Community that the coal industry was unlikely to be privatised before the middle of the decade. Having untangled the beffing knots of electricity privatisation left him by Mr Parkinson, Mr Wakeham is in no hurry to honour his predecessor's euphoric timetable over selling coal.

In senior British Coal circles there is a tacit admission that for the foreseeable future the Corporation must renounce hopes of moving from loss into a steady profit and that it must instead must content itself with staying in the black.

The uncertain prospects were epitomised by yesterday's



More of Britain's traditional pit heads may face closure in a big coal sell-off

conflicting statements of Sir Robert Haslam, the corporation's chairman, and Mr Arthur Scargill, president of the National Union of Miners.

Sir Robert spoke bravely of the industry facing "a new era" and said he was "confident" that it could turn its prospects into reality and ensure its healthy survival.

Mr Scargill, too, spoke of success. But in apocalyptic terms reminiscent of the early 1980s, he hinted that industrial action might be needed to avert the industry's extinction.

The bright prospects, referred to by Sir Robert, are the fruit of the industry's own exertions since the watershed strike of 1984-5. Its perils spring from new circumstances piling up in the 1990s.

The successes are dramatic. British Coal, while cutting its collieries from 170 to 73 and its workforce from 246,000 to 80,000, nevertheless remains the predominant supplier of coal to Britain's power stations and with only a marginal fall in its output. This has been achieved by generous redundancy terms funded by the Government, by investment in

machinery and the adoption of flexible working.

The Government has rewarded coal's management by writing off the industry's accumulated debts of some £5bn, clearing the way towards financial viability, and if the Conservatives win the next election, a pledge of eventual privatisation.

On the back of these efforts, the Government has been able to privatisate the electricity industry, which in turn has agreed to continue taking the bulk of its fuel from British mines for at least the first three years of privatisation.

But two dark clouds are

overshadowing the coalfields. One is the longer-term ambitions of the electricity industry to diversify its sources of fuel supply at the expense of British coal. The other is the environmental bias against coal and the fashionable preference for natural gas as the prime fuel for electricity generation.

National targets for reducing sulphur and nitrogen pollution have already opened the door to 5m tonnes of lower sulphur coal imports in the third year of British Coal's interim contracts with National Power and PowerGen. This would displace about 5,000 jobs in British pits.

Since those initial contracts were signed, however, the Government has relaxed the power station's sulphur scrubbing programme by one third. This could hit demand for 10m tonnes of British coal, on which some 10,000 mining jobs depend.

With privatisation deferred "for the duration" it remains to be seen whether the management can carry the workforce with it in meeting the future threats to its business.

The union's influence, however, is declining. Sir Robert Haslam is retiring this year and to meet the challenges ahead, the coal industry will need a new chairman who will command equal support from management and men.

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MANAGEMENT

The manufacturing ethos

Making an 'emotional' commitment

Kenneth Gooding explains why Hervé de Carmoy is wholly committed to developing the mining and metals activities of the Belgian group, Accé-Union Minière, now part of the French Suez investment bank

It is no coincidence that those countries where the banks have made support for manufacturing industry their main priority are the countries which have the fastest-growing economies, says Hervé de Carmoy. Look at West Germany, he says, parts of France, Japan and Switzerland where "the priority of the Union Bank of Switzerland gives to industry has helped to give Swiss industry the highest productivity in the world."

His is no post-junk bond crash, Pauline conversion. Three years ago de Carmoy wrote a book expressing similar views.

Now he has been given a chance to put his ideas into action as the president of a company in the distinctly down-to-earth and unglamorous business of mining and metals.

De Carmoy, an expatriate French banker, is president of Accé-Union Minière, the Belgian group which, after radical re-shaping under his leadership this year, has established itself as one of the world's metals giants. The group later this month is to raise BFr 2.5bn (£147m) via a public offer for sale of 2m shares at BFr 4,250 each.

De Carmoy says: "We have to re-invest emotionally in manufacturing. That is the key. A country should strive to be pre-eminent in manufacturing. That is worth ten times all the financial engineering we have seen in recent times. We happen to have on our staff one of the best financial engineers in Europe - but all of his efforts are directed to the service of manufacturing and industrial development."

De Carmoy points to the widespread tendency for traditional industries to be treated with undisguised disdain. "But in these traditional industries we can develop new products, find new applications, introduce new management techniques, so that thousands of employees will feel they are part of a real adventure. We can generate wealth."

All my efforts are directed towards using finance, which is my speciality, to the service of industry because as a com-

try and as a group of countries - Europe - we will stand or fall by our ability to excel in industry."

His passionate outburst was sparked off by the provocative suggestion that Accé-Union Minière's ultimate parent, Compagnie Financière de Suez, the French investment bank, might not hold its recently-acquired mining and metals business in very high esteem.

Suez acquired Accé-UM in 1987 when it snatched control of Société Générale de Belgique (la Générale), Belgium's biggest conglomerate. La Générale had been under attack from Carus, the French investment arm of Carlo De Benedetti, the Italian financier.

It is rumoured that Suez was encouraged to take action by the French Government which saw the deal as an opportunity to warn De Benedetti that he was taking too many liberties.

MHO

Suez borrowed heavily to win the battle. To reduce this burden one of its first subsequent actions was to syphon some cash from La Générale.

It did so by selling to La Générale shares in companies within its investment portfolio that had operations completely unrelated to any of the Belgian group's existing interests. Union Minière was also subjected to financial engineering of a sort when it was merged with La Générale's Accé, a once-proud electrical engineering company. Accé was first dismembered, and then absorbed by Union Minière to give its profitable partner BFr 7bn of usable tax losses.

De Carmoy admits that these short-term measures were to Suez's benefit but insists that in every way the French bank has supported La Générale and the radical changes needed at Accé-UM.

Suez traditionally has managed its businesses in a very decentralised fashion, he points out, and both La Générale and Accé-UM are listed companies with other shareholders which cannot simply

be ignored.

Suggestions that Suez has little interest in the down-to-earth operations of Accé-UM could not be further from the truth, says de Carmoy.

When he arrived at Accé-UM in 1988, he found on the table an offer from one of western Europe's major metals groups for La Générale's stake in Metallurgie Hoboken-Oppenelt (MHO), a key company within its metals group. At the same time, strategic changes to the other key company, Vieille Montagne (VM), were being blocked by a shareholder group.

There was also a strategy document which suggested VM should move out of the mundane world of zinc and into high-tech composite materials. "The analysis done by the outside consultant was excellent. I disagreed only with the conclusion," he recalls.

De Carmoy says he was forced into the recommendation to quit the zinc business in favour of composites; there is hardly anyone in the group who knows anything about composite materials whereas the company has 160 years' experience with zinc. In particular, VM has been working on new technology which will dramatically reduce the break-even level of zinc production.

The group's plants will soon be changed to incorporate the new process. So far, however, no technical details have been revealed.

The banker in de Carmoy cannot resist admitting that financial considerations also played a part in his decision. "Composite material companies were very expensive but you could buy zinc companies very cheaply. My perception of the zinc market in June 1988 was that it was going to go up and that was the time to buy."

So de Carmoy went off in entirely the opposite direction from that suggested. La Générale, where he is chief executive officer, bumped up its shareholding in MHO from 50 per cent to 75 per cent and its share in VM from 50 per cent to 55 per cent, paying a hefty premium in the second case to

oust the obstinate shareholder group.

According to de Carmoy, La Générale then simultaneously embarked on three different actions. First, it unravelled the mysteries of the way MHO worked to determine the profit and potential of each of the 22 metals it handled. "We now know how we compare in terms of cost, how we are in terms of profit and what action plan we should follow over the next five years for each of the metals."

The second action, prompted by a study completed in October 1988, was to regroup the zinc businesses, to maximise available resources and reduce unnecessary competition within the group. The MHO and VM operations at Oppenelt and Hoboken in Belgium and at Union Zinc in the US, which between them produce some 600,000 tonnes a year of zinc metal, were brought together under the Vieille Montagne division banner in January this year.

The third part of the action plan was to change the group from one made up of a holding



company with minority stakes in quoted companies into a more sensible structure where the holding company had control of its operating companies.

Then a divisional structure was introduced. Five business units were established: zinc, copper, cobalt, germanium and precious and special metals.

"It was clear that some managers were hiding behind legal entities," says de Carmoy complained. For example, managers promoted competition between VM and MHO and "played on (La Générale's) uncertain commitment. We have decentralised authority and moved it down the line. And for each group we have devised specific plans."

The group was previously split along different lines: min-

ing, metal production and sales - "and, unbelievably, sales was outside the group's control. By merging and creating business units, we have a much more focused approach to the markets and will allocate resources more effectively."

The reorganisation still leaves some obvious, gaping holes in the Accé-UM business - for example, it does relatively little mining. This is unlikely to cause problems for the zinc operations because Accé-UM's smelting business is so large and any company thinking of developing a new zinc mine would almost certainly check to see if it could sell to Accé-UM. At present there are more than 20 mines around the world which are regular suppliers.

However, finding copper "blister" for the group's refining activities will not be so easy. Accé-UM currently refines about 320,000 tonnes of copper a year but receives only 40,000 tonnes of blister from its small smelter at Hoboken, which processes scrap.

Another 120,000 tonnes has been coming from Zaire but that country has introduced its own refining activities, forcing Accé-UM to look elsewhere.

Recently, for example, the group's sales arm, Sogem, completed an innovative package with Mexicanos de Cobre so that, as part of a scheme to refinance its debt, the Mexican company will supply 4,000 tonnes a year of blister copper to Sogem on special terms for three years. Sogem is working on several similar schemes, de Carmoy says.

He does not exclude the possibility that Accé-UM might develop new mines of its own, particularly as it has a "library of geological studies. The ore is still there and we are freshening up four or five." But any new mining activity would almost certainly be in partnership with another group; Accé-UM would not be willing to bear all the risk.

The group is also looking for opportunities to share in new copper smelting capacity - another area where the group's capacity is out of balance.

It is clear that the new man-



Hervé de Carmoy: employees are part of a real adventure

agement team will for some years take a very conservative approach to building up Accé-UM. Growth will be organic, acquisitions the exception.

De Carmoy points to those studies which reveal that half the mergers completed in the US in 1988-89 did not fulfil their promises and that 25 per cent had to be unwound because they were so unsuccessful. He admits there had been huge problems in pushing management and structural changes through in the merging of Vieille Montagne and MHO.

That is why the merger took 18 months to complete. For a successful merger "you need the right target, converging strategies, compatibility of culture, and management ability

to match the styles. It is very difficult. We have all these things between Suez and us. We have to be very transparent and avoid games people play. So at present our whole emphasis is on internal growth and development."

The results are already coming through. Accé-UM reported last month that net consolidated profits for 1989 rose from BFr 1.27bn to BFr 1.57bn. This

Management abstracts

Human resources management in the private sector. P Lortie in *Optimum* (Canada), Vol 20 No 2 89/90 (3 pages)

See the decline of employee morale as the predominant problem of our time and attributes it to structural and cultural causes (which are discussed). Refers to "plateauing" and to the decline of loyalty resulting from a change in the nature of the employer/employee contract. Discusses initiatives in the fields of participation, product/service quality, and flexibility, holding up Ford (in the early 1980s) and the Royal Bank of Canada as successful examples of actions that conquered the problem.

How to achieve effective lighting in your offices. K Louch in *The Office* (US), Dec 89 (5 pages)

Illustrates the world of office lighting by considering three areas - the problems posed by visual display units, the levels of lighting, task-ambient lighting, requirements in private office, reception areas, and switching controls.

Low-cost facsimile - you only get what you pay for. S Nott in *Office Equipment Buyer* (UK), Dec 89 (4 pages)

Describes the features available on most low-cost (under £1,000) facsimiles, such as quick dialling and automatic document feeders. Advocates the prospective buyer carefully analyses their requirements before parting with money. Diversify from low-cost machines and look at the benefits of laser facsimile units. Provides a table of available models listing their features and prices.

Business diversification: has it been a bad move? S J Neibert + R E King in *Managers & Acquisitions* (US), Nov/Dec 89 (5 pages)

Challenges the prevailing wisdom which holds that diversified companies do not perform as well as non-diversified ones; uses the results of a study of the performance of companies returning to shareholdings of 1,000 companies between 1976 and 1985 to prove that diversified diversification neither hurts nor benefits corporate performance. Concludes that the strategy chosen is less important than how it's actually carried out.

These abstracts are condensed from the *Management* Publications. Unpaid copies of the original articles may be obtained of a charge of 25 cents each, plus 10 cents for VAT, from *Management Publications*, 60 Toller Lane, London, West Yorkshire BD9 4EP.

Thyssen informs:

Well on Course

Interim Report on the First Six Months of 1989/90

from October 1, 1989 to March 31, 1990*

Thyssen Worldwide ¹¹	first six months: 1988/89	1989/90
External sales	DM billion	16.4
Pretax profit	DM million	892
Net income	DM million	372
Capital expenditures	DM million	950
Order intake	DM billion	17.7
Work force on March 31	132,948	146,828

¹¹ Thyssen AG acquired Otto Wolff AG effective January 1, 1990. As a result, Rasselstein and EBG (Elektromechanische Gesellschaft), joint enterprises formed to consolidate certain joint ventures, are now fully incorporated in Thyssen AG. The Otto Wolff group of consolidated companies has been included in Thyssen's figures since January 1, 1990.

*unaudited

Development of Sales

The high business volume of the previous year was surpassed slightly in the period under review. The external sales of Thyssen Worldwide rose by 2%.

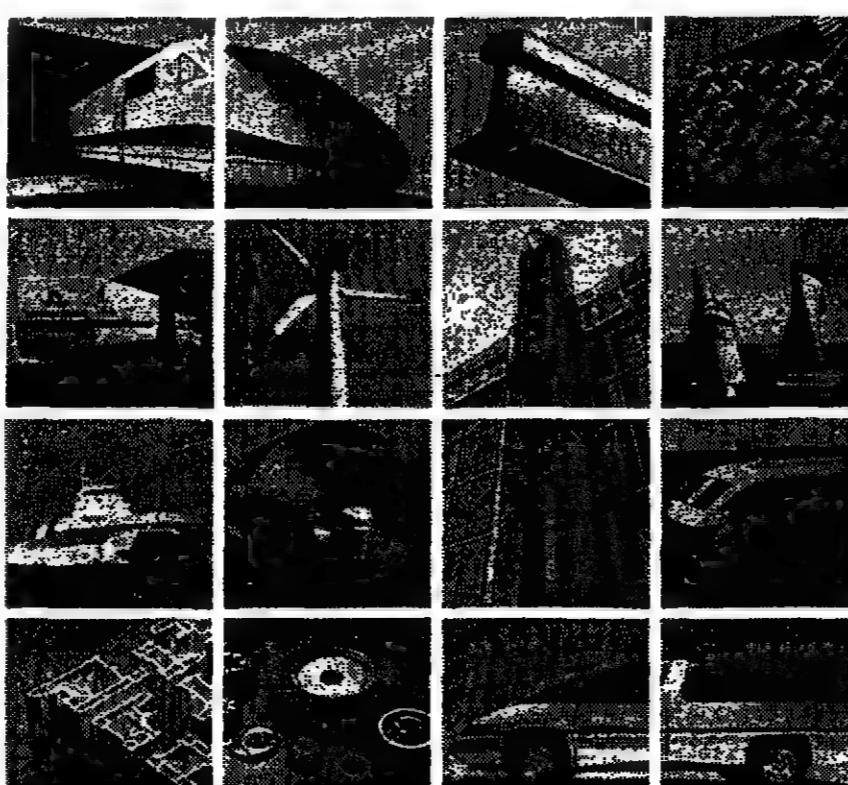
The sales of the capital goods and manufactured products business group were, in all, 2% higher than the year before. Thyssen Industrie achieved a strong sales increase of 11%. Most of the business sectors recorded high order intakes, especially at Thyssen's two shipyards.

At The Budd Company, sales in terms of US dollars remained 14% below last year's level because of the weaker American automobile market. In the meantime, the two new stamping plants have started up series production, and this will have a positive effect on the devel-

opment of business. Rasselstein, Kalksteinwerke recorded a 7% sales increase.

The sales of the trading and services business group were down 5% from the previous year's high level. This is due above all to the reorganisation of the fuel trading activities. Domestic business developed well, in particular where the construction and building products and the service activities were concerned.

The specialty steel business group recorded a sales decrease of 8%. The reason for this is, essentially, a significant fall in the prices of alloying metals, which is having a strong impact on the pricing of our products. All industries consuming specialty steel continue to enjoy a



good workload. The influx of orders is satisfactory.

In the steel business group, sales were down 5% from the previous year, in part a result of the incorporation of Thyssen Grillo Funke GmbH into the newly formed EBG. The world steel market is in a phase of normalization. Weaker trends are becoming evident in some

export markets. On the other hand, the consumption of steel in the Federal Republic of Germany continues to increase.

The sales reported for the shareholdings of Thyssen AG more than tripled, primarily because of the acquisition of Otto Wolff AG and the resulting full incorporation of Rasselstein and EBG.

Work Force

The aggregate work force of Thyssen Worldwide on March 31, 1990 numbered some 147,000, of whom 120,000 were employed at companies in the Federal Republic of Germany, and 27,000 at our foreign companies. The percepti-

ble rise in work force numbers is particularly due to the changes in the shareholding sector of Thyssen AG and to additions of firms at Thyssen Industrie and Thyssen Handelsunion.

Work force	March 31, 1989	March 31, 1990
Capital goods and manufactured products	54,638	61,398
Trading and services	17,075	19,307
Specialty steel	14,418	15,166
Steel	42,986	41,777
Shareholdings of Thyssen AG	3,484 ¹²	8,795 ¹³
Thyssen Worldwide	357	385

¹² Dolomitiwerke, Rasselstein, Stahlwerke Bochum (each pro rata)

¹³ Dolomitiwerke (pro rata), Rasselstein, Elektromechanische Gesellschaft, Otto Wolff group of consolidated companies

of Otto Wolff AG, were chiefly the further modernization of our production and warehousing facilities in and outside Germany, and the expansion of growth activities.

Financial Results

In the period under review, after inventory devaluations necessitated by lower alloy prices, the pretax profit again reached a high level

at DM 705 million. The net income of Thyssen Worldwide, at DM 363 million, was almost as high as in the first six months of last year.

Order Situation
The order intakes of Thyssen Worldwide in the first half of the current fiscal year were high, buoyed especially by the continually lively investment activity in

Outlook

FINANCIAL TIMES SURVEY

BUSINESS In less than 20 years, auto ID technology has revolutionised many industry sectors, with retailing at the forefront. Technology has been adapted to include radio frequency tagging, optical character recognition, magnetic stripe and even voice recognition. Clive Cookson reports

Codes for efficiency

AUTOMATIC IDENTIFICATION is the fastest growing, but least known, sector of the auto ID industry.

It can be used to collect identifying information about large numbers of items with just a few strokes, and to feed the data into a computer.

The auto ID sector, as it is commonly called, originated in the early 1970s with the advent of bar coding on a small scale in the retailing, warehousing and distribution industries.

It took off in the late Seventies and early Eighties when supermarket markets heavily invested in check-out scanners.

Auto ID has since moved into other industries, including health care, transport and, fastest growing of all, into manufacturing.

Bar coding is the dominant technology for auto ID, but other identifying techniques include magnetic stripe, radio-frequency tagging, optical, character recognition (OCR), smart cards, machine vision and even voice recognition.

Market research last estimated that the total world market for auto ID products and services in 1989 was in the vicinity of \$4bn, with about 55 per cent in North America, 26

per cent in Europe, and 30 per cent in Asia and the rest of the world. The market is growing by 25 to 30 per cent a year.

A market research company, Frost & Sullivan, of Mountain View, California, projected worldwide revenues for the auto ID industry of \$8.5bn in 1993.

Automatic identification

Manufacturers (AIM) in the trade association which represents the industry. It originated in the US and AIM USA is still the largest national affiliate. AIM UK, based in Hertford, is among the 15 other affiliates around the world.

Most auto ID suppliers are fast-growing young companies.

Some of the leaders, such as Intermec and Telxon, have an annual turnover of about \$100m.

The essential parts of an auto ID system are a means of encoding the identifying information, and applying it to the item in question; a machine to read the code, and software to feed the encoded data into a computer for analysis.

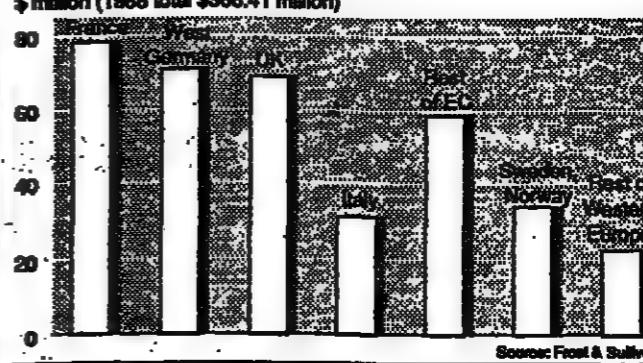
Bar codes, familiar through

their use on grocery packaging, account for about 70 per cent of auto ID, according to MIRC. The scanner passes a



Bar code ID, Europe

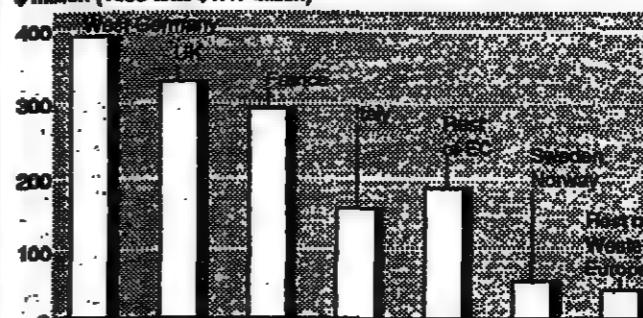
\$ million (1988 total \$366.41 million)



Source: Frost & Sullivan

EPOS sales, Europe

\$ million (1988 total \$1.47 billion)



Source: Frost & Sullivan

Bar coding (pictured left): the leading auto ID technology commands about 70 per cent of the total world market

AUTOMATIC IDENTIFICATION

small laser beam across the printed code and detects the distribution of bars and spaces. A computer then converts this pattern into a number for processing.

There is no universal bar code for all applications. Frost & Sullivan, the international technology market consultancy, says that more than 30 different bar codes are in use.

The so-called Universal Product Code (UPC) applies throughout the retail trade in North America. Retailers elsewhere in the world use a system derived from it, the European Article Number (EAN).

Interleaved 2 of 5 is the code favoured by the distribution industry, for printing on boxes and packaging. Many libraries and hospitals use the Codabar system for respectively identifying books and blood bags.

All these codes are entirely numeric. They give each item a number — of up to 13 digits in the case of EAN.

Dot matrix printers are generally fastest and cheapest, but others are available for special purposes or when higher quality labels are required, including impact, ink jet, thermal, electro-static and laser printers.

The suppliers of retail goods increasingly include a bar code on the outside of each item or its wrapping or packaging. This is universal practice in the supermarket and grocery sectors and becoming so in books and magazine publishing.

Offsite and commercial bar code printing is too inflexible for many industrial applications. These require labels to be printed on site as required.

Barcode printing offers the greatest scope for growth in bar coding.

A survey by Frost & Sullivan last year showed that less than 5 per cent of potential applications in US factories had converted to bar codes.

Bar coding provides the "eyes" for an industrial computing system.

It tells the computer the location of everything in the factory at any moment, and therefore makes it far easier to schedule the flow of materials.

Increasingly, bar code printers are combined with automatic labelling machines — or even with laminators to produce self-adhesive labels encapsulated in a clear protective coating.

Bar code readers are steadily becoming smaller, lighter, more powerful and more durable. A new generation of portable scanners, linked to powerful hand-held computers, is extending auto ID to new applications.

At the same time, fixed scanners are being developed to read labels at greater distances and faster speeds — up to 400 scans per second while making fewer than one error in a million scans.

However, even when OCR is restricted to a single specialised font, it is still slower and less accurate than bar coding.

A survey by Frost & Sullivan last year showed that less than 5 per cent of potential applications in US factories had converted to bar codes.

Barcode readers are a fast-growing new application of OCR.

But whether this counts as auto ID is debatable.

The most familiar non-optical technique for auto ID is the magnetic stripe applied to

credit cards and other plastic cards used for personal identification and financial transactions.

A magnetic stripe can store more information than a bar code and can easily be rewritten with new data, but it cannot be read at a distance and cannot be printed so cheaply.

For larger amounts of data can be stored on "smart cards" with embedded computer chips.

For automatic identification at greater distances or in harsher environments than bar codes can cope with, radio frequency (RF) tags come into their own. These tags, which may be as small as a grain of rice, are embedded within the product — if necessary beneath a layer of protective material.

They contain a transponder, a tiny receiver/transmitter which sends out identifying data when it is activated by the system's interrogating antenna.

RF tags continue to operate in dirty industrial conditions and have even been designed for vehicle manufacturers to survive hours of exposure to temperatures above 200°C in paint ovens.

Typically, they can be read

IN THIS SURVEY

- Prospects;
- US developments;
- Shop surveillance;
- Trends in Japan
- Europe;
- Market share \$2.5bn;
- Data capture devices
- Technological advances;
- Trends;
- Automatic ticketing

at a distance of up to one metre from the antenna and do not need a direct line of site.

Outside industry, RF is used for identifying moving vehicles to speed up traffic flow at high security installations and car parks. Automatic road tolls are another application which allows tagged vehicles to pass without stopping to pay. The toll is electronically collected from drivers' accounts.

RF tags are also used for tagging animals and people. They identify cows or pigs in automatic farm feeding systems, for example.

The European Commission is sponsoring a futuristic research project, with industrial and academic participants in the UK, Germany and Belgium, to develop an RF tag sensor which can be injected into farm animals to monitor their health.

The aim of the Animal Monitoring and Identification European System (AMIES) is to monitor animal health through indicators such as body temperature and blood pressure.

The resulting technology will be used to manage farms more efficiently and could be used to enforce animal welfare legislation, particularly when animals are transported across EC borders.

When it comes to tagging people, especially prisoners or football spectators, civil liberties issues come into play. But RF tagging of mentally handicapped and confused geriatric patients is already widespread in the US.

The Patient Wandering System enables patients to move around an institution with relative freedom. It removes the need for locked doors.

Nurses electronically monitor patients' movements and can keep them away from busy roads and other hazards when necessary.

Health care applications are rapidly taking a larger share of the world auto ID market. Their share of the world market is growing as fast as other sectors of the auto ID industry at about 25 per cent a year.

Bar codes are most used, but there is growing interest in the use of smart cards and optical storage cards for recording medical information about patients.

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AUTOMATIC IDENTIFICATION 2

Louise Kehoe on the world-leading market

The US forges on

THE US market for automatic identification equipment is still booming, with annual market growth for the next four years projected at about 20 per cent.

According to the trade group AIM US, sales of auto ID equipment have grown from \$600m in 1988 to more than \$800m in 1989. Industry analysts forecast that world-leading market may reach a total of \$6.7bn by 1994.

More than 450 US companies are active in the industry. Many are small, private firms with sales of less than \$10m, offering specialised product lines for specific technologies and applications.

The ubiquitous bar code is the primary mechanism for auto ID of grocery products, automobile parts and even railway cars as well as documents such as mail and cheques.

The full potential of auto ID lies in the ability to move data collected by bar code readers or other data collection systems from one location to another.

Electronic Data Interchange (EDI), or computer-to-computer transmission of data collected by auto ID systems is the trend of the 90s.

One of the most extensive applications of EDI is Ford Motor Company's Common Manufacturing Management System (CMMS) which links 57 of Ford's manufacturing facilities with more than 3000 of their suppliers.

In the retail industry, bar coding is moving beyond its established role in food product labelling to include hard goods, textiles, general merchandise and apparel.

Through the efforts of the Voluntary Inter-Industry Communications Standards Committee, a voluntary standard

has been developed for item identification at point of sale and for electronically communicating information through EDI systems.

EDI systems allow retailers to electronically transmit purchase orders, receive shipping notices and invoices and maintain inventories.

According to a recent survey conducted by Ernst and Young, the business consulting group, the majority of US retailers are now committed to using bar code tags on merchandise.

Several kinds of EDI systems are used in different industries. But most of them employ three basic business documents: electronic purchase orders, electronic invoices and electronic packing slips.

The primary use of EDI systems is in sending and receiving purchase orders, pre-tickets, products are scanned at the point of sale.

This information is then down-loaded into the retailers purchase order/inventory management system and recorders are electronically generated on a daily basis.

The biggest expansion of EDI networks in the US is expected to be among clothing retailers.

This has a flow-on effect among textile and garment manufacturers which supply them and the transportation companies which move products to distribution centres and stores.

Although there are alternatives to bar coding for auto ID of retail products, the future of bar coding seems relatively secure, according to AIM US.

The introduction of new standards and scanning equipment have helped to expand the use of bar coding beyond its original role of identifying stock in supermarkets.

It has become a technology widely used for tracking goods and documents in a broad spectrum of industries.

Developing markets include airlines and other transportation services, corporate mail rooms and manufacturing plants.

The manufacturing and

industrial sector represents the highest growth market for auto ID equipment, with sales expected to grow for the next five years at an annual rate of 20 per cent.

One of the leading manufacturing sectors taking advantage of bar codes is the US automotive industry.

US car makers require their parts and materials suppliers to use bar coded containers.

Bar codes are also a requirement on parts that are safety related such as brakes, transmissions and engines.

This allows the manufacturer to exactly trace other cars with the potentially faulty part.

Bar coding holds a significant price advantage over other systems, such as radio frequency (RF) identification, which ranges in price from \$3 to \$5 per tag.

In contrast, bar code labels cost only a fraction of a cent.

Optical character recognition (OCR), a rival technology, is making a comeback, especially in remittance tracking.

But OCR codes must be read close up and cannot be used if damaged. Even damaged bar codes can be read, AND from a distance, making bar coding more flexible.

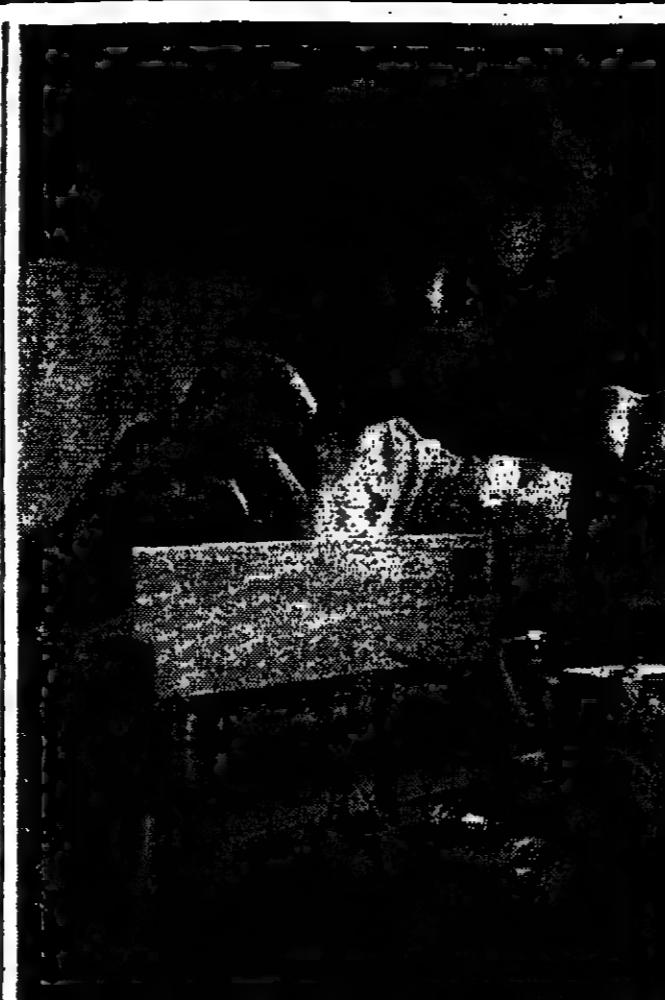
In some applications, however, RF identification is gaining ground.

The Royal Mail engineers (above) have used optical character recognition (OCR) to create automatic sorting systems which convert written addresses to computer codes. Postal services around the world are investing in such systems to speed up deliveries.

On-the-spot issue of airline tickets is a growing application for auto ID in busy airports of the world.

Nizkor's automatic ticketing centre (right) gives passengers the convenience of self-service reservation and payment.

Airlines around the world are introducing a ticketing system based on magnetic stripe technology which will speed up boarding and passenger traffic at airports.



Auto ID in action

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Chris Perry, in Tokyo, looks at the scene in Japan

Bar code key to survival

THE HIGH cost of bar coding systems in Japan often means only well-heeled companies can afford to use auto ID technology. But the exciting range of applications and cost savings involved augurs well for wider use.

Bar coding offers retailers and manufacturers the best chance of survival through quick data processing and entry.

According to data from the Distribution Code Centre (DCC Japan), which promotes bar code numbering standards for retailers, the number of stores using point of sale (POS) systems with the national standard Japan Article Number (JAN) is doubling each year.

In spring last year, 42,800 Japanese stores had installed almost 120,000 fixed and handheld scanner POS units.

Mr Yutaro Horikawa, director of overseas purchasing for Evis Corporation, Japan's biggest importer and distributor

of foreign auto ID equipment, estimates the domestic bar code market - POS terminals, scanners, recorders and printers, excluding computer systems - is worth about \$50bn. He says the foreign share, mainly US, is about 10 per cent.

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Paul Abrahams on electronic tagging in shops

To catch a thief

SUMMER sales are not all good news for retailers when a fair proportion of shoppers leave stores without paying.

Shrinkage, the retailer's term for shoplifting, together with staff theft, clerical errors and other unexplained loss of stock, is increasing.

Touche Ross, the London accounting firm, estimates that shrinkage cost UK retailers \$1.8m in 1988. The figure may have topped \$2m last year. But that figure is small compared with the US, where some estimates put shrinkage at \$60m a year.

Retailing companies are notorious for refusing to give details about such losses.

But in 1988 Marks & Spencer, the UK retail group, admitted an annual loss of \$2m caused by shrinkage.

This sort of loss comes straight off the bottom line - at a time when many retailers are suffering tightening margins caused by the economic squeeze.

However, a number of companies are now offering electronic article surveillance (EAS) equipment, based on automatic identification technology, to protect their goods.

They believe this investment will allow retailers to reduce customer theft and have a significant impact on profits.

"If a retailer has margins of

50 per cent of a market worth about \$130m in 1987.

A RF system is made up of two elements. The first is an electronic tag, comprising a coil and a capacitor, both of which are made of aluminium.

The second part is made up of a series of detectors, placed at check-outs at exit points.

These contain transmitters which emit a signal at a specific frequency. This energises the coil in the tag if it comes within range.

Once the coil is energised, the capacitor in the tag sends a signal back to the detector, which then activates the alarm.

When a "genuine sale" is made, the tag is "made safe" by the shop assistant, who will either physically remove it, using a special key, or by de-

activating the tag.

De-activation is achieved by passing the tag near a transmitter emitting a strong signal at a particular frequency. The signal is strong enough to change the structure of the aluminium coil.

This changes the frequency at which the coil reacts to the signal. When the coil no longer responds to the transmitter, the tag is de-activated.

The tags themselves are either hard, placed in a plastic container, or soft.

The soft tags are integrated into paper labels which can be printed with bar codes and used at check-outs for pricing as well as security.

Tagging of goods has proved more popular with traditional stores than in the UK.

For example, FNAC, the French bookshop and record store, says it would no longer consider opening a store without a system.

Some supermarket chains in France have spent millions of francs protecting the convenience

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AUTOMATIC IDENTIFICATION 3

THE MARKET for all automatic identification products and services in Europe is expected to grow by 16 per cent in 1990. In revenue terms, the total market this year is expected to be worth just under \$2.5bn.

Excluding the market for packaging of bar-coded products from these figures, a 1990 growth rate of some 20 per cent is projected, with some sectors growing by 40 per cent or more.

Products and services based on bar code technology, including sales of scanners and printers, bar-coded forms, labels, tags and other kinds of bar-coded packaging, accounted for 71 per cent of the 1989 market.

At present, for all practical purposes, the European market means western Europe.

Less than 1 per cent of all European revenues are obtained in the eastern European countries. However, the interest of suppliers in staking a claim in the eastern European marketplace suggests that this proportion will steadily grow. But, as yet, expected growth is based as much on wishful thinking as solid fact.

The European market can be divided according to the kind of auto ID technology involved. Bar code systems take the largest slice.

They have been adapted beyond the retail sector to handle a wide range of functions.

For example, in warehousing – for dispensing and receiving goods and stock control – and in the factory to monitor flow of goods and to label components of many kinds for quality control processes.

It is used in the medical sector for blood bank management and stock control of pharmaceutical products and by government departments for locating documents and files and for managing equipment and vehicles.

It can be used even when an item has a small surface area or is subject to harsh environments.

Radio frequency products, a fast-growing sector of the market in Europe, is an important development. They are based on a tag which emits a unique radio signal when it enters the sensing field of an RF scanner.

While a clear line of sight between scanner and label is needed for bar codes, RF tags can be read around corners and even in the dark.

An RF tag can store more data than a bar code since the tag can have a RAM memory of 1K or more.

The bar code, no matter how ingenious the coding patterns,

Eastern Europe has not yet joined the rush started in the west, says Don Ryder

Europe market nears \$2.5bn

has more modest limits, but is a cheaper system.

These advantages mean that RF products and services market, which accounts for 9 per cent of the total European market, is growing at 39 per cent a year.

Optical character recognition (OCR) technology is more complex than bar code scanning and printing, and generally has only specialised applications in Europe.

OCR's main asset is its accessibility to customers: people can read the symbol as seen by the scanner.

But OCR's share of the European auto ID market is declining with its growth set at about 3 per cent a year.

Finance is the one area of the market OCR has not been superseded.

The Giro system used in several continental countries is based on OCR, as are the cheque encoding/reading/sorting systems. In the UK, a number

of OCR systems have been bought to process payment forms for the community charge.

Growth in magnetic ink character recognition (MICR) technology is also restricted to some extent.

These mainly occur in banking where account identifica-

This decline may temporarily be halted, however, with the introduction of cheque truncation in some countries, including the UK, and the need for more equipment in bank branches.

Card-based technologies are an important part of the European auto ID scene. Most credit cards have a two or three-track magnetically-encoded stripe which includes information on the type of card, the user, etc.

Card production accounts for more revenue than does card embossing and card-reading equipment. The smart card, with embedded microchip, is a potential challenge to the dominance of magnetic stripe technology. Apart from France, however, its emergence has been slow.

Part of the problem is the expense of producing smart cards and converting the millions of magnetic stripe cards in circulation. Applications for the smart card are diverse with

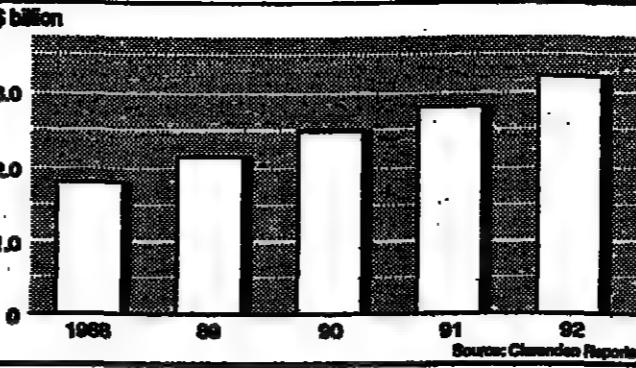
its memory and processing capabilities.

Imaging and voice recognition are among the range of other auto ID technologies which are yet to make a large impact on the European market. But the main obstacle for marketing is customer education – to make more

companies aware of the wide range of auto ID available for any number of applications.

The author is managing director of Clarendon Reports, London: the consulting company which produced the 1988, 1989 and 1990 AIM Europe reviews of the auto ID market

Auto ID market, Europe



The Giro credit card system uses DCR technology

Data capture devices are the key to portable auto ID

An industry on the move

MUCH IS heard about portable computers – whether hand-held, lap-top or transportable. But what about computing plus auto ID on the move?

The options for mobile data capture and mobile computing are varied. In the first place, there are the increasingly miniaturised portable computers such as those from Epson, Husky, Palm and Toshiba.

Peripherals, such as bar code scanner or magnetic stripe card reader, can be attached to most devices in this family, depending on model type.

These systems are generically more and more like small personal computers.

Then there are the ever more powerful data entry systems supplied by US manufacturers such as Symbol, MSI, Tektron, Norand and others with a long history in the auto ID business. Infos of Italy and Hoeft and Weisel of West Germany are among European companies involved in this market.

These mobile data capture systems cater for a wide range of auto ID applications.

Early devices from these suppliers had very limited pro-

cessing capability, but were used as temporary data entry/ data storage units. These units were sometimes connected to a telephone modem for batch data transmission to a large host computer. Now these units encompass a wide range of internal processing power and the differences between these devices and the small hand-held computer are becoming increasingly blurred.

The integration of scanning capability into these products has another advantage. A compact unit the size of the palm of a hand, weighing 2kg or less, can scan, process and transmit data as required.

Displays are available from 1-32 lines by 80 characters or more. The later versions of MSI, Dos and Basic are available on many models together with a number of widely-used software packages such as Lotus 1-2-3 or Dbase.

These mobile data capture systems cater for a wide range of auto ID applications.

RF tends to be most justified when real time decision-mak-

ing is critical. On-line goods receiving or dispatch, on-line price verification and stock control in a high turnover environment such as a supermarket, or production automation, are examples.

Data can be scanned and decisions relating to warehousing, dispatch, delivery and stock control operations can be made on the spot, even when other sectors, including government, military or medical, are involved. Production automation is another non-retail sector example where fast decision-making can pay off.

A number of mobile data capture/processing devices cater for specific purposes. For example, restaurants can use portable order-taking devices. These allow waiters to give RF orders to the kitchen and allow for higher table throughput with more rapid computing of bills. Remenco, the specialist restaurant supplier, has installed these systems in Europe.

The increased miniaturisation

Don Ryder

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AUTOMATIC IDENTIFICATION 4

Magnetic stripe technology is set to revolutionise airline ticket handling and sales, writes Paul Abrahams

Automatic ticketing machines prepare for take-off

A REVOLUTION is underway in airline ticketing.

Airlines are planning to introduce a new form of magnetic stripe ticketing which will revolutionise the way tickets are issued and checked. It could also radically restructure the travel agency business.

A number of European airlines are running trial projects using the new ticketing system which is called Advanced Ticketing and Boarding pass (ATB).

Swissair has a pilot scheme at Basle airport, while Lufthansa and British Airways are operating similar equipment.

Air France plans to install ATB systems at a quarter of its stations by 1991, including all those in France, most in Europe, the US and Far East.

ATB is a combined ticket and boarding pass with data stored on a magnetic stripe which can be read or printed out. It could eventually replace the separate flight coupons and boarding passes now used.

When the ticket is issued, details of the passenger's name, flight number and seat class are entered on the magnetic stripe.

When the passenger checks in, the details are automatically read from the magnetic stripe. This is done manually at present.

Additional information about baggage and boarding gates is also printed onto the ticket and, at the gate, the ticket is automatically read which greatly improves boarding time.

The ATB system offers airlines a number of significant advantages, particularly in terms of improved service and for better management through more reliable and up-to-date operational information.

A number of leading European carriers believe that ATB should quickly be able to pay for itself through improved productivity. Time-savings should also improve flight punctuality.

Punctuality is important, not only because late flights irritate passengers, but also because it costs money.

British Airways estimates

that it costs £1,000 for every minute a Boeing 747 is delayed. The airline predicts that it will be able to board a full Boeing 747 in 15 to 20 minutes using ATB - a 30 to 50 per cent improvement on manual boarding. And it can do this with 100 per cent accuracy.

The information provided by the magnetic stripe should also allow the airline to identify missing passengers, ensuring that the aircraft is not delayed because their baggage is on the flight, and they are not.

The Advanced Ticketing and Boarding pass (ATB) system could help London airports deal with the expected doubled of passengers from 60m in 1989 to 140m-160m in 2005

can immediately give the airline the name and ticket price paid by each passenger on a particular flight.

The company can quickly calculate revenue generated on a particular flight.

Such accurate and up-to-date information allows an airline to more efficiently target its marketing efforts towards frequent-flyer programmes. It would also improve their load factors.

Another advantage is that the new ATB tickets are more

Airlines are starting to agree that that ATB should allow them to handle such passenger increases through terminals, mainly because of the check-in efficiency.

The airlines are also examining the opportunities for self-service purchase of tickets and check-in.

Air France plans to have pilot schemes at Terminal B or D at Charles de Gaulle Airport in Paris and London Heathrow this summer. The company says passengers without baggage will take less than 10 seconds to check in.

British Airways has a number of self-service ticketing machines at London, Glasgow, Edinburgh, Belfast and Manchester. It has become possible to purchase a ticket and check in within 40 seconds.

Mr John Williams, of British Airways, says that self-service ticketing has a double advantage - it allows one passenger to quickly buy a ticket, but at the same time reduces demand at the traditional sales and check-in desks.

Large travel agencies which can afford the new technology will be able to install ticket printers in the offices of major

clients and gain a competitive edge through satellite ticket printing.

This will allow agencies to immediately issue tickets and to tie clients into their network.

The agencies will also be able to market other services, including even tickets for other means of transport, such as trains and car hire, as well as tickets for entertainment events such as the theatre.

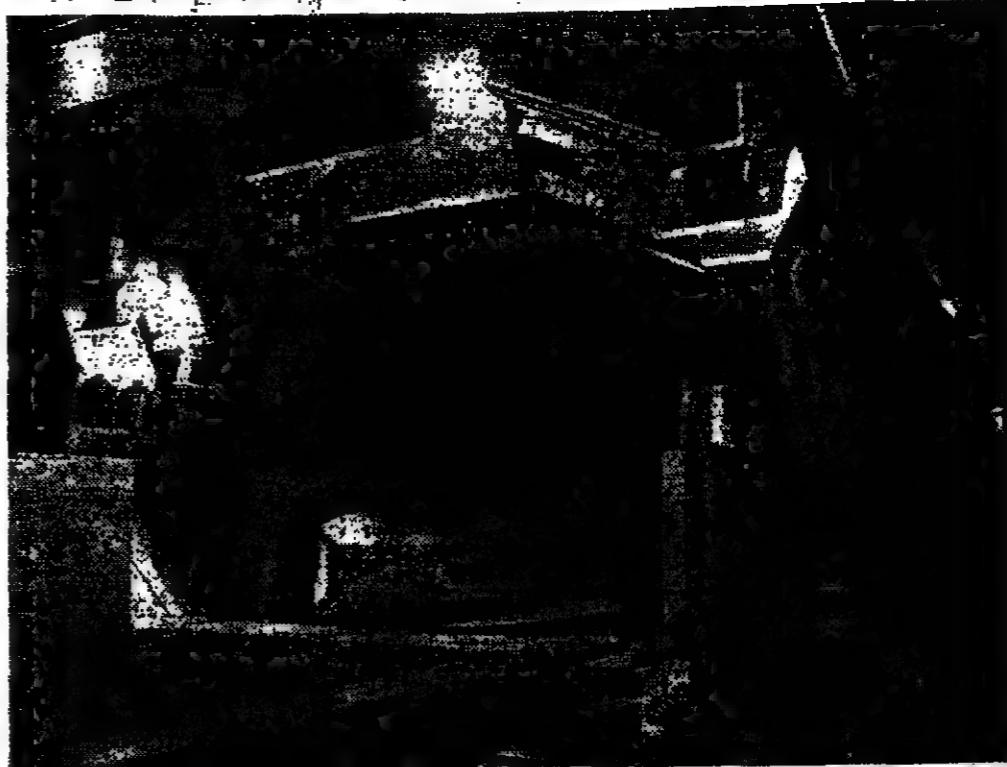
SNCF, the French national railway, has already adopted the ATB standard.

The cost of printers and readers, about \$5,000, are prohibitive to small operators.

But ATB is a practical proposition for the larger airlines, although the pay-back rate with the cost savings, revenue enhancement and additional customer service.

At Terminal Four at Heathrow, for example, there are 64 check-in desks and 18 gates, each of which will require a machine costing between \$5,000 and \$8,000.

However, it is hoped that once large production runs have been achieved, the machines may fall to about \$1,000.



This auto ID system at Terminal 3 handles baggage

Clive Cookson on developments in the health industry

Healthy computer links

HEALTH CARE applications are rapidly taking a larger share of the world wide ID market.

The Market Research Intelligence Company of the US says the sector is growing by about 25 per cent a year - in line with the overall growth rate of the auto ID industry.

It presently has an approximate world market share of 5 per cent.

Computer-readable labels and tags are being attached to medicines and medical equipment and used to monitor patients, doctors and nurses.

Bar codes are generally used, although there is growing interest in the use of smart cards and optical storage cards for recording medical information about patients.

Blood banks were the first part of the health care sector to adopt auto ID.

In 1977 the American Blood Commission introduced Code 38, the most widespread industrial bar code developed by Intermecc, and has the advantage that it can encode letters as well as numbers.

In practice, however, bar coding in health care is far from standardised, despite the efforts of the HIBC Council.

Swedish hospitals changed to the interleaved 2 of 5 code when it was found that the patient's identity number took up too much space on standard forms and on laboratory test tubes when HIBC was used.

The European Article Numbering (EAN) code, the retailing standard, is used by the European pharmaceutical industry to label packs of drugs and medicines.

But standardisation is becoming an increasingly important issue for auto ID in health care, as individual hospitals' computers are linked into national and international computer networks to exchange patient information and order medical supplies.

Electronic data interchange (EDI) requires participants to work to a common standard.



The accuracy of bar codes help blood banks

which specifically confines access to information of direct professional concern. This protects, as far as possible, the confidentiality of patient records.

An important objective of the Devon trial is to see how much the Care Cards will improve the efficiency with which information is transferred between GPs, hospitals and pharmacists.

Although the European Commission is keen to introduce a health card, based on a smart card or optical card, not all health technology experts in Europe agree that this is the best approach.

Mr Peter van Riel, medical administration manager at Catharina Hospital in Eindhoven, the Netherlands, told the Scan-Tech Europe conference that patients should not carry their medical records on a smart card. People should instead have a bar-coded identity card which "simply works as a key to any computer system you want."

When a patient forgets his smart card, the doctor lacks essential information." Mr van Riel said. "Who is responsible for seeing that all information is added to the smart card and that the information is up-to-date?" Unauthorised use of patient data is easier with smart cards, he said, than when the information is held on a proper computer.

Whether or not smart cards are widely accepted and adopted, there is no doubt that auto ID as a whole will be vital for the efficient computerisation of health care.

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Different light on executive pay in Europe

By Michael Dixon

ANYONE doubting Oscar Wilde's claim that "the truth is rarely pure, and never simple" need only look at executive-pay surveys.

For instance, just a week ago I reported the Wyatt consultancy's finding that the Spanish were now hard on the heels of the Swiss in Europe's real pay stakes, having overtaken the French and West Germans within the past 18 months. Today we have another survey which shoves them back down the field again.

The contradictory study comes from the European Remuneration Network, a consortium of management consultancies operating in 10 countries. (Readers wishing to know more about it should contact Tom Raftery of ERN's British representative, P-E International, at Park House, Wincle Rd, Egham, Surrey TW20 0EW; telephone 0784 434411, fax 0784 437828.)

The main reason why the surveys disagree lies in the samples of companies from which they draw their data. While the 1,158 consulted by Wyatt vary in activity, a lot are subsidiaries of worldwide groups. The consortium's sample of 3,865 includes far more smaller concerns.

Hence ERN's study can supply rough cross-Europe indicators of pay in small

and medium companies, such as the figures alongside. They compare the salaries and total cash pay including bonuses of senior managers in two size-bands of company — those with up to 100 employees, and those with between 250 and 1,000.

The executives covered are managing directors ("M.D."), and the heads of sales and marketing, finance, and personnel. First come the lower-quartile figures referring to the executive a quarter of the way up from the foot of a ranking of all in the same job category and country, which give only gross salaries and total cash pay in sterling at the London closing rates of May 1.

The median figures, which refer to the manager midway in the ranking, also indicate buying power. It is calculated by deducting the country's standard tax and so on for a married person with two children, then adjusting the result for price differences excluding housing costs.

Then come the salaries and total cash pay of the upper-quartile executive a quarter way down from the top of the ranking.

Where each country stands in the table depends on the buying power of the median M.D. of companies with 250-1,000 employees.

Organisations employing up to 100 people:

Country: Position	Lower quartile			Median			Upper quartile		
	Basic	Total	Buying	Basic	Total	Buying	Basic	Total	Buying
	salary	cash	power	salary	cash	power	salary	cash	power
France: M.D.	56,530	69,624	68,521	78,161	93,207	76,717	91,288	105,567	70,325
Sales & mktg head	43,251	51,744	52,467	61,934	74,329	57,720	68,109	74,773	58,512
Finance head	36,480	43,492	40,770	48,571	54,329	48,073	55,453	45,262	51,168
Personnel head	30,765	35,081	40,211	44,955	33,880	45,895	52,321	35,441	40,412
Switzerland: M.D.	47,889	53,361	50,624	60,267	70,588	76,471	82,328	87,888	67,283
Sales & mktg head	37,815	39,916	45,378	50,000	53,895	52,941	55,203	54,202	56,183
Finance head	35,915	35,915	41,987	42,267	22,959	45,576	47,479	48,319	48,250
Personnel head	31,513	35,714	36,955	42,437	26,721	44,538	45,378	36,916	42,017
W. Germany: M.D.	57,030	63,215	68,381	82,470	84,458	73,751	86,830	85,755	79,584
Sales & mktg head	32,334	34,181	37,067	38,510	26,038	39,237	42,570	43,920	45,321
Finance head	27,246	29,084	33,237	38,800	25,775	41,417	42,507	39,984	42,144
Personnel head	26,151	28,521	32,986	33,061	27,706	34,877	35,804	34,977	42,270
Spain: M.D.	36,015	44,105	40,265	58,703	54,919	52,576	60,023	56,873	65,579
Sales & mktg head	24,452	27,500	34,795	37,723	26,587	44,141	47,964	48,377	51,773
Finance head	22,384	26,315	32,950	32,571	22,028	36,355	39,314	36,023	37,774
Personnel head	21,750	22,228	26,521	30,396	23,416	30,825	36,578	45,590	46,141
Italy: M.D.	57,000	61,000	40,625	44,965	26,259	45,544	50,887	52,512	74,387
Personnel head	31,785	37,772	34,117	44,815	25,182	50,869	43,054	44,032	46,078
Sales & mktg head	32,223	38,002	32,985	40,265	26,542	41,908	50,045	47,571	50,916
Finance head	35,559	41,062	37,000	48,595	34,594	40,855	48,687	41,883	50,344
UK: M.D.	44,260	50,700	31,825	37,183	26,559	38,930	45,400	45,500	51,381
Sales & mktg head	22,206	25,012	24,768	27,023	22,406	25,921	22,480	31,977	32,152
Finance head	20,616	22,175	22,985	24,367	20,050	22,530	22,024	28,000	30,740
Personnel head								20,000	21,358
Portugal: M.D.	41,219	45,057	48,495	58,128	25,111	58,704	74,152	51,295	55,451
Sales & mktg head	21,997	37,490	45,294	52,161	44,588	63,974	40,065	45,142	49,457
Finance head	21,694	35,264	35,473	44,426	32,182	49,768	59,125	46,465	55,735
Personnel head	26,511	30,742	37,953	42,940	22,085	48,111	53,858	32,795	41,357
Ireland: M.D.	27,910	34,017	34,583	38,285	25,379	42,884	50,019	51,932	54,038
Personnel head	21,115	21,670	25,376	26,578	16,785	35,077	32,050	31,174	35,558
Sales & mktg head	18,697	20,946	22,865	23,285	16,496	22,277	32,105	30,442	32,023
Denmark: M.D.	55,492	60,245	62,112	68,240	26,116	76,499	88,082	70,762	73,153
Sales & mktg head	36,291	35,281	40,182	47,182	37,481	45,300	45,768	42,075	47,812
Finance head	34,426	34,425	38,206	40,182	37,216	44,945	44,943	40,540	41,113
Personnel head	32,512	32,512	41,597	41,597	17,794	45,800	45,800	38,250	38,250

Organisations employing from 250 to 1,000:

Country: Position	Lower quartile			Median			Upper quartile		
	Basic	Total	Buying	Basic	Total	Buying	Basic	Total	Buying
	salary	cash	power	salary	cash	power	salary	cash	power
Spain: M.D.	56,530	69,624	68,521	78,161	93,207	76,717	91,288	85,567	70,325
Sales & mktg head	43,251	51,744	52,467	61,934	74,329	57,720	68,109	57,713	68,219
Finance head	36,480	43,492	40,770	48,571	54,329	48,073	55,453	48,400	63,510
Personnel head	30,765	35,081	40,211	44,955	33,880	45,895	52,321	52,655	52,627
Switzerland: M.D.	47,889	53,361	50,624	60,267	70,588	76,471	82,328	87,888	67,283
Sales & mktg head	37,815	39,916	45,378	50,000	53,895	52,941	55,203	57,883	73,629
Finance head	35,915	35,915	41,987	42,267	22,959	45,576	47,479	48,319	66,176
Personnel head	31,513	35,714	36,955	42,437	26,721	44,538	45,378	45,042	55,244
W. Germany: M.D.	57,030	63,215	68,381	82,470	84,458	73,751	86,830	85,755	79,584
Sales & mktg head	32,334	34,181	37,067	38,510	26,038	39,237	42,570	43,920	54,305
Finance head	27,246	29,084	33,237	38,800					

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TECHNOLOGY

David Fishlock reports on how a gas research consortium is benefiting its members

Ideas ignited to power industry

"CREATIVITY has to be cultivated - it doesn't just happen," the president of an important US technical university told a conference on technology transfer in Washington recently.

Dr Harold Raveché, a physicist who heads Stevens Institute of Technology in Hoboken, New Jersey, appealed for more research consortia in which industrial companies and universities pool resources in pre-production research. "This is a concept whose time has come," said Raveché, citing the Gas Research Institute in Chicago and the Electric Power Research Institute in Palo Alto (see box) as examples of how effectively research consortia could serve an industry.

"I think there's a hell of a big need in industry for co-operative research and development," agreed Dan Dreyfus, vice-president responsible for strategic planning and analysis with the Gas Research Institute (GRI). Less well known internationally than its electrical counterpart, GRI serves a more complex industry with three quite different kinds of customer: gas producers, including all the big US oil companies except Exxon; the pipeline companies which provide the national gas transmission network; and the gas distributors.

What drives more than 300 organisations to collaborate in maintaining a technology base for the natural gas industry is a common belief that without it gas must surely cease to be an important fuel, Dreyfus says. The pipeline companies and distributors collaborated

from the start, in 1976. The producers joined them two years ago.

Previously the newly deregulated producers had been persistent critics of the cost allowed by regulators of the other two industry sectors to pay for R&D, until they were invited to join. They were fully represented for the first time at the latest board meeting which voted unanimously to raise the R&D budget from \$175m to \$190m next year. Dreyfus calls it "a non-trivial achievement" to have persuaded the petroleum industry to spend more on R&D at this time. "Their opposition was due largely to lack of appreciation of GRI."

Dreyfus joined GRI a decade ago as a research engineer who had spent the 1970s helping to manage the US government's ambitious magneto-hydrodynamic (MHD) programme for harnessing superheated gas as a potential booster for the efficiency of electricity generation. He got out, he recalls, when he realised how difficult and costly it was going to be to squeeze another 4.5 per cent efficiency through MHD. For 10 years he has helped to manage one of the world's biggest R&D programmes devoted to natural gas.

GRI does no R&D itself. An early decision was that it would remain a more flexible programme, more responsive to industrial changes, if it had no laboratories of its own developing their own specialities.

Its 300 staff plan and manage a programme of more than 500 contracts, placed with laboratories all over the US. The big-

gest slice of the budget goes to end-use technologies aimed at improving the performance and efficiency of equipment that runs on natural gas.

"Like any R&D programme, it's got to be an act of faith," says Dreyfus. GRI is the only real interface between the gas industry and the makers of gas-using equipment, even though these manufacturers are not members and (unlike their electrical counterparts) do little R&D themselves.

Vehicles fuelled by compressed natural gas afford a particularly attractive target, especially for large fleets of heavy-duty vehicles such as buses, vans and delivery trucks, all threatened by tougher US legislation on emissions control. A GRI-funded study says the fuel emits lower levels of ozone-attacking chemicals than engines fuelled by methanol. GRI is managing contracts ranging from finding new high-pressure gas storage methods to developing complete gas-fuelled vehicles.

GRI's members own more than 400,000 miles of underground gas-transmission and gas-gathering pipeline serving nearly 51m customers. But much of the system is 40-50 years old, so a major preoccupation is its safety and integrity. On their behalf, GRI is seeking new ways of inspecting this system for incipient cracks and corrosion without interrupting the service. It calls for almost infallible robotic inspection devices moving rapidly through pipelines operating at pressures as high as 1,000 lb per square inch.

GRI is funded through a levy



Analytical work in the production of low-cost gas from coal

on the volume of gas transmitted. At the start this seemed simple since all members were totally regulated. Now there is competition between members - for example, between pipeline and distribution companies. However, a recent review instigated by members who believed they were disadvantaged by such a simple system failed to identify a better way of apportioning the R&D cost.

GRI receives ample advice. Typically, a member company's vice-president for R&D represents it, while it is also advised by the national energy laboratories "for oversight and to see that we're not pursuing ridiculous concepts," Dreyfus says. In addition, it has an advisory council whose members range from eminent academics to "people right off the drilling rigs."

"But we write the agenda," Dreyfus emphasises. After what he calls the "mating dance" with its various advisers, GRI's board then submits the programme to the Federal Energy Regulatory Commission (FERC) in Washington, which votes on whether the

cost can be included in the price for gas.

No stage is rubber-stamped. Dreyfus asserts. Currently GRI's programme is being challenged by a trade association of large-scale gas users which argues that FERC has no legal authority to approve end-use

R&D, the biggest sector of

spend.

FERC itself reviewed the first decade of GRI's progress. It concluded that GRI's advisers had indeed participated effectively in directing the programme and picking priorities. It concluded that GRI was effective in transferring technology to the marketplace and that its benefits outweighed its costs to gas users.

"I think I can convince a rational person that if the gas industry doesn't do R&D, nobody's going to do it," says Dreyfus. But GRI was established in a highly-regulated industry where the R&D appears to be free. Today, it has everything to do with maintaining gas sales. "I'd hate to try to start again from scratch."

US electricity companies keen on research

THE Electric Power Research Institute (EPRI) in Palo Alto, California, is bigger (it has a budget of \$380m), older (it was founded in 1972) and different in structure and philosophy from the Gas Research Institute in Chicago.

The electric power compa-

nies pay a subscription to

become members of the

institute and then seek to

pass on the costs in charges to customers. Unlike GRI,

no federal regulator inter-

venes in the process of trying

to claw back the financial

outlay.

Although they serve com-

peting energy sources, GRI and EPRI have an informal

joint annual meeting of top

managements, and have

also funded some collabora-

tive R&D projects. Some big

electrical utilities are mem-

bers of both research institu-

tutes.

"Competitors are working

with each other to develop generic understandings of, and capabilities in, advanced technologies," says Dominic Geraghty, who directs EPRI's office of corporate and strategic planning.

It was also in 1984 that the biggest of these consortia - Bellcore - was set up as a central technology base for the seven new regional telecommunications companies that followed the break-up of AT&T. Bellcore's budget exceeds \$1bn this year.

A recent study of such collaborations by the Rensselaer Polytechnic Institute in New York found that the research programmes of members are usually tied to the participating companies' strategic plans for new business growth.

David Fishlock

Diversion ahead for turbine exhausts

Maurice Samuelson on a process which makes coal-fired power stations more cost-effective

With nuclear power out of favour, natural gas is increasingly seen as the principal challenger for coal's place as the prime fuel for electricity production.

But a gas-firing scheme being considered by PowerGen, the new privatised British generating company, is intended to complement, rather than replace all the coal being used in one of the five largest base-load power stations. Base-load stations meet the steady demand for electricity at off-peak times and are the cheapest to run.

At Cotam power station, near Retford, on the River Trent, a study is being carried out as to whether it is feasible to try a "topping cycle" in which large-scale gas turbines would be hooked up to the coal combustion.

Mr Ed Wallis, PowerGen's chief executive, says that it could give Cotam "a competitive edge." Otherwise, its future could be in doubt.

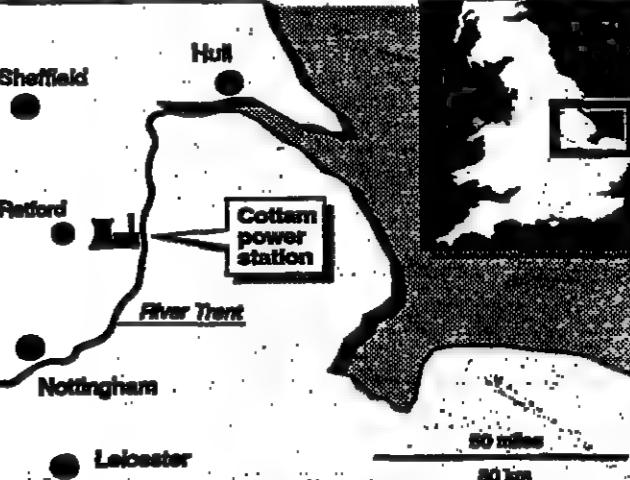
The technology, not yet applied in Britain, involves fitting a gas turbine at the front end of a conventional coal-fired station and feeding the turbine's hot exhaust gases to the station burners and furnaces to produce enhanced combustion.

At Cotam, gas turbines of 100-150MW would be hooked up to each of the station's four 500MW coal-fired generating sets. The exhaust from the gas turbines would be used to replace the forced air draught and air heating of the coal combustion unit.

The capacity of the combined unit would be limited by the availability of oxygen in the gas turbine exhaust. Typically, the highest combined unit efficiency is found when the turbine is approximately 30 per cent of the capacity of the steam unit.

By adding this "topping cycle" to the Cotam plant, the station's overall generating efficiency would rise by about 4 per cent, its output of sulphur dioxide and other pollutants would be moderated, and generating capacity would increase by about 400MW.

Although Cotam's use of



coal would fall by 900,000 tonnes a year and another 1m tonnes of coal would be displaced elsewhere, the plant would at least stay open, thereby avoiding an even bigger threat to the cluster of Nottinghamshire pits which depend on it for their survival.

Commercial pressure for the topping cycle comes from PowerGen's growing ability to burn more imported coal at its two principal coastal plants, Fiddler's Ferry and Kingsnorth, on the River Mersey and the River Thames Estuary.

These plants are now the least economic to run, and therefore the last to be called on. Of PowerGen's five 2,000MW base-load power stations, Cotam is the third most efficient (after Ratcliffe on Soar and Ferrybridge "C"). But with Fiddler's Ferry and Kingsnorth running flat-out on cheaper imported coal, demand from inland power stations, supplied with British coal, would drop.

Cotam, says Mr Wallis, would slide to the bottom of PowerGen's plant running order, and, once gas-fired power stations opened in the mid 1990s, it would have an uncertain future.

PowerGen would apparently like to use cheaper imports at Cotam, too, but its plans are reported to have been blocked by local authorities' reluctance to permit dredging of the River

Trent enabling coal to be brought upstream.

The topping cycle study at Cotam is being carried out for PowerGen by NEI-ABB, the joint turbine company set up to address the British power plant market by NEI (part of Rolls Royce) and Asea Brown Boveri, the Swedish-Swiss group which is now one of the leading world suppliers of combustion equipment.

The study, costing £250,000, is expected to lead to a decision in the summer on whether to proceed. The plant would take three or four years to build and would cost £175m.

It would be the first such application of a topping cycle at a British power station. However, the idea is well-tried on the Continent. Since 1984, it has been used to convert 10 gas-fired units in the Netherlands to full-fired combined cycles.

Because the Netherlands had a 40 per cent plant margin at that time, the conversions, covering 3,500MW of plant, were optimised to reduce total fuel consumption rather than for increasing generating capacity. The power stations' net efficiency was improved by 5 to 6 percentage points.

In West Germany, the utility VEW has built a new plant at Werne of 250MW output, combining a 112MW gas turbine with a 662MW steam turbine run on coal.

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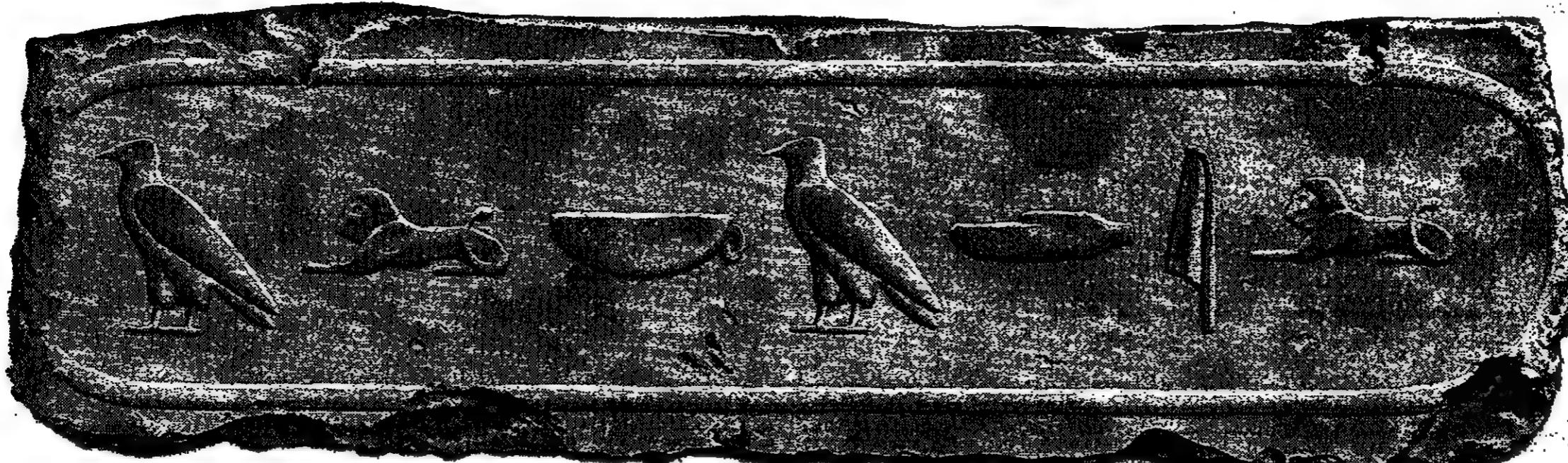
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ARTS

The world goes Green about the gills

Christopher Dunkley declines to board television's environmental bandwagon

Just in case you have been trapped down a coalmine for the past fortnight it should be explained that the BBC and nineteen other European public service broadcasting organisations have organised something called "One World Week." The scheme was suggested by the Germans and launched on Sunday evening on BRD with a German documentary called *The World In Our Hands*. This declared itself to be about "The global crisis facing us all today and the steps urgently required to ensure a common future for our children on earth." Later that evening came a drama called *The March*, about starving Africans trekking to Europe under the slogan "Watch Us Die," and tonight BBC screens a 60-minute programme somewhat risibly entitled *HRH The Prince Of Wales: The Earth In Balance*.

It seems that the people who run public service broadcasting in Germany and Norway, Sweden and Portugal - not to mention the BBC - are a pretty unusual lot. Their disapproval of man's starvation, are worried about the ramifications about the effects of rapid population growth. They dislike the pollution of rivers and seas, oppose the obituary of animal and plant species, and are saddened by deforestation and desertification. They would like less waste, an end to warfare, and the disappearance of poverty. Nothing very remarkable about that, you may say. The odd thing is that, judging from the attitude of their programmes, they believe that the rest of us actually approve of poverty, starvation, pollution and so on.

There are still quite a few programmes to go in the sequence, but after watching *The World In Our Hands*, The



Prince Charles expounds his vision to Richard Lintern, of the Nature Conservancy Council, in *The Earth In Balance*

we know the truth." We certainly know there is a hole, but since it was only discovered recently it is not clear whether it first appeared in the last 50 years, whether it regularly comes and goes, or whether it has been sitting there for 5,000 years. Nobody knows. But of course high priests cannot afford to be equivocal with their answers.

A little later we were told: "The earth's ozone shield is progressively stripped away by the effect of CFCs." The ozone canopy over the Antarctic has been seriously hit; at first scientists couldn't believe their measurements but now

"and if the forests are felled the sky will fall on us." Hal You see? They know, these wise ones with their feet in the soil. Of course if the soil was in Somerset and the wise one was white and saying "Cast not a clout till may be out" the television reporter would be less impressed.

The alarm bells had started to ring over *The March* long before transmission because the BBC had spent days showing a trailer in which the black African leader of the march, El-Mahdi, gazed soulfully at the whites and said: "I think

we are poor because you are rich." It is the sort of slogan that appeals powerfully to the emotions of teenage greenies with a guilt complex, particularly those who have never heard of simple market economics. Turn the equation round: "Pamper yourselves so that we become rich" - and its absurdity is a bit clearer. Within the drama there were slight hints that this was not a universally accepted truism, yet in the end even Brussels commissioners were shown musing over the idea as though it were probably right.

In an article puffing his drama last week Nicholson was quoted as saying "The story really is as much about the European response as anything else. The question is, what are we going to do with Africa?" - which, assuming it is accurate, suggests a breathtaking level of condescension towards Africans. The same tacit notion that Africans cannot be expected to put their own house in order informed *Everyman*, which could see African economics only in terms of what was done by outside forces, whether via colonialism in the past or via trade from the north today. Even the African characters themselves conceded in this assumption of helpless dependence. "This earth has not progressed," said the leader of the Organization for African Unity, "since the Saharan sand. Be given a fishing rod."

It was during the preview of tonight's 60-minute sermon from Prince Charles, however, that the bells became really shrill. He sounds a very sincere and well-intentioned chap, and really seems quite endearing when he quotes St Francis at us, and sounds us for Francis "the mystery of the universe." His own ideal seems to be a sort of medieval socialism practised in monasteries such as St Benedict's. But why is he the one doing this programme? Is he considered a better presenter than David Attenborough? It seems unlikely. Does somebody think he knows more about the subject than Attenborough? Even less likely. It is hard to avoid the feeling that he happens to have been born into the right family and his presence in the "One World" output is regarded as a monster propaganda coup.

And that is what really sets the bells going. As a royal Prince Charles can express a sentimental conservatism which is in the end deeply political but which happens to chime precisely with the sort of Sixties politics "we're not going to shoot snipe off" which characterises the heartlands not only of the BBC but most of European public service broadcasting. It is a perfectly respectable attitude and one that I might verge on sharing myself . . . if it were not being drummed down my throat.

As it is,

the finger wagging of the "One World" exercise

is the one that has in the vast desert of the universe

been pulled out for one,

towards the other extremes

of greed and sanctity which have always driven mankind on towards new horizons. The latest new horizon, thanks to the Hubble space telescope, is hundreds of light years away. Naturally nobody wants mass migration on this planet, the population explosion, or environmental pollution. But perhaps, instead of bending down to look at the oil slick or the cracked concrete at our feet, we should be stretching upwards and looking outwards to the stars. Then the BBC could look towards the day when it mounts a "Two Worlds" exercise.

Die Zauberflöte

GLYNDEBOURNE

Glyndebourne's opening show is a new *Zauberflöte* (sponsored jointly by Deutsche Bank and Morgan Grenfell). At Monday's final curtain-call it provoked, I believe, the festival's first-ever outbreak of sustained boozing - for the producer, Peter Sellars, and his designers, Adrienne Lobel (sets), Dunya Ramcic (costumes), and James F. Ingalls (lighting).

My guess is that the protest was occasioned not by outrage, but out of simple, overwhelming disappointment. In advance the production had been drummed up as hot shit, and its producer as (in the headline of a *Guardian* profile) "Opera's smart young Turk." Smart? If only! The staging offers no controversy, not the remotest sense of intellectual challenge, and precious little musical joy. A few jokes, a few mildly ingenious turns at the game of equivalent-finding, acres of boredom in Act 2 - and that's about it.

"Please have a wonderful evening, mystifying and clear," is Mr. Sellars' greeting at the end of a Press hand-out, which recommends to us an "imaginary Los Angeles landscape . . . a fantasy paradise with an underbelly of gritty reality." Modern-dress *Flutes* are, in themselves, an entirely un-mystifying starting-point. This one, with its split-level stage (the upper level creating a modern version of baroque theatre machinery complete with attractive quick-change flats of West Coast scenes and footlights, the lower a concrete-pillared warren), starts off nicely - Tamino against a backdrop of motorway night-mare, having a drug-induced bad trip. The three ladies, Hollywood slinkies in pillow hats, are fun. The signboard subtitles flashing on the mid-level divide seem to be witty and subversive.

What becomes clear, after this, is that the production's ambitions go no further than undergraduate whimsy. The confrontational element of the best transplanted, time-shifted opera productions - the searching-out of parallels that force an audience to cross time-borders and ponder meanings - is missing. The deep, serious logic of the best *Flute* productions is light-years away, and so the fun soon shrivels. Some of Mr. Sellars' inventions (the three boys on skateboards, Sarastro's followers as saffron-robed mystics) could have borne interesting development; others (the brief

case-toting, three-piece-suited Monostatos) are so feeble that it becomes almost an embarrassment even to mention them. Almost all of the characters are conceived and delivered in the language of the cartoon strip.

The only truly mystifying element in the production, indeed, is the decision to drop the spoken dialogue, an act of self-nutritiousness on a mind-boggling scale for which no reason is given. The absence of chat - replaced, it seems, by much use of deaf-and-dumb sign language, no doubt a production in-joke - forces on Act 2 a series of endless, meaningless, achingly tedious silent mimes. Above all, it reduces Papageno's role to rubble: James Maddalena struggles nobly with an impossible task.

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Papageno's role to rubble: James Maddalena struggles

FINANCIAL TIMES

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Wednesday May 23 1990

Meanwhile, in Gaza

IF ANY area of the world remains untouched by the remarkable changes of the last few years it is, at first sight, the Middle East. The news from there has a depressing sameness to it. An Israeli goes berserk and kills seven Palestinians. Palestinians riot in the occupied territories, and at least 13 more of them are killed by Israeli troops and settlers firing "in self-defence". An Arab in Amman "retaliates" by opening fire on a busload of French tourists. Arab leaders call for action by the UN Security Council while they have convenient in the capital of a country whose leader recently threatened to "consume half of Israel" with chemical weapons. In the background, two of the least-known Arab states announce that they have merged into one.

The main difference, perhaps, is that the rest of the world pays less attention than it would have done a few years back. Relatively plentiful energy supplies, bringing with them a relative shrinkage of the Middle East's purchasing power, have allowed the western public to avert its gaze from Middle Eastern troubles which seem largely self-inflicted, and to concentrate on the more uplifting spectacle of eastern Europe's struggle to be rid of communism. The strategic importance of the Middle East is less obvious than it was, and the bogey of Soviet domination no longer scares anyone much, now that the Kremlin is hard put to it to dominate Red Square. Only the occasional release of a western hostage in Lebanon arouses a flicker of interest.

Cause for concern

Yet there is cause for concern, even if one discounts (as one should not) projections suggesting that western dependence on Middle Eastern oil will increase again in the late 1990s, when eastern Europe and even the Soviet Union may also be looking there for supplies. The Middle East remains very close to Europe, and the arms race there now involves weapons whose effects, if used, would not be easily contained within the immediate target area. When a man as cautious as President Hosni Mubarak of Egypt warns of "bloody con-

The occupation, not the immigration — still less such trivia as the granting of a US visa to Mr Yasser Arafat — is the fundamental issue. In everyone's interest it must be ended, and that can be done only in one of two ways: by unilateral Israeli withdrawal or by negotiated settlement. If Israel prefers the latter, as one would assume, it must be prepared to negotiate with the body which Palestinians have repeatedly designated their representative: the Palestine Liberation Organisation.

Mr Howard's own goal

THE UK Government is anxious to improve the quality of industrial training. It also wants the voluntary sector to assume greater responsibility for promoting social welfare. It is curious, therefore, that Mr Michael Howard, the Employment Secretary, is pursuing policies which seem certain to compromise both objectives. In recent weeks, funding cuts have obliged many voluntary organisations to scrap or significantly reduce their training programmes. The cost of this retrenchment is being borne mainly by groups on the margins of society: the mentally and physically disabled, ethnic minorities, single mothers and the long-term unemployed.

The Government's funding cuts are far larger than can be justified by demographic or employment trends. This year, the budget for Youth Training (YT) is being cut by about 11 per cent in cash terms. Over three years the planned cut is 25 per cent — perhaps 45 per cent after allowing for inflation. The budget for Employment Training (ET), the scheme which caters for the long-term unemployed, is also being sharply pruned. Conversely, the cuts are being imposed just as ministers are struggling to launch a national network of employer-led Training and Enterprise Councils.

On the ground, many reputable training providers are facing much larger cuts than the aggregate figures might suggest. The cuts are also being imposed at ludicrously short notice. For example, the Training Agency recently gave South East Training four weeks to adjust to a 40 per cent reduction in income. Yet the organisation, which caters for disadvantaged groups in Peckham, a depressed part of south London, has a waiting list for its adult training scheme. Many other groups, including the Spastics Society, have announced withdrawal or reduction of training schemes.

Necessary adjustment

Mr Howard points out that public expenditure on training has risen sharply in the past four years — a period in which unemployment has fallen markedly. An adjustment this year, although painful, is thus both necessary and desirable.

Alan Friedman says it will take time to overcome the array of loan problems

The shadows over US banking

A spectre is looming over the US commercial banking sector, and to judge from some Wall Street pessimists has the head of a hydra. Unlike the worries aroused by the Third World debt crisis of the 1980s, the present concern stems not from one looming problem but from an amalgam of them, starting with — but not limited to — bad real estate loans.

They threaten to cause a sharp increase in non-performing loans — on which interest is not being paid — and write-offs at big New York money centre as well as regional banks, and to have a severe impact on bank earnings in the short term.

Mr Nicholas Brady, the Treasury Secretary, is trying to put an optimistic gloss on things. He soothingly discounts the possibility that commercial banking will replicate the conditions in thrift institutions, where the total savings and loan bail-out may now cost \$400bn to \$500bn.

But there is no doubt that the US commercial banking sector is weak and getting weaker. Regulators say that a number of banks need to bolster their capital ratios. Capital replenishment has become a priority for most of the big US banks. Heavy loan developed country (LDC) debt provisions were part of the reason why Hongkong and Shanghai Bank was forced to inject \$200m of new capital into its New York-based Marine Midland subsidiary.

Citicorp closed last year with a ratio of 3.6 per cent of common equity to total assets of \$230bn. It is widely seen by industry analysts as insufficiently capitalised, and is certainly below the average 4.4 per cent equity/capital ratio of other top money centre banks. The bank claims it can generate enough capital internally to boost this ratio by year-end to more than 4 per cent. Some of the more troubled regional institutions in New England and elsewhere are much worse off. The Bank of New England (BNE), for instance, has seen its

Citicorp has a cushion not available to many of its competitors: it derives 60 per cent of its core profits from consumer-related business

equity/capital ratio slip to as low as 2 per cent.

The danger which looms this year has its roots in three areas — real estate, loans linked to highly leveraged takeovers (HLTs) and the diminished, but still visible overhang of LDC loans.

The banks also face various structural challenges such as overcapacity in the industry, rising pressure on margins and a decline in Wall Street income, to say nothing of the rise of capital-rich European and Japanese institutions that have begun to hasten the decline in competitiveness of US banks internationally.

The fall in US property markets is beginning to cause a serious deterioration in the quality of real estate loan books, and there are signs that the situation is worsening. The leading credit rating agencies — Moody's and Standard & Poor's — have already downgraded more than two dozen US banks since the start of the year because of concern about doubtful commercial property loans. Among banks whose ratings have been lowered are Citicorp, the Bank of New England, Chemical Bank, the Bank of Boston and Fleet/Norstar.

Some bankers dismiss the real estate recession as either a regional affair or a cyclical downturn. They note that areas such as Texas and Arizona — and bank lenders in these states — have seen the worst of their real estate crisis, including numerous foreclosures, bankruptcies and a sharp drop in values.

Bates on the Power list

Six months after Lord Marshall stormed out of the electricity industry, John Wakeham, Energy Secretary, has still not found a chairman for National Power, the larger of the privatised successors of the Central Electricity Generating Board which Marshall was to have headed.

It has not been for want of trying and there have been plenty of official hints that a favourite candidate was at last being pinned down. Now the Department says that the new chairman will be named in the next two or three weeks.

The latest name discussed in high electricity circles is that of Malcolm Davis, Lord Weinstock's number two at GEC.

When asked about it this week, Bates's office retorted: "complete rubbish". There were no denials (or confirmations) from the Department of Energy and National Power itself, both of which should know.

The Bates tipsters stick to their story and claim that the man is now in the hands of the Treasury when, if agreeable to both sides, it would pass to the Prime Minister for approval.

Other names mentioned in recent months as potential chairmen of National Power include those of Sir John Egan, of Jaguar, and Lord King, of British Airways.

Regional Duke

A succession problem in the wake of John Ashcroft's departure as chairman of the troubled Coloroll group has been solved. Business in the Cities, the charity that tries to persuade businesses to contribute to urban regeneration, has perished. If Mr Howard does not act quickly, a whole tier of voluntary endeavour may evaporate.

Ashcroft started the team

Now it is New England which is experiencing the nation's worst property slump and dragging down the fortunes of banks such as BNE. The bank, which incurred a \$1.1bn loss in the last quarter of 1989, has had to sign a consent order with the Fed, requiring it to change its top management and sell off assets of \$5bn.

Nor is New England the only trouble zone. The recent downgrading of New York-based Chemical Bank by Moody's indicates the real estate problem is far-flung. Weakening property values have been reported in Manhattan, Baltimore, Minneapolis, Atlanta, and even Los Angeles. Real estate problems were part of the reason why Hongkong and Shanghai Bank was forced to inject \$200m of new capital into its New York-based Marine Midland subsidiary.

Mr John Reed, chairman of Citicorp, the biggest banking group in the US, is a kind of one-man barometer of the sector's sentiment. Citicorp, with 10 per cent of its \$12.5bn commercial real estate portfolio now classified as non-performing, also happens to be the nation's largest commercial real estate bank.

Like other bankers, Mr Reed is casting the crisis as a cyclical phenomenon. The current downturn is "just like the early 1970s and will have a short-term impact on earnings", he says. Yet he recently visited 36 real estate customers around the nation and deduced that prices are weakening. The Citicorp chief links the downgrading of his bank by Standard & Poor's to real estate. He even predicts that Moody's, which still has Citicorp under review, will also downgrade its rating.

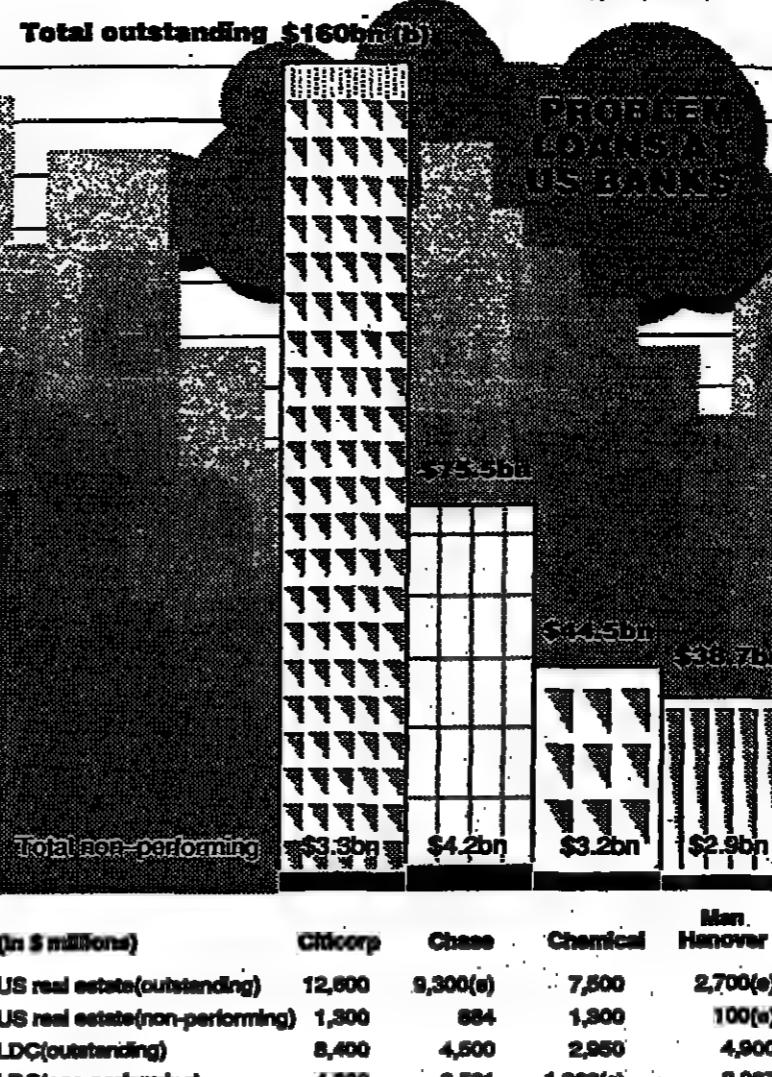
"I told the ratings agencies that if they wanted to signal there has been a deterioration in the quality of assets then that's true. There has been a deterioration," he admits. He says the bank will "continue to feel the pressure of this", and indeed the bank has said that non-performing real estate loans could rise by \$50bn to \$60bn this year, a 40 per cent jump.

Mr Willard Butcher, chairman of Chase Manhattan, which has disclosed \$88m of non-performing real estate loans out of a total loan book of more than \$80bn, says his bank began to limit the growth of its real estate lending and to tighten appraisal standards two years ago. But he admits: "Obviously the industry is troubled."

Mr John McCullough, chairman and chief executive of Manufacturers Hanover, says his bank's current non-performing real estate portfolio is low, but that is because it has already written off \$200m-worth of such loans in trouble spots such as Texas and Oklahoma over the past two years. He thinks that real estate will have an impact on earnings at banks across America. "I think you work these problems out over a two- or three-year period. It doesn't get well in six months."

This trend led a fortnight ago to a strange initiative by the three top regulators — Alan Greenspan of the Fed, Robert Clarke, the Comptroller, and William Seidman, chairman of the Federal Deposit Insurance Corporation — who took the unusual step of trying publicly to reassure bankers that tough supervision would not punish prudent lending. They urged the bankers not to stop lending out of fear of increased scrutiny.

A survey released last week by the



All figures are as at March 31, 1990, and, except for estimates, were supplied by the banks. (a) Citicorp's commercial loan portfolio alone equals \$65.1bn. (c) Chemical Bank disclosed only its non-performing LDC loans for Argentina and Brazil. (e) Estimate

LDC = less developed countries; HLT = loans linked to highly leveraged leverages

(in \$ millions)

Citicorp Chase Chemical Hanover

US real estate(outstanding) 12,800 9,300(e) 7,500 2,700(e)

US real estate(non-performing) 1,300 884 1,200 100(e)

LDC(outstanding) 8,400 4,500 2,950 4,900

LDC(non-performing) 4,200 2,521 1,268(e) 2,037

HLT(outstanding) 7,900 4,500(e) 3,500 3,000(e)

HLT(non-performing) 700 50(e) 75 50(e)

All figures are as at March 31, 1990, and, except for estimates, were supplied by the banks. (a) Citicorp's commercial loan portfolio alone equals \$65.1bn. (c) Chemical Bank disclosed only its non-performing LDC loans for Argentina and Brazil. (e) Estimate

LDC = less developed countries; HLT = loans linked to highly leveraged leverages

What has really happened is that commercial bank bankers have become increasingly nervous about the prospect of being visited by Federal examiners who might classify their loans as non-performing and force them to boost provisions. So they have turned away a rising number of loan deals. They have also cut back interbank lines to smaller institutions such as the troubled Washington Bancorp, which has become the first US commercial bank in recent history to default on its commercial paper obligations as a result.

This trend led a fortnight ago to a strange initiative by the three top regulators — Alan Greenspan of the Fed, Robert Clarke, the Comptroller, and William Seidman, chairman of the Federal Deposit Insurance Corporation — who took the unusual step of trying publicly to reassure bankers that tough supervision would not punish prudent lending. They urged the bankers not to stop lending out of fear of increased scrutiny.

The resolution of the credit crisis could also further weaken the commercial real estate sector, through the planned auction at a discount of billions of dollars of property seized by the authorities. Would-be buyers are already being given telephone numbers to dial for information and pro-

Federal Reserve showed that commercial banks are restricting loans on commercial property and cutting back on lending to some small and medium-sized businesses. But the survey suggests that there has not been a general credit squeeze.

Mr Lewis Preston, former chairman of JP Morgan and now chairman of its executive committee, feels the banks have been reassured by the regulators. He said last week the message was "he's been received". Mr Peter Wallison, former White House counsel and general counsel at the Treasury who now represents the New York Bankers Association, blames the lending slowdown on regulatory restrictions such as over-zealous scrutiny and pressure to maintain high capital ratios.

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for everyone.

Mr George Salem of Prudential Bache, the best-known Cassandra in the banking business, goes further and warns that "we are in a period of maximum uncertainty where everyone will be bruised, everyone will suffer". He says, for example, that the real estate problem could be even more damaging for US banks than the LDC debt crisis because it affects a much broader range of institutions.

No one in the US banking community is forecasting a wholesale catastrophe, but nor is anyone sanguine about prospects over the next 12 to 24 months. The problem of battling a hydra is that it takes a long time.

Merseyside — The Quay to investment in the 90's

The 1990's promises a decade of sustained growth on Merseyside.

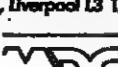
A new wave of private sector investment is increasing the momentum of one of the UK's most successful waterfront regeneration programmes.

Commercial vitality is improving long term employment prospects and enhancing the quality of life on Merseyside.

The opportunities for the coming decade look even more inviting.

For investment in the 90's Merseyside is the quay to success.

For the MDC information pack dial 100 and ask for Freephone 17223 or write to Eileen Wall, Merseyside Development Corporation, Dept. 7, Royal Liver Building, Pier Head, Liverpool L3 1JH.



Merseyside Development Corporation



IT'S ALL PART OF THE NEW WAVE ON MERSEYSIDE

OBSERVER

last year, having prevailed upon 20 leading industrialists to form a powerful lobby group for the region and spearhead significant projects. It differed from similar teams by being bigger in scale and ambition, covering a region instead of just a city or single conurbation. This appealed to heavyweight industrial leaders who did not want their time wasted by smaller projects.

Westminster is a committed regionalist. Last night he hosted a reception in Birmingham, West Yorkshire, to drum up support for Transpennine, the organisation which is trying to turn the M62 corridor from Liverpool to Hull into almost a country in its own right.

When asked about it this week, Bates's office retorted: "complete rubbish". There were no denials (or confirmations) from the Department of Energy and National Power itself, both of which should know.

The Bates tipsters stick to their story and claim that the man is now in the hands of the Treasury when, if agreeable to both sides, it would pass to the Prime Minister for approval.

Other names mentioned in recent months as potential chairmen of National Power include those of Sir John Egan, of Jaguar, and Lord King, of British Airways.

Lawson's flags

If you see the former Chancellor of the Exchequer hanging about collecting money around the Royal Exchange in the City tomorrow, it is all in a good cause. Nigel Lawson has agreed to sell flags — actually they're stickers — for the Royal Marsden Hospital's cancer appeal fund.

The £25m appeal was launched by the Princess of Wales in February. The money is needed to rebuild and extend the hospital's site in London's Fulham Road and at Sutton in Surrey. Lawson will be doing his bit on City Flag Day.

Wooden tips

A succession problem in the wake of John Ashcroft's departure as chairman of the troubled Coloroll group has been solved. Business in the Cities, the charity that tries to persuade businesses to contribute to urban regeneration, has perished. If Mr Howard does not act quickly, a whole tier of voluntary endeavour may evaporate.

Ashcroft started the team



"I see you

Holy Mackerel! She done wrong," exclaimed a taxi driver in New York recently when I attempted to explain the intricacies of Britain's community charge or poll tax.

My driver, a salt of the earth type, in his early 50s, simply could not grasp why Mrs Margaret Thatcher should want to charge all local residents the same tax regardless of their wealth or ability to pay. In New York, he explained, your property tax goes up if you so much as add an extra bedroom to your house.

In the short run, radical reform of the UK's controversial community charge appears highly improbable. The review committee set up by the Prime Minister is expected to defend the levy's underlying principles, but seek ways of softening its impact in the run up to the 1991-92 general election. In the longer term, however, Britain has much to learn from the experience of other industrialised countries.

The Government argues that the old rates – a tax on the estimated rental value of property – was intrinsically unfair and that other alternatives to the poll tax, such as a local income tax, would be more beneficial. Such arguments find little support abroad.

A recent OECD study* of 10 European countries concluded that local income taxes are the single most important source of local revenue. Property taxes rank second in importance, with special levies on businesses a distant third. Most of the countries surveyed relied on a mixture of income and property taxes. None was contemplating a British-style lump sum charge; indeed, Papua New Guinea is the only country known to operate a form of poll tax.

The study did not include Scandinavia where income taxes are overwhelmingly the most important local tax, accounting for about 50 per cent of local tax receipts. In Sweden, three-quarters of all income tax is raised locally. After tax reforms have been implemented, only 15 per cent of the population is expected to remain liable for national income tax.

In the US and Japan, local income taxes are less important, but still account for between 20 per cent and 30 per cent of local tax receipts. The US is notable for the diversity of its local tax base. A large – but varying – proportion of local revenue is raised from property and sales taxes. For example, in the early 1980s, property taxes accounted for about 35 per cent of revenues in Indianapolis, but less than 25 per cent in Philadelphia.

Sales taxes raise a large proportion of revenue in the US – up to 50 per cent in some cities. But they do not play a big role in Europe, partly for geographical reasons: in small countries, consumers can dodge such taxes by shopping in the streets with the lowest sales levies.

Companies have to pay property and income taxes in most countries

Why Britain is the odd man out

Michael Prowse on local government funding in OECD countries and the lessons for Mrs Thatcher

but other local business taxes are comparatively rare. France and West Germany are exceptions. In France, the widely resented *taxe professionnelle* is the single most important local tax, raising about 45 per cent of local tax receipts. The balance is raised by three different property-based levies.

In West Germany, three-quarters of the revenue from the *Gewerbesteuer* or business tax accrues to local government, with the remaining split between central government and the Länder. The tax is responsive to local business conditions and yields about a quarter as much revenue as does VAT.

There are four species of local income tax in the industrialised world. West Germany, Spain and Austria operate "tax sharing arrangements" whereby lower levels of government automatically receive a fixed share of nationally-raised tax. For example, in West Germany, the federal government and the Länder each get 42.5 per cent of income tax revenue; municipalities the remaining 15 per cent.

Belgium and Denmark operate a "piggyback" system involving separate tax rates. Local and central government share the same tax base, but local authorities can decide what rate of tax to levy on that common base.

A variant on this theme occurs in Japan and Sweden where state and local governments use the central government's income tax base but extend a separate set of reliefs and allowances as well as imposing their own tax rates.

The greatest separation of central and local taxation occurs in the US and Switzerland. (both federal nations) where lower tiers of government determine both the base and rate of income tax. Indeed, in Switzerland, income tax used to be the exclusive preserve of the cantons: before the Second World War, the federal government was restricted to indirect taxation and customs duties.

There are also considerable variations in the nature of property taxes. In France and Spain (as in the UK before the abolition of the rates) taxes are based on the estimated annual rental value of property. But this approach is comparatively unusual in most large OECD countries, including the US, Japan, West Germany and the Netherlands. property taxes are based on capital or market values. Bills thus

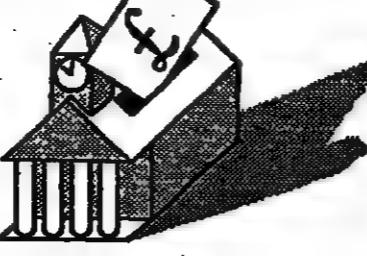
Local taxes

(1989)

- ① As per cent of all taxes and social security
- ② As per cent of GDP

	①	②
France	11.88	5.31
UK	10.74	4.14
Japan	25.95	7.10
West Germany	30.50	11.51
US	31.11	8.98

Source: Ministry of Finance, France



Source: OECD *Before introduction of poll tax

Measures of local autonomy and decentralisation

(Early 1980s)

- ① Local taxes as per cent of:
- ② Total local revenue
- ③ Local expenditure

	①	②	③
Federal countries			
Austria	75	53	18
West Germany	53	30	15
Switzerland	55	55	23
Unitary countries			
Belgium	41	22	14
Denmark	44	28	48
France	53	39	16
Italy	5	1	25
Netherlands	5	4	25
Spain	51	43	11
UK*	45	30	26

Source: OECD *Before introduction of poll tax

Local income taxes

(1983)

- ① State and local income taxes:
- ② As per cent of total state and local tax receipts
- ③ As per cent of total income tax receipts

	①	②	③
Tax-sharing			
Austria	39	36	
West Germany	55	50	
Spain	40	18	
Separate tax rates			
Belgium	65	9	
Denmark	91	54	
Finland	86	76	
Japan	31	31	
Sweden	90	76	
Separate tax systems			
Switzerland	70	79	
US	19	16	

Source: Institute for Fiscal Studies

all growth of public spending. But there are deeper factors at work. Professor John Stewart, a local government expert at Birmingham University, argues that it also reflects the isolation of local councils and the nature of the voting system.

In the UK it is comparatively unusual for a local politician to switch to Westminster. But elsewhere such transfers are commonplace: a local leader in Sweden can move straight into the national cabinet; a state governor in the US straight into the presidency. In France, Spain, Belgium and Portugal "major measures of legislative and administrative decentralisation" were introduced in the 1980s.

In many other countries lower tiers of government have long enjoyed a degree of autonomy that seems unthinkable in Britain. This is sometimes a reflection of different political structures. In West Germany, for example, the autonomy of the Länder is constitutionally guaranteed, as is their share of overall tax revenue. In addition, the Länder enjoy direct representation in the Bundestag, or upper house.

But a federal system is not a necessary condition for local autonomy.

There is a tradition of local self-government in Sweden where municipalities and councils together account for nearly three-quarters of overall public spending and about 25 per cent of GDP. A wide range of public services is delegated by central government, including health care and primary and secondary education. Ironically, however, the ruling Social Democrats' efforts to stabilise the economy and curb the public sector have led to controversial restraints on local communities' freedom to set their own income tax rates.

British local councils' loss of autonomy is also partly a consequence of the central government's determination to restrain the over-

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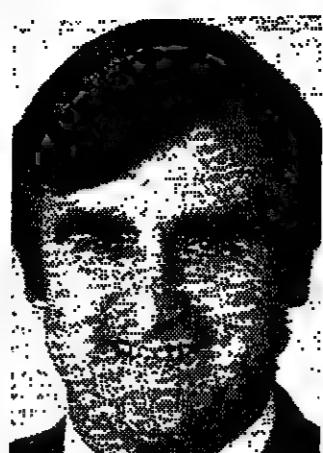
Canadian accord in doubt as minister quits

By Bernard Simon in Toronto and Robert Gibbons in Montreal

CANADA'S Progressive Conservative Government was thrown into disarray yesterday by the resignation of a senior cabinet minister and growing doubt about the future of its divisive constitutional reform package.

Mr Lucien Bouchard, leader of the Conservatives' Quebec caucus and a close friend of Prime Minister Brian Mulroney, submitted his resignation as Environment Minister in response to a furor over a provocative telegram he sent last week to a rally of Quebec separatists.

Mr Bouchard's departure from the Government has raised questions about the loyalty of a number of other Quebec members. Two MPs have quit in the past week. It has also imperiled the Meech Lake accord, the constitutional agreement originally designed to make Quebec a full member



Lucien Bouchard: resigned after provocative telegram

of the Canadian federation but which in recent months has become a rallying point for separatists in the francophone province.

The collapse of the Meech Lake accord would make it much more difficult for Quebec and the rest of Canada to reach an accommodation and raise chances of a gradual fragmentation of the country.

The political uncertainty was mirrored in financial markets by pressure on the Canadian dollar, which fell yesterday from \$4.89 US cents to \$4.21 in late trading. The Bank of Canada intervened in support of Canada.

Mr Bernard Landry, the vice-president of the separatist Parti Quebecois, yesterday described Mr Bouchard's resignation as "favourable to our cause" predicting that about 10 Conservative MPs would soon follow his lead.

An opinion poll confirmed the sharp rise in separatist sentiment in Quebec, indicating that 53 per cent of francophones in the province support

some form of separation from Canada, up from 40 per cent last November.

An ardent Quebec nationalist and former Canadian ambassador to France, Mr Bouchard threw caution to the wind with his telegram of congratulation to a PQ rally in his Quebec constituency.

The telegram coincided with last-ditch efforts by the Mulroney Government to salvage the Meech Lake accord, which has become a litmus test for Quebecers of their acceptance by English-speaking Canada.

The accord has either refused to approve it or rescinded earlier ratification.

Although the three - Manitoba, Newfoundland and New Brunswick - represent less than 10 per cent of Canada's population, they have an effective veto over the agreement.

But feelings in Quebec have been aroused by a parliamentary group's proposal last week that parts of the accord be qualified by a companion resolution.

Speaking in the House of Commons in Ottawa yesterday after his resignation, Mr Bouchard defended the Meech Lake accord in its original form but said that by using the parliamentary group's proposals as a basis for further negotiation, "the Government is creating an alliance of those who want to see Quebec continue to be humiliated".

Canadian bonds, Page 32

Putting aid to the investment test

David Buchan and Lucy Kellaway find the European Commission's decision on state aid for Renault avoids the awkward questions

THE French Government and the European Commission may have patched up their immediate quarrel over Renault, one of the most politically sensitive state aid cases Brussels has had to address for years.

Left unresolved, however, is the wider question over the role of governments helping companies which they already own.

After getting a deal in which Renault is to repay or start paying interest again on a total of FF400m (\$105m) in aid from its majority owner, the French state, Sir Leon Brittan, the EC Competition Commissioner, made clear that Brussels' attitude to any future French government cash injections into Renault would be conditioned by the state of car market and by whether such injections were matched by Volvo, the new minority shareholder in the French car company.

Sir Leon yesterday again rebutted accusations emanating from Paris over the past few months that in the Renault case, he was unfairly picking on a public sector company.

He stressed that he was following the Treaty of Rome's neutrality as between the private and public sector in the control of trade-distorting aids. "The only difference," he said, "is that in the public sector it is harder to distinguish what is investment and what is aid."

In the case of Renault, "there is now a touchstone in the form of a private investor," Volvo, which last month agreed to

take an initial 20 per cent stake in the French car company, possibly rising to 25 per cent within three years.

It seems likely, therefore, that Brussels will judge the French Government's future behaviour towards Renault very much by how Volvo behaves. The key for Brussels in determining whether state aid for a state-owned company is investment (perfectly permissible) or aid (probably permissible) is, as Sir Leon put it in a recent speech, "whether a rational investor would make the same decisions in similar circumstances."

For rational, read private, since it is assumed by the Brussels competition directorate that private entrepreneurs and companies do not knowingly put their money into losing propositions, although governments may well do so for political or social reasons.

Carried to an extreme, this raises a paradox: state aid is acceptable as long as it is not needed. Mr Roger Faure, the French Industry Minister, yesterday picked up the paradox when he noted: "The Commission will not oppose a capital increase for a (state-owned) company that is doing well."

What point, Sir Leon was asked at his press conference yesterday, was there in companies being publicly owned if the state must behave just as hard-headed as a private investor? He ducked the question.

In fact, Brussels will allow states to give aid to companies they own or control, provided they impose the sort of conditions

that private investors would normally require such as restructuring and capacity cuts.

It was because Renault only carried out part of the car and truck plan closures that it had promised that Brussels demanded repayment of half the FFr12bn state aid it received. For the same reason, the Commission last year ordered Immeccan to repay to its owner, the Italian state, money that it had sunk into Alfa-Romeo, without demanding any restructuring and despite the fact that the car producer was then heavily in the red.

Even though he got Renault to repay only part of what Brussels had earlier demanded, Sir Leon said the agreement "reinforced the necessity for the Commission to maintain a strong policy on state aids."

He also warned that: "As we approach 1992 and other obstacles (to free cross-border competition) are removed, the tendency to fall back on state aids will increase, not diminish."

Having won at least partial victory in the Renault affair, Sir Leon's competition directorate is likely to continue to focus even more closely on the subtler ways in which state aid can be given to public sector companies - subsidised loans, tax relief, injections of equity capital, debt write-offs, foregone of dividends and tax rebates, lower than normal rates of return.

Inevitably, it may accelerate the trend towards privatisation.

BNL linked to US grain export payments

By Alan Friedman
In New York

A US Government investigation has uncovered evidence of unusual payments attached to US grain exports that were financed by the Atlanta, Georgia, branch of Banca Nazionale del Lavoro (BNL), the Italian bank hit last year by a scandal over \$30m of unauthorised letters of credit for Iraq.

The investigation, by the US Agriculture Department, provides the first official hint that improper payments may have been made to the government of Iraq and employees of BNL.

The probe concerned a \$750m portion of the BNL Atlanta loan which went in the form of Iraqi export credits for the purchase of grain and other agricultural products. The loans are guaranteed by the Commodity Credit Corporation (CCC) of Washington.

Investigators on both sides of the Atlantic believe the extra grain-related payments may have been used to finance part of an estimated \$100m used by the Iraqis to set up both the Atlanta loan scam and to finance a network of agents in Europe and the US who were seeking to procure military useful technology.

The 33-page Agriculture Department report is couched in highly bureaucratic language and while it states that kickbacks are being investigated by the US Attorney in Atlanta, it does not specifically allege that bribes were paid.

The report reveals, however, that Iraqi state enterprises repeatedly requested "after sales services" from US exporters, some of them in the form of cash rebates.

The report states that "at this juncture additional investigation is merited to determine the precise extent of this practice."

Iraq's deputy trade minister has written to the CCC confirming that the Government has instructed all state enterprises not to make such requests in future.

The US report also says that Iraq tried to impose an unusual "stamp tax" in connection with US government guaranteed exports. The tax was apparently demanded by Iraq in connection with the issue of letters of credit and other documents.

In Atlanta, meanwhile, a grand jury is continuing its deliberations about suspects in the BNL case. The grand jury, which is focussing on possible bank fraud, bank reporting violations and possible kickback payments, is expected to bring indictments in the near future.

Members of the House Agriculture Subcommittee have complained that the Government has not acted on violations of the Agriculture Department's export credit guarantee programme.

THE LEN COLUMN

A mechanism for winning votes

The bull bandwagon rolled on past 2,300 on the FTSE yesterday as investors scrambled to get aboard before their destination paradise - entry into the exchange rate mechanism. Some of the shine was taken off an early 50-point rise by a dull showing on Wall Street, but for the moment all news seems to be good news.

But is ERM entry such a bonanza for the markets and the Conservative party? Good timing is essential. The Government needs to enter the mechanism close enough to the general election so that the pound is still in its honeymoon period within the system. That points, assuming that June 1991 is the earliest likely polling date, to ERM entry being delayed until December at least. Joining as soon as this July, as some are hoping, would risk the pound's stability being sabotaged by trade figures or inflation in the pre-election period, giving the Government the Hobson's choice of a realignment or a sharp rise in interest rates.

The right timing may well allow a Duke of York strategy on interest rates - march them down by 2 or 3 percentage points to bribe the mortgage payers in early 1991 and march them back up again straight after the election to mitigate the inevitable inflationary effects. It will then be a long hard grind as the British economy adjusts to life under the Bundesbank. As happened before in 1983 and 1987, the London equity market could have all its fun anticipating a Conservative election victory rather than celebrating it.

Wall Street

The rally in the UK equity market would look much more impressive if it was not occurring in Wall Street's slipstream. The 10 per cent rise in the FTSE 100 since the start of the month is only marginally better than Wall Street's performance, and if the Footsie rises by another 200 points its traditional trading relationship with the Dow Jones Industrial Average would only be returning to more normal levels.

One of the big unknowns for UK equities is whether the gap will be bridged by a further raiding in London or a retreat in the far more highly rated US market. Given that virtually all of the broad-based US stock market indices have yet to break above their peaks of last October, the recent rally still looks rather narrowly based. Meanwhile, if passenger yields testifies to the undoubted improvement in BA's marketing skills.

British Airways

The stock market's reaction to yesterday's full year figures from British Airways was typically shrill. Yes, the 330m reduction in the aircraft depreciation charge was a surprise, and it is easy to strip out the \$85m of "yummies" and show that the 25 per cent rise in pre-tax profits was a bit of a sham. Nevertheless, when set against most of its quoted competitors, BA's performance is nowhere near as bad. The dividend has been increased by 14 per cent, the balance sheet is in far better shape than it was a year ago, and the 4.9 per cent jump in passenger yields testifies to the undoubted improvement in BA's marketing skills.

London United

The trouble with a shambles involving long-term US insurance liabilities is that interested parties start thinking there is no need to hurry about sorting it out. This syndrome may have been delaying market efforts to cope with the collapse of LUL with a shortfall of perhaps \$100m-plus in the reserves of its family of insurance companies.

Yesterday's news, that Price Waterhouse has been appointed administrators of LUL, is welcome. It should concentrate the London market's mind on finding both the money, and the mechanism, for settling LUL group's liabilities over the next 15 to 25 years or so. It is perfectly understandable if major companies like Royal or Sun Alliance, feel no great urge to help clean up a mess they had no part in creating. But if UK and US insurance companies value the business they get from the big Anglo-American brokers, like Marsh & McLennan and Sedgwick, it makes business sense for the insurers to find some money now, to prevent LUL becoming a running sore for the brokers for many years.

Polly Peck

Mr Nadir is steadily making it harder for investors to feel anything but bullish about Polly Peck's prospects. Until recently, it was just about pos-

Rover workers accept 24-hour production

By Diane Summers and Kevin Done in London

THE FIRST round-the-clock motor manufacturing in Britain looks likely to get under way in two weeks' time, following acceptance of new shift patterns yesterday by workers at Rover Group's Longbridge plant in Birmingham.

The company had threatened to impose the new shifts, which will mean 24-hour, seven-day working, following initial rejection by shopfloor workers earlier this month. At that time, union leaders described the deal as the best in the car industry anywhere in the world.

Yesterday's second ballot, which gave a two to one vote in favour of the package, followed a campaign of persuas-

sion by both the company and unions to sell the deal to 14,000 production workers, many of whom will be required to work at weekends for the first time.

In return, some employees will be working average weeks of just 31½ hours - putting them on perhaps the shortest working week among car workers anywhere in the world. Ordinary day workers are to see their weekly hours reduced from 39 to 37.

Rover has said the new shifts were needed to justify investment in the plant: more than 240m (\$675m) will go into the newly launched Rover 200 and 400 series cars and up to 1,200 jobs will be created.

The company is following closely in the wake of General

Motors (Vauxhall/Opel) which became the first car producer to introduce 24-hour working at a European car assembly plant two years ago, when it started three-shift assembly at its Zaragoza small car assembly plant in north-east Spain.

Gm has followed this experiment by moving last month to a similar 24-hour assembly pattern at its Bochum car plant in West Germany.

It was the first car producer to announce such a radical move in the Federal Republic, but it has been followed by Volkswagen, which has also introduced limited round-the-clock car assembly, as a temporary measure, at its main Wolfsburg car plant.

European car producers

have been seeking far-reaching reforms of working practices at assembly and component facilities in an effort to increase production capacity to cope with record demand for new cars, without building expensive new greenfield site manufacturing plants.

A further move to new working methods and shorter working hours came yesterday at three General Motors component companies in the UK.

The ARU engineering union also claimed that a two-year deal worth 11.7 per cent in the first year and 1 per cent point over the Retail Price Index in the second had also been reached. Gm refused to confirm that the package had been agreed.

Nato ministers announce strategy review

Continued from Page 1

West Germany has hitherto justified atomic arms as providing insurance against a conventional attack from the Warsaw Pact.

Mr Rühe's remarks imply that Bonn wishes to see a revision of Nato's present "flexible response" strategy - under which the alliance would meet a conventional attack from the east with a graduated retaliation, including ultimate recourse to nuclear weapons, if necessary.

The US has, meanwhile, agreed to consider proposals for forming station forces in

Moscow's opposition to Nato membership of a united Germany.

The Soviet side has rejected the idea of a united Germany remaining in Nato. But a German Foreign Ministry spokesman said yesterday that Nato was studying ways of taking a less military posture in response to the weakening of the Warsaw Pact.

Nato officials confirmed yesterday that a Nato task force had drawn up provisional figures for allocating the Nato reductions resulting from a conventional arms treaty.

• Mr Tom King, Britain's

Defence Secretary, said there was a risk that a ground-breaking agreement on cutting east-west conventional forces in Europe (CE) will not be signed this year because of Soviet hesitations, Reuters reports from Brussels.

His comment runs counter to widespread expectations that an agreement would be signed this year.

Nato has set such an agreement as a precondition for holding a summit of the 35-nation Conference on Security and Co-operation in Europe (CSCE) in Paris.

WORLDWIDE WEATHER

City	Temp	Wx	City	Temp	Wx	City	Temp	Wx
Alaska	24	Cloudy	Dallas	73	Cloudy	Madrid	70	Partly
Algiers	24	70	Dublin	17	Cloudy	Malaga	72	Partly
Amsterdam	24	70	Edinburgh	17	Cloudy	Manila	72	Partly
Atlanta	24	70	Faro	25	Cloudy	Marseille	72	Partly
Bahrain	24	70	Florence					

INTERNATIONAL COMPANIES AND FINANCE

British Airways soars 28.7% to record £345m

By Paul Betts, Aerospace Correspondent, in London

BRITISH Airways reported record pre-tax profits of £345m (£583.5m) yesterday.

The results for the financial year ended last March, compared with £288m the year before.

The 28.7 per cent rise in earnings was at the top end of the City's expectations. However, the shares closed 3p lower at 210p after analysts focused on the changed treatment of depreciation, based on longer estimates of aircraft lives.

BA's group operating surplus increased by 14 per cent to £834m in the last financial year. This compares favourably with major US airlines like Delta, whose operating surplus rose 6 per cent to \$594m, and American Airlines, whose surplus fell by 30 per cent to \$795m.

BA's earnings included a profit on the disposal of 16 aircraft, including the sale and lease back of 10 Boeing 737s.

Restructuring for Polly Peck

By Vanessa Houlder in London

POLLY PECK International, the fruit, electronics and leisure business, yesterday announced a complex restructuring of its electronics interests.

It is injecting Captronics, a consumer electronics business and Imperial, an Italian television manufacturer — which together have been valued at Y79.8m (£519.5m) — into Sansui, its Japanese consumer electronics subsidiary.

PPI will receive about £50m (£50.7m) in cash and will increase its shareholding in Sansui from 51 per cent to about 70 per cent.

In addition, Vestel, the Turkish consumer electronics subsidiary, is being floated on the Istanbul Stock Exchange at a valuation of £465m, making it the largest company on the market. PPI is selling 15 per cent of the business for 70m.

As a result of these moves and the recent sale of nine cargo ships, PPI's net debt will fall from 66 per cent at the year end to 65 per cent of shareholders' funds. PPI's shares fell 2p yesterday

These profits more than offset losses from holiday travel activities.

The final quarter of the last financial year showed a pre-tax profit of £15m against a loss of £5m in the last quarter of the previous year, Sir Colin said.

Just over 25m passengers were carried by the airline on scheduled and charter services, a rise of 2.6 per cent over the previous year. Average passenger load factor on scheduled services increased to 71.5 per cent in the last financial year, from 69.6 per cent the year before.

Group revenues rose to £2.45bn (£425m).

However, fuel costs rose 30 per cent while staff costs, excluding the benefit of reduced pension contribution rates, increased by 16.8 per cent.

Earnings per share rose to 24.1p (24.5p). The BA board has recommended a final dividend of 6.05p per share making a total for the year of 8.85p (7.75p), a 14.2 per cent increase. *Lex, Page 26*

chairman and chief executive, said competition was intensifying and that tight control on costs would be a key to profit growth.

Air traffic control delays cost BA 23m in the last financial year, Sir Colin said.

He welcomed the formation yesterday of a global action group by world airlines to fight airport delays.

The project, to be operated by the International Air Transport Association (IATA), is the brainchild of Sir Colin and will be headed by Mr John Mereith, a senior BA executive.

Foreign share ownership in the airline had increased by 10 per cent to 39 per cent, but Sir Colin said he was not worried by this level.

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Sock Shop closures to bring 150 job losses

By Nikki Tait in London

ADMINISTRATORS trying to sort out the affairs of Sock Shop International, the UK niche retailer, yesterday announced that they are closing more than half the group's UK shops and making 150 staff redundant.

"Summer trading has always been slow," said a statement from EDO Binder Hamlyn, the accountants appointed as administrators three months ago under the provisions of the Insolvency Act.

"Therefore we have taken the decision to close 58 loss-making shops in order to protect the profitable core of the business, which is based in London and six other cities."

Only last week, the accountants were granted a further three months to reach agreement with Sock Shop's creditors over proposals which might keep the company in existence as a going concern.

Yesterday, they reiterated that "lengthy negotiations" had taken place with certain parties, and discussions on the refinancing of Sock Shop were continuing. They declined, however, to elaborate on the precise shape of any schemes under consideration. The new deadline by which such proposals must be presented to creditors is August 21.

The 58 leasehold outlets being closed are spread across Britain and into Ireland.

The closures will leave the company with around 50 stores, based in London, Manchester, Leeds, Brighton, Bath, Cambridge and Canterbury.

Yesterday Mr Phillip Sykes, one of the administrators, said that the stores that would continue in operation were "by large, profitable."

The redundancies are coming from both shop and head-office staff. Mr Sykes said staff were being given 14 days notice but redundancy costs would be mitigated by the fact that turnover in store staff tends to be high.

Accordingly, not all those laid off would be entitled to redundancy money.

Sock Shop's shares, traded on the Unlisted Securities Market, were suspended at 34p in February.

KHD plans big plant investment

By Andrew Fisher in Cologne

KLOCKNER-Humboldt-Deutz, the West German engineering company which ran into severe financial difficulties four years ago, is on target for a much improved result in 1990 and plans to invest several hundred million marks in a new diesel engine plant.

Operating profits totalled DM40m (£95m) last year after losses of DM130m in 1988 and DM402m in 1987. It incurred asset write-down costs of DM282m on the US sale, though these were partly offset by German property sales.

Mr Neukirchen said the purchase of Alfa Chalmers' farm machinery business in 1985 had since cost KHD around DM1bn.

they would reach DM100m. He came to the group in 1987 to effect a recovery. The recent sale of Deutz-Alfa to its management and a US investor group was the last stage in that process, he said.

To haul itself back into the black, KHD has shed activities with some DM1bn of turnover. Since 1987, debts have been halved to around DM900m, with a further big reduction under way this year, and the workforce has dropped by a third to 16,400.

KHD also recently disposed of KHD Luftfahrttechnik, its aero-engine unit, to BMW.

Mr Neukirchen said KHD would report a positive net as well as operating result in 1990. Shareholders will be asked to authorise new capital at the annual meeting, but a rights issue is unlikely before 1991.

The group planned to build a new plant near Cologne to produce its new water-cooled, environmentally friendly diesel engines. The cost would be "a few hundred million marks" and the plant would have a capacity of around 150,000 engines a year.

ABB to sell minerals business

By William Duthie

ASEA BROWN Boveri (ABB) announced yesterday in Zurich that it had arranged the sale of C-E Minerals of the US to International Minerals of France for around \$150m. The deal is subject to approval by US regulatory authorities.

C-E Minerals, described as a leading supplier of alumina, silica calcines and fused silica used in the refractory, casting and semiconductor industries, formed part of Combustion Engineering, the US engineering group, which ABB bought for \$1.6bn last November.

The C-E Minerals sale is the second disposal of a Combustion Engineering company to be announced this month. On May 10 ABB said it was selling Georgia Kaolin to ECC, the former English China Clays group, for \$320m. Georgia had a turnover of \$170m in 1988.

A third sale is under negotiation. It concerns Sprout-Dauer, Munich, Pennsylvania, which

manufactures mechanical equipment for pulp and paper-making plants and processing machinery for the chemicals and plastic industry. Its annual turnover is around \$150m.

ABB said immediately after taking over Combustion Engineering that it would sell off companies which did not fit into its core businesses. A spokesman in Zurich said no further divestments were scheduled for the time being.

Kredietbank lifts profits 15.2%

By Tim Dickson in Brussels

KREDIETBANK, the major Belgian commercial bank, has boosted net profits by 15.2 per cent to BEF4.93bn (£144.5m) for the year to end March. Not included in the figure are capital gains of BEF955m, transferred directly to reserves.

Earnings per share rose just 5.8 per cent to BEF383 as a result of a near 9 per cent increase in the face of increasing keen competition, the bank added.

Costs were up by 8.1 per cent, due in part to exceptional

charges for data processing and the capital increase, while the 10.6 per cent rise in depreciation and provisions to BEF5.55bn is attributed mainly to the cost of the planned new head office.

Total lending went up 15.8 per cent to BEF8.2bn, while deposits rose by 2.6 per cent to BEF720bn. Balance sheet total was 8 per cent higher at BEF404bn.

Vard acquires Norwegian shipbroker

By Karen Fossel in Oslo

VARD, the Norwegian shipping and finance group, has acquired Norway's Bassoe, a leading international shipbroker, to form what is claimed as the world's first shipping and shipbroking company.

Sock Shop's shares, traded on the Unlisted Securities Market, were suspended at 34p in February.

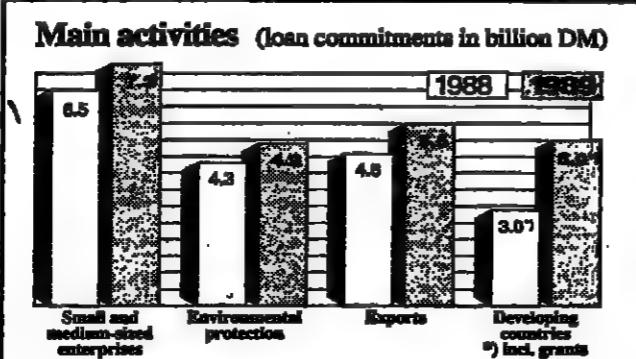
about \$80m. In addition, Bassoe's owners will receive a bonus linked to the company's results.

The acquisition boosts Vard's net worth to about \$600m of which \$8m is contributed by the acquisition of Bassoe.

Vard is to seek a listing on the London Stock Exchange next month.

KfW 1989 Strong promotion of the German economy

In supporting the Federal Government's public policy objectives, KfW extended long-term loans and grants worth 27.8 billion Deutsche Marks in the year under review, which means a 25% increase.



7.3 billion DM went to small and medium-sized enterprises, promoting competition, enhancing structural adjustment and creating new jobs. Roughly 60% of the export credits were extended in foreign currency and used almost exclusively for the financing of ships and passenger aircraft.

For structural reforms in third world countries, KfW for the first time granted a special loan of 1.7 billion DM to the International Monetary Fund (IMF).

Highlights of KfW's Balance Sheet (billion DM)	1988	1989
Balance sheet total	105.5	119.0
Loans	96.7	109.2
Borrowed funds	75.4	82.1
Bonds	15.4	20.9
Capital and reserves	3.9	4.1
Net income (million DM)	400	400

As a major source of funds KfW issues high-quality bonds and notes. KfW's long-term debt has been rated "Triple A" by the leading international rating agencies.

KfW's 1989 Annual Report is available upon request.

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Federal Republic of Germany

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SB Smithline Beecham

Smithline Beecham Americas Inc.

Smithline Beecham plc

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INTERNATIONAL COMPANIES AND FINANCE

Boost in profits for Japanese textile trade

By Martina Gannon in Tokyo

JAPANESE textile manufacturers boosted their pre-tax profits in the year to March, aided by stable material costs and the decline in the value of the yen.

Mitsubishi Rayon – which is big in optical fibre and will this month pay about Yen for Newport Composites, a California-based carbon fibre maker – reported a 40.8 per cent pre-tax profit rise to Y12.5bn (\$8.4m).

The group had a sales gain of 23.8 per cent to Y257.5bn in the year.

Its net income was Y5.5bn, from Y4.5bn in 1988.

Pre-tax profits of Kuraray – a leading manufacturer of synthetic leather – rose 43.5 per cent to Y15.5bn over the same period. The result partly reflected its merger with Kyowa Gas Chemical Industry last October.

Its sales were up 10.9 per cent to Y234.5bn and net income was Y7.5bn, compared to last year's Y2.5bn.

Telijin, Japan's leading polyester manufacturer, which has joined two US companies in a biotechnology development, reported a pre-tax profit gain of 11.7 per cent to Y39.5bn in the year. Its net income was Y21.5bn, up 22.4 per cent. Sales totalled Y36.5bn, down 2.1 per cent due to a change in the accounting system, but were up in real terms, the company said.The Japanese textile industry expects the current growth level to continue throughout 1990. **Mitsubishi Rayon** foresees a pre-tax profit gain of 3.3 per cent to Y12.5bn and **Kuraray** of 24.1 per cent to Y19.5bn. Telijin, planning to absorb three subsidiaries in October, expects flat pre-tax profits of Y21.5bn.**Wacoal**, Japan's main manufacturer of women's underwear, reported annual pre-tax profits of Y14.2bn, up 10 per cent increase. Sales rose 5.5 per cent to Y113.5bn, and net income was up 5.5 per cent to Y6bn as demand for high-priced goods increased.

The company is increasing its overseas operations, particularly in Europe. It will pay a dividend of Y15 per share, including Y1.5 to commemorate its 40th anniversary.

Wacoal, which expects a slowdown in the economy and increasing imports in the current year, estimates an 11 per cent drop in pre-tax profits to Y12.5bn.**Yamaha Motor** up 21%

By Martina Gannon

Yamaha Motor, the world's second largest motorcycle manufacturer, boosted its pre-tax profits by 51.5 per cent to Y7bn (\$45m) in the year to March, as sales of luxury goods rose and the value of the yen depreciated.At the rival **Suzuki Motor**, however, profits rose only 6.6 per cent pre-tax to Y15.5bn, as domestic sales of minicars – the group's mainstay – fell 7.8 per cent.**Yamaha** reported sales for the year of Y415.5bn, up 6.5 per cent, as demand for high-profitability items like leisure boats and other marine sporting goods grew. Exports accounted for 56.4 per cent of total sales. The company's net income

was Y1.5bn, down from Y3.5bn, due mainly to a higher tax bill.

Suzuki had foreign exchange gains of Y3bn thanks to the yen's falling value, but its net income was down 18.6 per cent to Y7bn. The company's total sales grew 3.3 per cent to Y431.5bn, as it attempted to offset falling minicar sales by boosting marketing of other car lines.**Yamaha** will cut capital spending 4.5 per cent this year to Y57.5bn. It forecasts sales of Y500bn and pre-tax profits of Y20bn, up 21.5 per cent.**Yamaha** will increase capital spending to Y25bn in 1990, aiming for a rise of 21.4 per cent in pre-tax profits to Y8.5bn and sales of Y440bn.

The company's net income

Sharp reverse at Fed Volks

By Philip Garrow in Johannesburg

FEDERALE Volksbeleggings, the industrial holding company which is part of South Africa's Sanlam stable, suffered a reversal of fortunes in the year to March, with pre-tax profit down 27 per cent to R20.3m (\$7.6m).

Turnover increased 13 per

cent to R1.85bn, but margins

were under pressure and finance charges rose 35 per

cent to R130.7m reflecting

higher interest rates and overstocking. Poor performances at Fedmeh in agricultural equipment and Tek, in domestic

appliances, also contributed.

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INTERNATIONAL COMPANIES AND FINANCE

Microsoft launches its challenge to Apple

By Louise Kehoe
in San Francisco

MICROSOFT of the US yesterday unveiled a software program designed to change radically the way IBM-compatible personal computers are used by replacing typed commands with graphic symbols of computer functions.

The program, Windows 3.0, which will pose a challenge to Apple Computer, is being hailed as a milestone in the history of the personal computer industry.

It will expand Microsoft's leadership in the personal computer software market and make IBM-compatible personal computers much easier to use, industry analysts predicted.

Analysts estimated that sales of Windows and related products could boost Microsoft's revenues by as much as \$500m in its next fiscal year. In fiscal 1989, Microsoft reported revenues of \$903.5m, making it the world's largest personal computer software company.

Windows is designed to run on personal computers powered by the Intel 386 and 386 microprocessors and, according to analysts, about 30m of these computers are in use.

The program provides a graphical user interface for IBM-compatible personal computers similar to Apple's Macintosh personal computer. Instead of typing arcane commands, users simply point to symbols on the computer screen to select functions. The screen is divided into multiple sections, or windows, in which several application programs can be displayed simultaneously.

The launch represents a major challenge for Apple Computer. Several of Apple's strongest competitors in the personal computer market are expected to offer Windows free to new computer buyers. Microsoft will also offer the program at a US price of \$149 to individual purchasers.

Computer makers believe Windows will boost sluggish US personal computer sales.

But if Windows lives up to industry expectations, it will raise serious questions about the potential for OS/2. Microsoft's second generation personal computer operating system, which will also incorporate a graphical user interface, OS/2 could be usurped by Windows.

Mr Bill Gates, 34, chairman and co-founder of Microsoft, launched Windows 3.0 in New York at an event relayed round the world by satellite. The company is expected to spend \$10m on advertising the program over the next few months.

Markets cool on Nova's rubber unit sale to Bayer

By Bernard Simon in Toronto

NOVA Corp's sale of its rubber business to the West German chemicals group Bayer received a lukewarm response from the investment community as doubts persist about the Alberta company's ability to cope with a large debt burden and the weak prices for some of its products.

NOVA's share price rose only fractionally on the Toronto Stock Exchange yesterday, despite the energy, petrochemical and pipeline company's confidence that the US\$1.05bn sale has greatly eased its financial pressures. In early trading, the stock advanced by 25 cents to C\$8.32, but a block of 1.5m shares changed hands at C\$7.25.

The sale price for the rubber division was well above analysts' expectations, but Ms Eleanor Barker, petrochemicals analyst at McCarthy Securities in Toronto, said yesterday: "We're still talking about a company that has very serious problems."

Ms Barker singled out Nova's heavy capital spending commitments on its Alberta gas pipeline network, its generous dividend and weakness in

Deere boosts earnings by 10% in second quarter

By Martin Dickson in New York

DEERE & COMPANY, the world's largest manufacturer of farm equipment, announced a 10 per cent rise in second-quarter net income as it continued to ride the recovery in the US agricultural industry.

Net income totalled \$144m, or \$1.50 a share, on sales and revenues of \$2.12bn, compared with \$1.30bn, or \$1.74, on sales of \$1.85bn last year. The figures were broadly in line with market expectations.

The group, often cited as one

of the best-run companies in the US, said North American retail sales of agricultural equipment remained strong in the quarter. Domestic retail sales of lawn and ground-care products were also higher.

Despite lower construction activity in some areas of North America, demand for industrial equipment had also been high as was overseas demand for farm and industrial equipment.

The group, often cited as one

UAL employees woo Goldman

By Martin Dickson

EMPLOYEES attempting a \$4.35bn buy-out of UAL, the parent company of United Airlines, are negotiating to hire Goldman Sachs, the Wall Street investment bank, to boost their fund-raising efforts.

The buy-out is regarded as a particularly tough test of the current climate towards highly leveraged bids, which have fallen out of favour with the collapse of the junk bond market and tighter regulatory pressures on problem loans.

Attempts to raise up to \$2bn in bank financing for the deal have been led until now by Sal-

omon Brothers, an advisor to the UAL pilot's union, one of the employee groups involved in the buy-out.

An employee spokesman said yesterday discussions were taking place with Goldman Sachs, which has a particularly strong record in merger and acquisition work — to bring more financial fire power to the deal.

He denied this meant the bid was making slow progress and said a second investment bank had always been planned for such a large and complex deal.

However, analysts noted that

the buy-out, which would create the largest employee-owned company in the US, faced numerous hurdles, not least the appointment of a new chief executive who could present a credible face to potential bank

lenders.

The new chief executive would take the place of Mr Stephen Wolf, UAL's chairman, who organised an abortive buy-out last year, and opposed the employee bid.

The employees have been given four months to get financing for the bid. The timetable ends on August 3.

LVMH

MOËT HENNESSY - LOUIS VUITTON

LVMH reports higher first quarter sales

LVMH Moët Hennessy Louis Vuitton today reported a 4% increase in first quarter 1990 net sales to FF 4,522 million. On a constant exchange rate basis, sales would have risen by 14% over the comparable 1989 level.

First quarter sales were negatively affected by the simultaneous decline of the US dollar and Japanese yen against the French Franc. The average exchange rate of the dollar and related currencies decreased by 9% and that of the yen by 21% from the comparable rates last year.

On a constant exchange rate basis, first quarter sales are in line with forecasts, except for Louis Vuitton Malletier.

By segment, sales in the first three months of 1990 break down as follows:

In millions of francs	1989	1990	90/89 change
Champagne and wines	858	857	+ 3%
Cognac and spirits	1,300	1,303	-
Luggage, leather goods and accessories	1,135	1,170	+ 3%
Perfumes and beauty products	979	1,074	+ 10%
Other activities	79	88	+ 11%
TOTAL	4,351	4,522	+ 4%

Reflecting the Group's active hedging strategy, the impact of currency fluctuations on net income is far more moderate than its effect on sales. In the first three months of the year, consolidated net income grew by more than 20%.

This announcement appears as a matter of record only.



EUROPEAN INVESTMENT BANK

ITL 200,000,000,000

NOTE ISSUE FACILITY (with stand-by facility)

The Undersigned acted as Arranger and Sole Dealer
IMI BANK (LUX) S.A.

Procter plans move into eastern Europe

By Alan Friedman
in New York

PROCTER & GAMBLE, leading US household products and personal care manufacturer, is in talks with potential partners to develop its business in eastern Europe and plans to set up an office in Moscow.

Mr Edwin Artzt, P & G's chief executive, said a team of managers had been sent to Poland, Czechoslovakia and Hungary to establish consumer products business.

He said the main hurdle to setting up operations in eastern Europe was the establishment of a tradeable currency in those markets.

The P & G chief meanwhile forecast results to the June 1990 year-end that would show strong growth in volume and earnings. The Ohio-based company made \$1.21m net income on \$21.4m sales in the year ended June 1989.

The detergents division would post a 15 per cent rise in unit volume this year. Hair care products revenues would be up 12 per cent higher and diapers about 10 per cent.

He expected annual earnings of \$1.5m on worldwide sales of \$50bn within this decade.

INTERNATIONAL CAPITAL MARKETS

Good reception for \$1.4bn credit card-backed issue

By Andrew Freeman

THE FIRST credit card-backed global bond issue was priced and launched yesterday. A total of \$1.405bn was issued for the Standard Credit Card Trust, a special purpose vehicle for the securitisation of credit card receivables owned by Citicorp.

The two-tranche deal met a good reception from a range of investors and by the close of trading Salomon was claiming successful international placement of the paper.

Citicorp is thought to have plans to securitise further large pools of assets, so yesterday's deal will become a testing benchmark for the use of the global structure by non-sovereign issuers.

The five-year bullet maturity deal used a simple senior/subordinated structure, with a Letter of Credit from Fuji Bank providing support for the \$155m Class B tranche.

The Class A bonds were priced with a 9% per cent coupon at 98.66 to yield 80 basis points over Treasuries, a level which inspired good demand.

Most of the underwriting group found placement with European accounts for a fair proportion of their allotments.

When the bonds were declared free to trade they were quoted by Salomon at 99.70 bid, a premium to the issue price.

There was less demand for the subordinated bonds which were priced with a 9% per cent coupon at 99.47 to yield 110 basis points over Treasuries.

The lead manager said the main interest was predictably from US investors, although some bonds were placed in

Europe. The paper also traded at a small premium, reaching 99.50 bid.

Salomon reported heavy over-subscription for the main tranche and argued that at least half the paper had been placed outside the US market.

Other syndicate members said the international placement had taken second place to very strong US demand and that the deal's centre of gravity would be in

INTERNATIONAL BONDS

New York. However, they suggested that around one-third of the paper had been placed in Europe.

Complaints from selling group members that there were no bonds allocated to them met short shrift from Salomon which said its primary responsibility was to the issuer and underwriters.

Elsewhere, Eurobond houses were busy absorbing the heavy demand from Monday.

The Eurobonds sector was the subject of much fruitless speculation, but JP Morgan's \$150m seven-year fixed-price re-offered issue for Ford Capital BV had a fine reception.

The early strength of the gilt market made the par re-offer price look cheap and most syndicate members were able to make sales up to a high of 100%.

Later in the session, however, dealers reported aggressive selling of sterling

assets in a market short of stock after the recent strong demand.

As prices were driven down, the Ford paper fell back to 99.50 bid.

Although JP Morgan would not comment, the proceeds are thought to have been swapped into floating-rate sterling.

In Switzerland, two new issues were the result of bidding competitions that divided opinion among leading houses. UBS won both mandates. A SFr200m 10-year deal for the European Investment Bank came with a 7% per cent coupon at 102, terms described by rivals as very aggressive given unusually low underwriting fees of 2% per cent.

Both Credit Suisse and SBC declined their invitations.

Towards the close of trading, the paper was quoted in the market outside the US at around less 2% bid, although UBS could not be reached for a price.

Caisses Centrales de Co-operation Economique (CCCE) launched a SFr150m 15-year deal with a 7% per cent coupon at 101%.

Traders said the terms were tight but acceptable, and reflected reasonable demand.

The bonds were trading just inside fees at around less 2% bid.

Elsewhere, AMRO Bank was the lead manager of a very successful \$150m 10-year issue for Unilever NV, only the second corporate borrower to 100%.

Strong domestic institutional demand saw the bonds trade well inside fees at around 99.70 bid.

Lifting the roof on home-building finance

Janet Bush examines the prospects for the US mortgage-backed securities market

It was courageous of Fannie Mae, the public company chartered by Congress to provide a continuous flow of funds to mortgage lenders, to invite Mr Lewis Ranieri to be the main speaker at its conference this week.

Mr Ranieri, who started his career in Salomon Brothers' mail room and went on to create the \$1,000bn market in mortgage-backed securities (MBS), talked about the mammoth thrift crisis and what troubles may be in store not only for the market but for future financing for home building in the US.

At issue is the estimated \$60bn in residential mortgages and mortgage securities now in the hands of the Resolution Trust Corp (RTC), the government institution set up to oversee the bail-out of savings and loans. The loans, which as much as \$70bn more will hang over the market as the market falls, go under or are taken under the government's wing and Mr Ranieri, of the pessimistic end of forecasts, believes in the long-run the market may have to absorb more than \$200bn. So far, the mortgage market has survived the dumping of substantial amounts of securities, particularly Fannie Mae, because new types of investors such as diversified institutions have taken up the slack.

However, Mr Ranieri believes the peace so far is merely the calm before the storm which will break before the end of this year. The spread between MBS and the Treasury bond yield curve has held at a relatively narrow 18 to 25 basis points – an indicator of the health of the mortgage market – but he predicts this will rise to 150 basis points. And this is his most conservative estimate.

One of the main reasons for the stability of prices so far has been substantial purchases by commercial banks. Their holdings of mortgage-backed securities and their derivatives rose explosively to \$100bn at the end of 1989, a 45 per cent increase from a year earlier.

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UK COMPANY NEWS

Readicut static as interest rates bite

By Alice Rawsthorn

READICUT International, the specialist textile group, yesterday announced static pre-tax profits of £18.7m for the year to March 31 reflecting the competitive state of the UK furnishings market.

The main areas of weakness were consumer carpets, where Firth Carpets suffered from the impact of high interest rates on demand, and Firth Furnishings, which was hit by disruption in the car industry.

On the financial front, the sharp rise in capital expenditure resulted in a significantly higher interest bill of £3.27m (£2.43m). Readicut invested £14m in its businesses last year, a large part of which went to Visscher, the Dutch carpet company acquired two years ago.

The furnishings division managed to maintain sales at £83m, but profits fell to £4.6m (£5.7m) because of the problems at the car carpets company caused by the strike at Ford and delays in introducing the new Rover range.

Readicut boosted turnover to £80m (£59m) and profits to £3.7m (£5.4m) as buoyant demand for contract carpets in the UK and US countered the weakness in consumer carpets. Visscher fared well and Readicut expects the benefits of its investment to filter through this year.

Yarns and fibres boosted profits to £5.9m (£5.7m) in spite of a decline in sales to £25m (£34m). Drake Fibres and Plasticisers both benefited from the fall in polymer prices, but JB Battye and JE Stonehouse, the spinning companies, suffered from the slump in the carpet market.

Industrial products, helped by a strong performance by Hoyland Fox, the umbrella frame manufacturer, increased profits to £3.7m (£3.6m) on sales of £28m (£27m).

Group turnover rose to £281.3m (£244.1m) and trading profits to £21.99m (£21.14m).

The combination of tough trading conditions and higher interest charge affected earnings per share, which fell to 6.49p (7.24p). A small rise in the final dividend to 2.85p is proposed making a total of 3.42p (3.16p).

Readicut said the current year had begun well, although the furnishings businesses were still suffering from impact of high interest rates in the UK.

COMMENT

Rolls-Royce ADR plan receives green light

By Nikki Tait

THE US Securities and Exchange Commission has given a green light to an American Depository Receipt programme for Rolls-Royce, the UK defence and civil aero-engine manufacturer.

Trading in Rolls-Royce depositary shares was due to begin yesterday, with Bank of New York acting as the depository bank for the underlying shares in Rolls-Royce.

Rolls-Royce shares have risen sharply over the past couple of months; compared with a 1990 low of 166p in early-March, they closed at 220p yesterday, up another 6p on the day.

This has led to rumours of stake-building, with various competitors being suggested as likely purchasers. An alternative theory was that the forthcoming ADR programme had stimulated interest among US institutions.

Yesterday Rolls-Royce said that returns on its latest section 103 notices - which allow a company to discover the beneficial owners of its shares - were only just coming back in, and it was no clearer as to the sources of the buying.

Carrington reflects on art market

LORD CARRINGTON, former UK foreign secretary and chairman of Christies International, reflects on the future of the world art market after the annual meeting yesterday - a day during which the auction house's shares rose 12p to an all-time high of 384p, writes Andrew Hill.

Last week's successful sales of Impressionist paintings in New York had underpinned the market, said Lord Carrington. However, he added that the strong growth of recent years had now flattened out, and buyers were becoming more selective - a trend indicated by the \$32.5m (£46.8m) record price paid for Van Gogh's portrait of his physician, Dr Gachet, at the Christie's auction last Tuesday.

"Very good pieces will always sell very well," he said.

As far as the rivalry between Christies and Sotheby's is concerned, Lord Carrington still believes his company is the fairest of them all. Earlier he told shareholders assembled at the group's London headquarters about the board's discomfort at having to offer guaranteed prices to some art-owners - a controversial approach pioneered by Sotheby's and used for the first time by Christies last week. "Particularly in the US, executors and trustees felt that if offered a guarantee they had to accept, and we didn't think we could go on losing business," he said.

Referring to the growing stake in the auction house owned by ADT, Lord Carrington said the group welcomed long-term shareholders. ADT, a vehicle auction and security company headed by Mr Michael Ashcroft, now owns 17.6 per cent of Christies' total equity - or nearly 20 per cent of the ordinary shares, worth more than £110m.

Mr David Hammond, ADT's finance director, was spotted among other shareholders at the AGM, but he chose to stay silent about the company's intentions.

SOUTHAMPTON

The Financial Times proposes to publish this survey on:

26th July, 1990

For a full editorial synopsis and advertisement details, please contact either:

Clive Booth
on 071 873 4152

or Amanda Francis
on 071 873 3553

or write to:

Number One
Southwark Bridge
London
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES CONFERENCES

THE PUBLISHING INDUSTRY IN THE 90s

12 & 13 June 1990 - London

The third Financial Times Conference on Publishing will look at every aspect of a growth industry - the business of books, magazines and newspapers from an international perspective. Strategies for success and survival will be reviewed as well as the influence of the changing technology of print. Speakers include: Andrew Knight, Executive Chairman, News International plc; Jim Warrilow, President, Canadian Publishing, Maclean Hunter Limited; Juan Luis Cobian, Publisher & Chief Executive Officer, PRISA; Matthew Evans, Chairman & Managing Director, Faber & Faber Ltd and Alberto Vitale, Chairman, President & Chief Executive Officer, Random House Inc.

WORLD GOLD CONFERENCE

25 & 26 June - Venice

The FT Gold conference are unusual in that they attract mining companies, banks, investment houses, the jewellery trade and officials - groups which meet together only infrequently. The 1990 conference returns to Venice where an excellent meeting in the World Gold series was held in 1988. Robert Guy and Dennis Suskind are to chair again and Dr Lamberto Dini, Dr Chris Stals and Emilio Garofalo Filho are to represent the central banks. Hugh Morgan, Ned Goodman and J G Cluff are to contribute papers from the mining industry.

New products are to feature strongly this year in a panel that includes Sidney Gold, Junnosuke Inoue and Trevor Robinson. A price panel is also in the programme and Timothy Green, Brian Marber and Alfred Schneider have agreed to participate in this. The jewellery sector features Vittorio Gori, and Dr Kurt Riechbacher returns to the FT conference platform with a paper on gold in Europe's monetary arrangements. Rolf Willi is to discuss the gold business not only in Germany but also in Central Europe and Jeffrey Nichols and David Pryde have also accepted invitations to speak.

WORLD AEROSPACE AND AIR TRANSPORT TO THE YEAR 2000 AND BEYOND

28, 29 & 30 August - London

Over the past several years the Financial Times has arranged a major conference immediately prior to the biennial Farnborough International Air Show. This year the meeting is supported by the Society of British Aerospace Companies.

The conference will focus on the massive growth in passenger and cargo traffic, to assess the impact of this growth and the considerable demands it is imposing on all the existing facilities of commercial aviation. A special feature of the conference will be a day devoted to an assessment of the revolution taking place in aerospace research and developments and the continuing need for co-operation and collaboration in European aerospace.

All enquiries should be addressed to:
Financial Times Conference Organisation,
120 Jermyn Street, London SW1Y 4UJ.
Tel: 071-925 2323 (24-hour answering service)
Telex: 27347 FT CONF G Fax: 071-925 2125

WHO'S CEMENTING A £100 MILLION ALLIANCE WITH THE BUILDING INDUSTRY?



When Castle Cement considered the construction of a new £100 million cement kiln at Padeswood, North Wales, they needed to secure supplies of competitively priced fuel of the right specification for their energy-intensive process.

They chose British Coal.

Using dry-process technology, Castle's kiln will prove to be more energy efficient than traditional wet-process kilns, therefore significantly reducing greenhouse gas emissions for each tonne of cement produced.

And because it will reduce demand for foreign cement

by about £50 million each year, Castle's investment will make a major contribution to reducing Britain's balance of trade deficit on building materials.

Today, more and more companies continue to choose British Coal for its predictable price and secure supply. And by doing so, help British Coal play a vital part in holding down Britain's balance of trade deficit.

No wonder British Coal is building Britain's future.

WAKE UP TO THE
NEW AGE OF

**BRITISH
COAL**

UK COMPANY NEWS

Italian business had caused concern since at least last summer Administration for Atlantic offshoot

By David Owen

THE ITALIAN subsidiary of Atlantic Computers will shortly be put into "controlled administration", according to the Dutch trustee in the bankruptcy of Atlantic Holdings BV, the principal holding company for the collapsed computer leasing group's European operations.

Atlantic subsidiaries in both Belgium and France have already been put in the hands of administrators, said the trustee, Mr Ronald De Ruyck of Amsterdam-based Stibbe, Elaisse and de Jong. Controlled administration is a process under Italian law whereby direct control of the management is taken on but shareholders retain the right to sell their shares, he added.

Administrators John Soden and Peter Padmore of Price Waterhouse were called in last month at Atlantic Computers plc, formerly the world's third-largest computer leasing company, by its parent British & Commonwealth Holdings, the stricken UK financial services group.

B&C, which is now seeking creditor support for proposals to sell all its major businesses to pay down debt, also pledged to write off £55m against the whole of its investment in Atlantic and asked for trading in its shares to be suspended.

Internal company documents in the possession of the Financial Times indicate that Atlantic's Italian business had been causing concern since at least



Administrators John Soden (left) and Peter Padmore of Price Waterhouse, were called in last month at Atlantic Computers

last summer.

The minutes of a Meeting of the Board of Directors held on August 1 1989 at the company's Staines headquarters attribute the poor results in Holland, Italy and Germany to "intense competition, management and sales force problems and in Italy a number of key users in the financial sector were buying machines rather than leasing."

More than four months later

on December 11 1989, it was noted in the minutes of a Meet-

ing of the Executive Committee of the Board of Directors that "Nuccio Condulmari had resigned as Director of the Italian subsidiary." "There were plans to close the offices in Milan and Turin," the minutes state, although "The Bologna office would remain open."

"Further discussion ensued and the question was asked whether any profit could ever be made in Italy", the minutes continue. "The Chairman stated that the management should support the Italian

said they were investigating proposals which might lead to a cash offer.

Their announcement follows a statement on Monday by shareholders owning 46 per cent of Tace that they wished to sell their holdings.

Mr Timothy Letts of Char-

terhouse Bank said that the management group proposed to keep intact the group, including Goring Kerr, a 52 per cent owned quoted subsidiary. The management team are being advised by Charterhouse Bank and Castleforth Fund Managers.

Those responsible for two HICC pension trusts have written to the trustee for £230.5m worth of B&C 7% per cent convertible unsecured loan stock to demand repayment, a spokesman said. HICC Group senior executive and works pension trusts hold £1.23m of the stock, according to data obtained from the registrar.

He said that negotiations were taking place regarding the prospective sale of solvent parts of Atlantic's European business.

Earlier this month, Messrs Soden and Padmore said that they were "not terribly hopeful about the prospects of recovery from the European operations." This was principally due to a £15m tax liability in the Netherlands that the administrators feared might "snack up" realisable values.

Mr De Ruyck said yesterday that the Dutch claim had been contested and would take time to come to a head. "Some of the tax is indeed related to transactions involving foreign companies," he added.

He said that negotiations

were taking place regarding the prospective sale of solvent parts of Atlantic's European business.

He stressed that Mr Kingswood had resigned from the Astra board solely because of the conflict of interest arising from the dispute. It was not connected with the previous resignations of the five executive directors who had led the company since its 1986 listing.

In the past financial year, the company not only fell into

Aspinall buys back casino from receiver

By David Churchill,
Leisure Industries
Correspondent

ASPINALLS, one of London's most famous casinos, was yesterday sold back to Mr John Aspinall, the founder of the casino bearing his name, for an undisclosed sum.

The sale was announced by Arthur Anderson, the receivers of Leisure Investments, which took over the running of that company in early May.

Leisure Investments is the principal subsidiary of the Cowdray Group which acted for the shares to be suspended at the beginning of May at a price of 1p.

Under the deal announced yesterday, Mr Aspinall is buying the White Elephant Club



John Aspinall: will move the casino to White Elephant club

in Mayfair and "certain assets", understood to be the Aspinall's name, gaming tables and other equipment, from the Aspinall Casino Club also in Mayfair.

Mr John Tulloch and Mr Tony Brierley, joint administrative receivers of Aspinall Curzon, a subsidiary of Leisure Investments, said yesterday that "gaming has been suspended pending receipt of necessary approvals from the Gaming Board and Licensing Justice."

It is understood that Mr Aspinall will relocate the casino at the White Elephant Club as soon as a licence is granted. This is because the present Aspinall's club only has a short lease of under two years left to run.

Aspinall, like a number of other London casinos, has suffered over the past year as fewer "high-rolling" punters played at its tables. Leisure analysts suggest this is partly due to some Middle Eastern gamblers being restricted by the rise in religious fervour in their countries.

Leisure Investments' other assets include the Barbican casino and Lingfield Park racecourse. The receivers are seeking offers for both these assets as going concerns.

The problems of London's casinos was also partly the reason for the failure of Mecca Leisure at the beginning of last month to achieve analysts' profits' expectations. This caused a sharp drop in Mecca's share price and a slump in leisure shares generally.

Astra being sued for £372,000 in fees by its solicitors

By Jane Fuller

ASTRA HOLDINGS, the munitions and fireworks maker, is being sued for the payment of fees totalling £372,000, plus interest, by its solicitors Baileys Shaw & Gillett.

The dispute has led to the resignation from Astra's board of Mr Laurence Kingswood, a non-executive director since February last year. Baileys Shaw & Gillett has been the company's solicitors since 1981.

Mr Aubrey Roberts, executive partner, said the writ listed amounts being claimed from Astra Holdings and three subsidiaries.

He stressed that Mr Kingswood had resigned from the Astra board solely because of the conflict of interest arising from the dispute. It was not connected with the previous resignations of the five executive directors who had led the company since its 1986 listing.

In the past financial year, the company not only fell into

loss on its UK operations, but also purchased a Belgian subsidiary, PRB, which allegedly lost £12m last year when more than £2m profit was expected.

Efforts to agree a rescue plan continue in Belgium, but Astra has already written off the £21m paid out at the time of the acquisition.

On the legal front, Astra also faces a writ from Mr Gerald James, its former chairman. He is pursuing a claim for £300,000 compensation, a figure mooted when he originally agreed to step down. That was vetoed after the arrival of his successor, Mr Roy Barber, in March, as was the payment of £200,000 to another director, Mr John Anderson.

Mr Anderson has since resigned with a small amount of compensation. He has also been arrested by the Ministry of Defence police and questioned in connection with corruption allegations concerning Ministry of Defence contracts.

After Astra's financial plight came to light, other directors who resigned from the board were Mr James Miller, former finance director, and Mr Martin Guest, who has stayed on as technical manager.

He is due to report to Ramsgate police station tomorrow.

That is also the date of a reappearance at Ramsgate magistrates' court of another former Astra director and a Ministry of Defence official.

Mr Christopher Gumbley, Astra's former managing director, is accused of corruption giving a BMW car, valued at £13,500, to Mr Dennis William Stowe, who is charged with receiving it.

Also arrested by the MoD police and due to report to Ramsgate police station this weekend are Mr John Sellens, Astra's former sales director, and Lt Col L Hollingsworth, who retired from the Royal Army Ordnance Corps in February.

After Astra's financial plight came to light, other directors who resigned from the board were Mr James Miller, former finance director, and Mr Martin Guest, who has stayed on as technical manager.

BOC in link with NEC to market medical equipment in Japan

By Andrew Hill

BOC GROUP, the British industrial gases and healthcare company, is to link up with a subsidiary of NEC Corporation, the Japanese electricals company, to market medical equipment in Japan.

The first nine months of 1989 had met expectations, directors said, but effectively in the final quarter no profit had been made.

As a result, and in spite of a 5 per cent improvement in sales from £78.8m to £82.8m, pre-tax profits for 1989 slipped from £2.2m to £1.8m.

The tax charge fell to £226,000 (£250,000) after which earnings per share were left at 5.64p (6.25p). The recommended final dividend is unchanged at 2.75p.

Vishay clarification

Vishay

Intertecnology, a US electronic components manufacturer, which on Monday said it intended to bid for Crystallite, a smaller UK operation, clarified its position.

Crystallite is already subject to a hostile bid from TT Group, a hostile bid from TT Group, which is a Japanese holding company.

Vishay, which is a possible white knight, said yesterday that whether it would join the bid or not was dependent on the reaction of Crystallite's board to its proposals and on other issues.

Dividends announced

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
British Airways	£0.05	-	5.25	5.25	7.75
Brit & Amer Film	5.05	June 28	5.05	5.3	7.425
Cheshirefield	11.1	July 10	10	17.5	16
Gates (Frank G)	2.75	July 17	2.75	2.75	2.75
Prudential	3.5	July 31	3	4.5	4.5
Prudential Inv	1.25	-	5.5	5	5
Reedland Ind	2.51	-	15	2	15
Scott's Reed	8.6	Aug 10	4.3	8.6	4.3
Shares Invest	8.5	July 31	0.45	16.75	16.75

Dividends shown per share net except where otherwise stated. Equivalent per share allowing for scrip issue. Total capital increased by 100 million shares, equivalent to 100 million £1 ordinary stock. Dividend per share for five months.

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Morpeth, Cumbria NE5 6AB

and during normal business hours on 24th and 25th May 1990 (for collection only) from the Company Announcements Office, The Stock Exchange, 46 Fenchurch Street, London EC3A 1DD.

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Wednesday 23rd May 1990

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Amount outstanding: ECU

18,601,000

May 23, 1990

The Fiscal Agent

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S.A. LUXEMBOURGOISE

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period May 20, 1990 through August 19, 1990 as determined in accordance with the applicable provisions of the Indenture is 9.0625% per annum. Amount of interest payable is \$173,323,681.69 per \$10,000 principal amount.

To the Holders of

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UK COMPANY NEWS

Générale has 2.3% of NW Water

By Andrew Hill

COMPAGNIE Générale des Eaux, France's largest water supplier, yesterday confirmed that it owned a 2.3 per cent stake in North West Water, one of Britain's largest water companies.

It is the first official indication of Générale's investments in the newly-privatised water companies.

However, the French company would not comment on whether it intended to increase its holding in North West or whether it owned stakes in other water companies.

Générale already controls four of the much smaller statutory water companies in the UK, and built up its North West holding last December.

when trading began in shares of all 10 former water authorities.

North West, one of only two British water companies listed on the FT-SE 100 Index, said yesterday that it had not met Générale but regarded the French company in the same light as any other shareholder.

Lyonnaise des Eaux, Générale's great rival, announced holdings in three of the privatised companies - Anglian Water (9 per cent), Wessex Water (6 per cent) and Severn Trent (2 per cent) - within a week of the start of dealings in December. Fully-fledged take-over attempts would be prevented by the Government's special "golden share" in

each of the newly-privatised groups.

Until this week Générale, which has generally kept a lower profile than Lyonnaise, had not revealed any holdings.

Investors are not obliged to declare stakes of less than 5 per cent.

North West's partly-paid shares rose to a peak of 171p in February, against the flotation price of 100p, but have since slipped back. They closed at 161p yesterday, up 4p.

A third French investor in the British water industry - SAUR, a subsidiary of the construction group Bouygues - has also kept any investments in the larger water companies to itself. Between them, SAUR, its

US programme plans setback for TVS

By Raymond Scoddy

MR JAMES Gatward's TVS Entertainment has suffered a blow to its programme-making ambitions in the US.

Capital News, the company's prestigious newspaper drama, has not won renewal on the ABC network.

When ABC announced its autumn schedules earlier this week, Capital News, a drama loosely based on the Washington Post, was not among the ABC network.

Mr Gatward, who was in

New York to hear the schedules announced, had kept the elaborate \$400,000 (£236,000) newspaper office set in mothballs at MTM's Los Angeles studios when the 13 part series was completed in the hope a new series would be commissioned.

Capital News was one of four programmes that MTM, the US production subsidiary of TVS, the independent television company, had accepted for

the US networks this season. The first, Newhart, a comedy series in its eighth year, ends this year.

CBS and NBC will each decide on the future of their MTM shows - City and FM - within the next ten days.

All three new shows were taken off the air temporarily during the May ratings sweeps when the networks concentrate on their most popular programmes - not the same as cancellation but usually not a good sign for the chances of renewal.

But if all three programmes fail, and only 15 to 20 per cent of shows get a second run in the US, it will mean that MTM, which cost TVS \$220m, will have little more to offer for the immediate future than library programmes such as Hill Street Blues, St Elsewhere and Lou Grant.

CHEMICALS

The Financial Times proposes to publish this survey on:

12nd July 1990

For a full editorial synopsis and advertisement details, please contact:

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It is expected that dealings will commence on 25th May, 1990.

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Chesterfield Properties tops £12m

A RISE OF almost £10m in rental income to £24.34m helped Chesterfield Properties increase pre-tax profits by 14 per cent to £12.13m in 1989, against £10.67m. The rise was achieved in spite of an increase in interest charges from £2.83m to £10.03m.

Net asset value at the end of the period was 1,434p, against 1,382p a year earlier. Mr Roger Wingate, managing director, said that although the increase in net asset value was modest he was grateful that the gains of the last two years had been consolidated against the background of a deteriorating property market.

Earnings per share were 24.88p (23.88p). A final dividend of 11.1p (10p) is proposed making a total of 17.5p (16p).

Portfolio restructure benefits Monks

The net asset value of The Monks Investment Trust improved 18 per cent, from 324.8p to 383.2p per share, over the 12 months to April 30 1990.

During the year the trust's portfolio was restructured with increased commitment to Europe, especially West Germany and France, while the UK interest was reduced from

39.2 per cent to 28.9 per cent with the portfolio adopting a more defensive character.

Net revenue amounted to £5.05m (£3.72m) and earnings per share expanded from 4.79p to 6.51p. A proposed final dividend of 4.2p makes a total of 8p (4.5p) for the year.

Scott's Restaurant nears £700,000

Scott's Restaurant, operator of restaurants in London, reported pre-tax profits of £894,000 in 1989, compared with a loss of £220,000 in the previous year.

The company said that high interest rates did not appear to affect trading in the second half but added it was too early to predict the outcome for 1990.

The result was helped by a profit on sales of investments and other income of £251,000 (£27,000) and interest receivable of £3,000 against a charge of £180,000 last time.

Net asset value was 58.77p (£2.28m). After tax of £220,000 (£26,000) earnings per share were 20.88p (15.14p losses). A single dividend of 8.6p (4.3p) is proposed.

Personal Assets nav declines 6%

Net asset value of Personal Assets Trust fell by 6 per cent from 61.44p to 57.74p over the year to April 30.

Earnings per share decreased to 1.08p (1.45p). A net deficit of £528,000 (£274,000) for five

months period to end-March 1989. Earnings per share emerged at 2.2p, up from 1.14p. A final dividend of 1.375p is proposed.

Shires Investment raises revenue

Shires Investment suffered a fall in net asset value in the year ended March 31 1990 from 390.16p to 287.26p per 50p share, or from 251.73p to 242.38p fully diluted.

Net revenue however increased from £2.61m to £3.01m after tax of £285,000 (£971,000). Fully diluted earnings per share were 16.45p (15.19p) and the recommended final dividend was 5.5p for a total of 16.75p (15.5p).

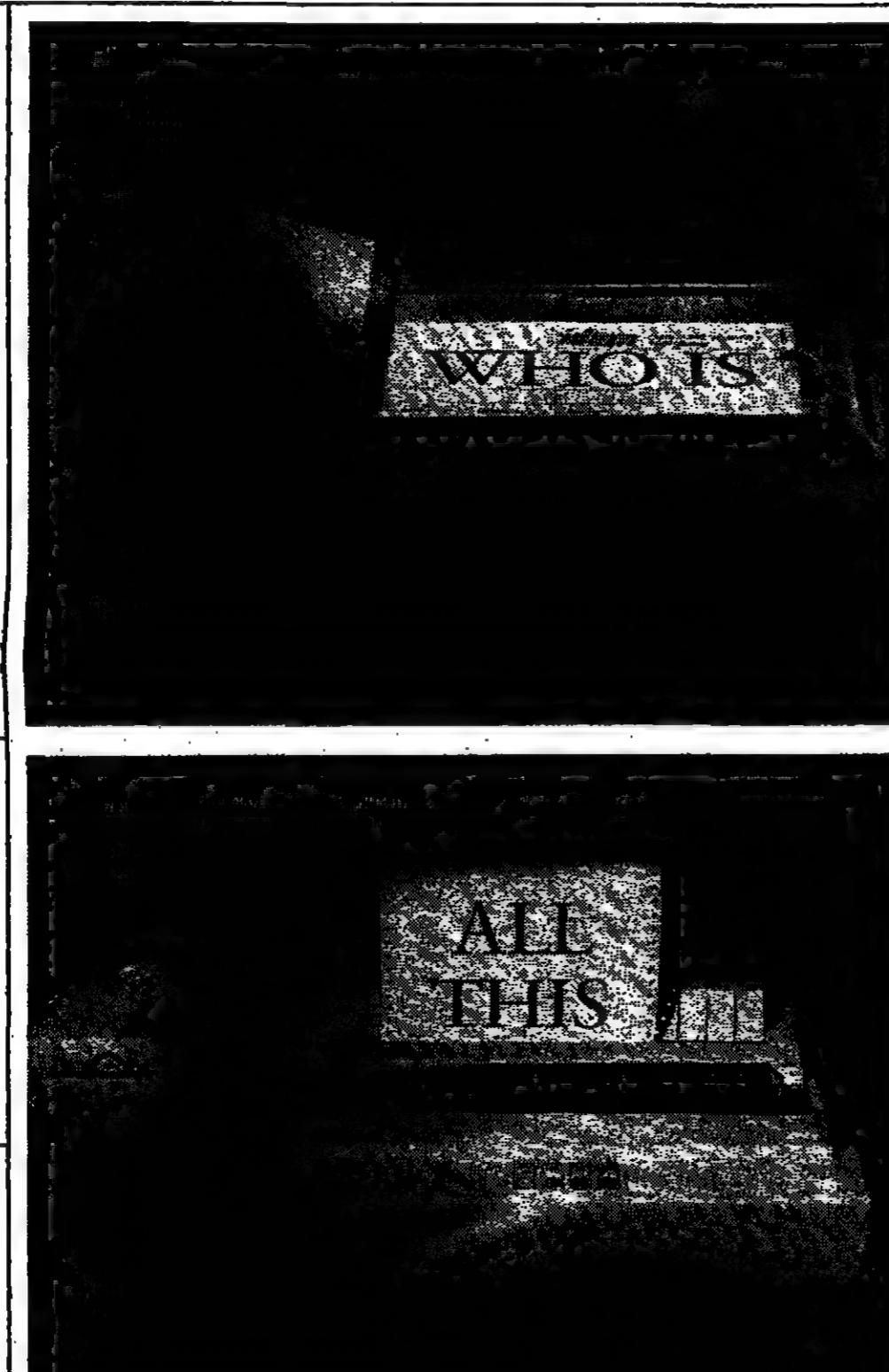
Gross revenue advanced from £6.53m to £7.04m.

F&C Eurotrust nav improvement

F&C Eurotrust reported a net asset value at March 31 of 393.8p per share at par and 376.3p per share fully converted. The figures compared with 295.8p and 276.2p respectively 12 months earlier.

As usual, the trust announced a net deficit for the six months to end-March - £280,000 against £137,000 - reflecting the fact that most European companies pay their dividends in the summer months.

The loss per share worked through at 1.75p (0.75p).



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UK COMPANY NEWS

Prowting weathers storm with £16m

By Jane Fuller

PROWTING, the Binslip-based housebuilder, limited the fall in its pre-tax profit to 27 per cent in a year in which the number of homes it sold more than halved.

While only 704 units were sold in the year to February 28, compared with 307, turnover fell by 23 per cent to £26.84m (£20.12m). Taxable profit, denting by a near sixfold increase in interest to £3.23m (£550,000), declined from £21.95m to £16.2m.

Mr Terry Roydon, managing director, said the company had stuck by its policy of maximising margins rather than sales.

The average selling price had risen from £107,000 to £141,000, partly because more large houses were sold and

partly because of price rises in 1988 and early 1989.

He was expecting the average price this year to be £125,000. The volume of sales had been at 80 per cent of last year's level in the first five months of 1990.

To try to protect margins, overheads had been cut, including making 100 of the 300 employees redundant.

A deferred payment of £12m for land bought before February 1989 was the main reason for debt increasing to £18.4m (£7.3m), giving gearing of 24 per cent.

Mr Roydon said it had not been bought at a high price. Most of the company's land bank was "old and cheap." The average price per acre was £125,000 and for the average plot the land cost represented

only 15 per cent of the expected selling price.

It has sites with planning permission for 5,500 houses and further tranches with the potential for 3,500 units.

Prowting also deals in land. Last year two sites were sold with commercial/industrial planning permission, one of which had been converted from residential to a supermarket proposal.

Earnings per share fell to 16.6p (23.5p). A recommended final dividend of 8.3p makes an unchanged total of 5p.

COMMENT

Although this 80 per cent family-owned company is weathering the building storm with comparative calm, the worst billows have blown in since the

Platon maintains recovery with £0.4m

RECOVERY measures taken over the past two years enabled Platon International, the USM-quoted instrumentation concern, to maintain the improvement shown at the interim stage and to exceed budgeted profits.

Following the return to profit at midway with £165,000 (£134,000 loss), the company turned in £403,000 pre-tax for the year ended March 31 1990. This compared with a £561,000 loss previously, of which £204,000 related to the former electronics division.

Turnover on continuing activities improved 14 per cent to £5.18m (£4.56m), while exports rose by 15 per cent.

Earnings per share were 5.7p (1.2p loss).

Borrowings were reduced to give a year-end gearing of 68 per cent, down from 140 per cent a year earlier.

Mr James Butterfield, chairman, said 1989-90 had been a year in transition and a return to profitability as the company had concentrated on the core instrumentation business.

"We must build upon this foundation to ensure that these trends continue and that the group generates sufficient profits to enable a return to the payment of dividends to shareholders in the foreseeable future," he said.

Globe holder criticises Coal pensions' bid

By John Thornhill

SIR JOHN WOOLF, chairman of British & American Film Holdings, the investment and film library company, has taken the unusual step of speaking out about the current hostile bid by the British Coal pension funds for Globe Investment Trust.

In his statement accompanying B&A's annual results, Sir John criticised the pension funds for making a bid which threatened shareholders with a forced crystallisation of tax lia-

bilities.

"It seems entirely irrational that privileged tax exempt funds should be in a position to force tax paying companies and individuals to become liable to Capital Gains Tax through no action of their own, and I suggest that this calls for some action to be taken by the institutions and possibly the regulatory authorities," he said.

Sir John suggested that there was a strong case for a

complete exemption from Capital Gains Tax in respect of long-term holdings of over five years. "I think short-term CGT is fine but long term it is not," he said yesterday.

B&A - which holds 170,000 shares in Globe Investment Trust - was recently forced to sell its long-standing holding in the Smaller Companies International Trust following a takeover by the British Steel Pension Fund.

Although in this case, B&A accepted a loan stock alternative it will still be liable for CGT on redemption of this stock.

The company announced

yesterday that its net asset value, excluding film rights, had risen to 795.4p at the end of the period (£80.7p).

Pre-tax profits were £227,235 (£714,790). Earnings per share amounted to 25.04p (18.58p) and the proposed final dividend of 5.65p brings the total to 8.3p (7.42p).

KENT

The Financial Times proposes to publish this survey on:

7th September 1990

For a full editorial synopsis and advertisement details, please contact either:

Clive Booth
on 071 873 4152or Amanda Francis
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30% annualised
pay rise for
Mecca chief

Mr Michael Guttridge, chairman and chief executive of Mecca Leisure, last year earned a salary of £145,000, according to the company's annual report.

That compared with £139,000 for the 15 months to the end of 1988, equivalent to an annualised £116,000, and represented an annual rise of 50 per cent.

Mecca shares fell sharply last month after the company shocked the City with the extent of its borrowings. It made pre-tax profits of £91.1m on turnover of £588m in the year to December 31.

Two other directors earned between £95,000 and £100,000 in the period.

AIRPORTS & AIRCRAFT
HANDLING

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EUROPE'S BUSINESS NEWSPAPERWEDEN
ANNUAL
REPORT INDEX
1990

The Parent Company's order backlog at year end was more than SEK 16 billion, which represents an increase of more than 30 per cent compared to 1988.

During the year, approximately SEK 3 billion was invested in properties managed by Skanska, with increasing investments overseas. The corporation share portfolio showed a very positive development. A number of international contracts were gained.

The preceding years' trend has continued, and indicates growth as a result of both company expansion and acquisition. During 1989, Skanska acquired a 33 per cent share in Norway's leading contracting company, Selmer-Sandé Entreprenør a.s.

Skanska further reinforced its position in the North American market with the purchase of Slattery Associates Inc. The company also increased its previous 49 per cent holding in Karl Koch Erecting Co Inc with the purchase of an additional 41 per cent of the shares. In April 1990, Skanska purchased Sordoni Construction Company. With annual sales of about USD 180 M, this project management company is active in the New York area.

The declining Swedish market compels increased activity on the international front, in construction as well as in the acquisition of properties. Skanska acquired a number of major development projects in such cities as Copenhagen, Frankfurt, Munich, Hamburg and Budapest. The nature and speed of political change in Eastern Europe has led to a more open market, and makes our presence there more interesting.

The Skanska Group reports a consolidated operating income after depreciation of SEK 1,432 M in 1989 and income after financial items reached SEK 2,035 M. Income before allocations and taxes rose to SEK 2,744 M. The outlook for 1990 indicates that group income before extraordinary items will reach at least the same level in 1990 as in 1989.

 SKANSKA



Lars-Ove Hakansson
President and CEO

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SWEDEN ANNUAL REPORT INDEX 1990

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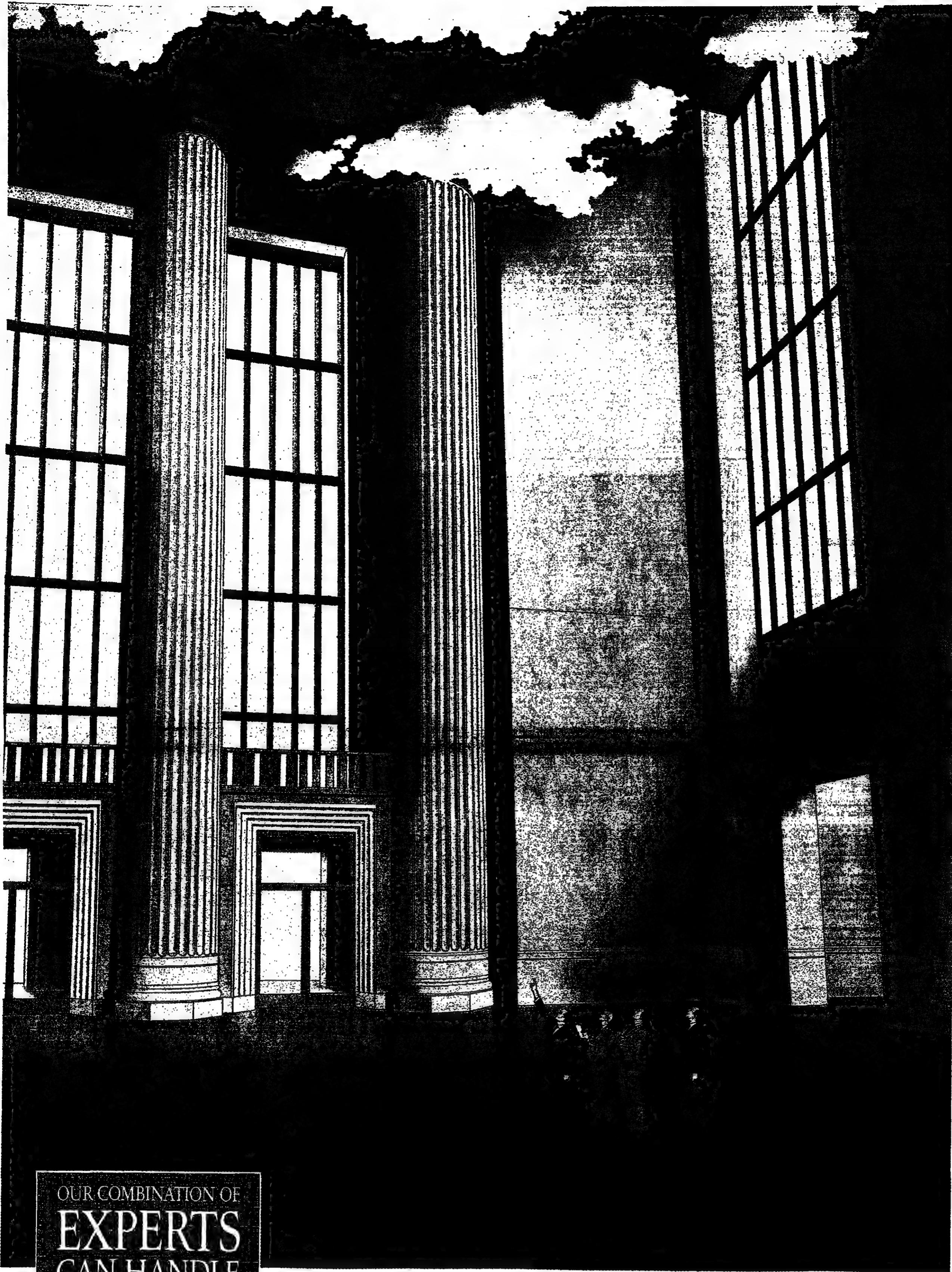
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FT LAW REPORTS

Directors not obliged to act as liquidators to help creditors

RE WELFAP ENGINEERS LTD
Chancery Division:
Mr Justice Hoffmann:
May 17 1990

DIRECTORS WHO sell the company's assets in an honest attempt to save the business and jobs, are not obliged to act as liquidators to the advantage of creditors; and accordingly, having acted in good faith, they are not in breach of duty if the sale may have been of minimal undervalue and leaves a creditors' deficiency on winding up.

Mr Justice Hoffmann so held when dismissing a misfeasance summons brought by the liquidators of Welfap Engineers Ltd, against two former directors, Mr Anthony Trout and Mr James Wright.

HIS LORDSHIP said that on March 15 1983 the two directors sold the company's freehold premises, equipment and work in progress for £110,000. A winding up order was made on June 20 1983.

The creditors' deficiency was estimated at £43,000. The liquidators alleged that the sale of assets was at a gross undervalue and in breach of the directors' fiduciary duties.

The company was profitable until 1979. It then suffered a number of setbacks. One of its shareholders and directors set up a competing business and

took away customers.

A customer's insolvency resulted in a bad debt of £243,000. Business was badly affected by the recession which laid waste the Midlands engineering industry in 1980-82.

In late 1982 the company was trading at a loss, and was being pressed by the bank to reduce its borrowing.

The principal asset was the freehold premises, valued in May 1982 at £165,000. At the beginning of 1983 it appeared to the directors that the only way the company could go on trading would be to sell the property and move into smaller rented premises.

The bank had a charge over the land which would have to be paid off.

Whether the balance would enable the company to pay enough of its debts to go on trading was not clear. It seemed that a price of at least £140,000 would be needed.

In early November 1982 the directors instructed an estate agent to ask £200,000, but to indicate a willingness to take less.

They asked for marketing to be discreet, without advertising or sale boards, to avoid drawing attention to the company's difficulties.

At the same time the company was in negotiation with a company called Euramco Engineering, which was interested in buying the whole undertaking and continuing to employ all or most of the 15 or so

employees, including Mr Wright and Mr Trout.

Euramco was offering £120,000 for land, equipment and work in progress, leaving the company with outstanding debts.

It was also asking the directors to warrant that all the company's creditors would be paid.

That caused difficulty, because it was clear that £120,000 would not be enough for the purpose. There was also some confusion over whether a job for British Rail, in respect of which a £15,000 invoice was about to be issued, was work in progress included in the sale.

On February 24 1983, the estate agent elicited an offer of £125,000 for the premises and some of the factory fittings, from a company called Bell & Webster (Steel Structures) Ltd. Euramco had fixed a deadline of Monday February 28 for exchange of contracts on its proposal.

Because time was so short the directors instructed acceptance of the offer on the basis that it was only subject to contract, and that acceptance would enable the legal formalities to proceed while they decided whether to accept it or not.

On February 28 there were three offers: Euramco, Bell & Webster and Thermaspan Roofing Co Ltd.

Discussion with Bell & Webster proceeded on the assumption that after selling its prop-

erty the company would continue in business.

There was discussion of a leaseback of the premises to the company. A rent was named and there was talk about the facilities which would be made available.

The directors knew that unless the price was considerably more than £125,000 none of the business and employees' jobs, including their own.

If they had advertised the property they might have got nearer the £145,000 valuation. At least they should have accepted the £125,000 offered by Bell & Webster, which would have left them the book debts, work in progress and some of the equipment.

On their evidence, the directors did not regard it as their function to act as informal liquidators on a winding up of the business itself. For that reason, having appreciated that the Bell & Webster offer would not allow the business to continue, they decided to pursue it no further.

It was entirely speculative whether more than the Bell & Webster price could have been obtained by wider marketing. The directors rightly regarded the time in which they had to act as very short. The bank was in constant touch.

The company was incurring losses and ran the risk of trading while insolvent. The market for industrial property in the Midlands was glutted by the closures of other failed companies.

Of the £110,000 more than £103,000 went to repay the bank as debenture holder, leaving very little for other creditors when the company was wound up three months later.

The liquidators' case was that the directors acted improperly because they gave priority to preservation of the business and employees' jobs, including their own.

They were also certain imponderables to be taken into account. For example, although Bell & Webster, if asked, might have given £125,000 for the land whether or not the company wanted a leaseback, that could not be certain.

Although the difference between the Thermaspan offer and the Bell & Webster offer might appear to be £20,000, that sum had to be discounted for imponderables.

On that basis, even on the assumption that the directors should have undertaken the task of liquidating the business, there was not a great deal between the two offers.

The liquidators accepted that if they had decided to invite the appointment of a receiver, the directors would have done any better.

Mr Wright and Mr Trout were completely honest and believed in good faith that they were entitled to enter into the Thermaspan deal. They were not in breach of duty, and the summons must be dismissed. If they were wrong, they had acted honestly and reasonably and ought fairly to be excused from liability under section 777 of the Companies Act 1985.

Mr Parker for the liquidators said that was no answer. It only showed that the directors could have done worse. Having undertaken the task of realising the assets, they should have done so to the best advantage of creditors.

That would not be fair or realistic. The directors were entitled to take the view that if the business could not be saved, liquidation was not a task they were required to

undertake. If they had decided to invite a receiver or wind up the company, with all the consequences that would have involved, they could not possibly have been criticised.

Therefore, in judging the propriety of the directors' actions, they should be compared with the alternatives of receivership or liquidation, in accordance with recent developments in insolvency law intended to encourage trying to save the business, rather than destroy it.

An honest attempt to save the business should not be judged by a stricter standard, particularly against the background of pressures which must have been imposed on directors by widespread unemployment and industrial devastation in the Midlands at the time.

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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AS 200,000,000

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In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from May 22, 1990 to August 22, 1990, the Notes will carry an interest rate of 14.913% per annum. The interest payable on the relevant Interest Payment Date, August 22, 1990 will be AS 3,758.88 per AS 100,000 denomination.

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LONDON STOCK EXCHANGE

Footsie ends the day above 2,300

THE UK stock market yesterday staged a modified re-run of some of last week's more dramatic trading performances, gaining 30 FT-SE points to close comfortably above the 2,200 level, and taking the market back to levels not held since mid-February. There was another struggle among leading marketmakers to close bear positions, but the institutions, fearful of being left behind, were also drawn into the market.

Wall Street's new peak overnight set the stage for a strong opening in London. Once again the Footsie futures led the way, with an early premium of 40 points alerting marketmakers to buy the market.

Account Drawing Dates		
First Drawings	May 14	May 29
May 14	May 29	Jun 11
Option Expiration	May 24	Jun 7
May 24	Jun 7	Jun 21
Last Drawings	May 25	Jun 8
May 25	Jun 8	Jun 22
Drawings	Jun 1	Jun 12
Jun 1	Jun 12	Jul 2

New draw dates may take place from 8.00 am on business days earlier.

ers who had started to buy the underlying Footsie stocks and close any remaining bear positions. While many positions were closed out in hectic trading on Thursday and Friday, at least two leading marketmakers are believed to be still exposed.

The final reading showed the FT-SE Index at 2,311.3, a rise of

1.4%

Equities closed last night

showed a loss of 3 on the day. Turnover was a busy 11m shares.

Taking a positive view, Mr Ian Wilks at BZW reiterated his buy recommendation, saying that the way the company presented the information made it look like it had come through a bullish time. Comparisons with other airlines showed BA in a particularly good light, and he raised his forecast for the current year by £20m to £410m, to include £10m of aircraft sales.

The company's broker, UBS Phillips & Drew, was more cautious. Mr Richard Hamm said that while long-term prospects were good, the company would have short-term cost pressures arising, for example, from a more than 13 per cent rise in wages as a result of a 9.4 per cent pay award and increases in staffing. He lifted his profits forecast by £20m to £380m, but said that this included an unexpected £30m saving in depreciation costs, so that in effect he was subtracting £30m from profits. His estimate of the value of aircraft sales was £30m.

More pessimistic still was Mr Tim Coombes at County NatWest WoodMac. He said that the market's reaction was "entirely justified" - the depreciation change meant the final figures were below expectations and he took £70m off his profit forecast to leave it at £350m, but said that this included an unexpected £30m saving in depreciation costs, so that in effect he was subtracting £30m from profits. His estimate of the value of aircraft sales was £30m.

County's Patrick Wellington highlighted numerous bearish developments, including the "parlous outlook in defence markets." He spoke of a "7 per cent real decline in UK defence markets, and the possibilities of a UK defence review and the cancellation of the Eurofighter project. The County analyst also mentioned Siemens' "depressing remarks" on GPT, the 40/60 Siemens/GEC joint venture in telecommunications. He said that most UK analysts had taken too optimistic a view on the potential for GEC-Alsthom in the power generation market. Finally, County said the period of fast dividend growth was coming to an end, with GEC having to couple dividend growth with earnings growth in the forecast future."

Other analysts, however, remained bullish of GEC. Mr Stephen Parker at UBS Phillips & Drew said he believed a contract for GEC to supply a ground defence system worth £200m to Malaysia as being "still very much in place and extremely valuable to GEC" - use the current weakness to buy GEC."

GEC gets left behind

DEFENCE electronics and heavy electricals group GEC was one of only a handful of Footsie stocks to lose ground yesterday, with the shares retreating in the face of some hefty selling to close a net 3% off at 203.4p, turnover reached 17m, around five times the usual level for the stock.

The shares were hit mainly for three reasons: firstly, by reports that Malaysia had cancelled plans to buy 12 Tornado jet fighters - highlighting the vulnerability of defence contracts; secondly, by the knock-on effect of a series of profit downgradings of the West German group Siemens by numerous European investment analysts; thirdly, County NatWest issued a bearish note, labelling GEC "long-term negative - sell on a twelve month view."

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4pm prices May 22

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 51

NYSE COMPOSITE PRICES

12 Month
High Low Stock Div. Yield % Total Prc
Continued from previous Page

	Pr	Mo	High	Low	Stock	Div.	Yield	% Total	Prc	Chg	Pr	Mo	High	Low	Stock	Div.	Yield	% Total	Prc	Chg	Pr	Mo	High	Low	Stock	Div.	Yield	% Total	Prc	Chg
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AMERICA

Dow plunges after rise on unspent funds report

Wall Street

A US press report that the US Government has found as much as \$60bn in unspent funds triggered a sharp rally in equities yesterday morning but, after an explanatory statement from the Treasury saying that the money would not be available to reduce the budget deficit, prices slumped back to register only modest gains at the close, writes Janet Bush in New York.

The Dow Jones Industrial Average had stood more than 20 points higher in a rally prompted by the report in a Chicago newspaper but exaggerated by stock index arbitrage with the futures market. It closed 7.55 points higher at 2,882.23, another record high, on active volume of 203m shares.

The Dow had closed 24.77 points higher on Monday at a record high of 2,844.62.

After an early rally which built on Monday's substantial gains, the over-the-counter market dipped back to leave the Nasdaq Composite Index only 0.99 point higher at 453.93. Cable television and personal computer stocks, both of which rallied on Monday, turned mixed yesterday as profit-taking set in.

The Chicago newspaper report said that an investigation had turned up \$50m in

federal appropriations which had not been spent and the financial markets immediately reacted on the interpretation that the funds could be used directly to cut the budget deficit.

However, a Bush administration official later made it clear that the \$50bn was not available and that much of that amount had expired and simply been reappropriated to later budgets.

Stripping out the effect of the report - widely regarded as a specious reason for buying yesterday morning - and the exaggerating effect of stock index arbitrage, the trend of the market appeared to be sideways.

Independent of the Treasury's disclaimer on the \$50bn discovery, the Dow appeared to run into stiff resistance at the 2,880 level.

Mr Newton Zinder, technical analyst at Shearson Lehman Hutton, noted that the Dow has been locked into a range of 2,800 and 2,880 over the past week with both levels being tested 73 unsuccessfully.

He noted a number of signs that the market may be preparing to break above the top of this range, including an improved performance by secondary stocks on Monday and the fact that the Dow Jones Transportation Average closed at its best level in over a month.

One of the most actively

TORONTO stocks retreated from earlier gains to close mixed in moderate trading.

The 300 Composite Index gained 19.29 to 3,340.54 after having been ahead more than 30 points early in the session. But losers led gainers 304 to 295.

Canada

Other big blue chips did well on the day. Daimler and Deutsche Bank, rising DMs and DMs to DM18 and DM767 respectively. Second liners were mixed amid a sprinkling of uninspiring corporate reports. Thyssen fell DM1.50 to DM15.50, a 21 per cent drop in first half profits, in chemicals. Schering lost DM1.82 to DM7.88 after it announced that it was calling off the planned merger of agrochemical units

EUROPE

Worried Frankfurt misinterprets Siemens

FAR FROM celebrating the upsurge in London and on Wall Street yesterday, some brokers in Frankfurt worried that funds might shed some of their overweighting in West German stocks to make room for more topical targets, writes *Our Markets Staff*.

FRANKFURT, meanwhile, misinterpreted an analysts' briefing by Siemens, which led them to understand that the initial acquisition costs for Plessey of the UK, problems in Brazil and a write-down of bonds within its DM2bn investment portfolio would impinge on second half earnings growth in the year to September 30 next.

UK brokers James Capel said yesterday that most of these factors are non-recurring and technical, and have little bearing on what is a very strong underlying performance. However, the market thought otherwise and sent Siemens' fall DM2.50 to DM7.50 at one point and the DAX index fell 1.75 in the first hour.

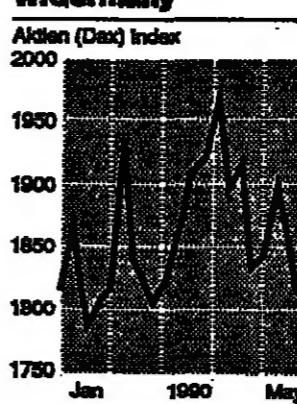
Later, clarification came from the company, and the shares rallied to close only

DM8.50 lower at DM7.22. The market improved on that, the DAX closing 2.08 higher at 1312.26 after a 7.06 fall to 1246.67 in the FAZ at midsession. Volume rose from DM5.5bn to DM7.1bn with Siemens, trading in DM1.2bn, leading the most active stocks list by a wide margin.

"Brokers need some turnover in a thin market," said Mr Werner Wanka, head of securities at B Metzler in Frankfurt yesterday, "and there has been misinterpretation of both macroeconomic and microeconomic data over the past fortnight. Metzler, he said, still calculated that Siemens could raise its earnings from DM45 to DM47 a share this year.

Other big blue chips did well on the day. Daimler and Deutsche Bank, rising DMs and DMs to DM18 and DM767 respectively. Second liners were mixed amid a sprinkling of uninspiring corporate reports. Thyssen fell DM1.50 to DM15.50, a 21 per cent drop in first half profits, in chemicals. Schering lost DM1.82 to DM7.88 after it announced that it was calling off the planned merger of agrochemical units

W. Germany



with Sandos of Switzerland.

DM1 started off well but profit-taking set in after the market's recent gains. The Comit index ended 2.78 higher at 733.53. The chemical sector

came under pressure following news that Belmont lost out on a bid for Polymer, a leading Canadian synthetic rubber manufacturer. Although Montedison closed L23 higher at L74.01, it sank to L1.55 in after-hours trading. Belmont lost L8 to L4.44.

The Olivetti computer group

fell L46 to L7.260 after it denied that the Dutch electronics giant Philips planned to buy a majority stake in it. But the cement sector was firmer following the recent rise in cement prices, and renewed talk that the Government planned to spend L52bn on public construction works. Unicem rose L390 to L29,030 and Italcementi added L850 to L140,500.

PARIS ended the May trading account firmer on short-covering. The CAC 40 index rose 22.78 to 2,115.00 in moderate volume. Rhone Poulen certificates fell FF15 to FF14 after it reported a drop in first quarter net; brokers were also wary of the stock following the company's cautious comments for the full year.

CMS Packaging rose FF13 to FF20.00 on solid volume of 288,100 shares following some positive recommendations by London brokers. Lafarge more than recovered Monday's fall to FF20.40 higher at FF27.05, with a large 349,100 shares traded. One broker said Lafarge might seek shareholders for permission to increase authorised capital and to lower

the disclosure threshold for individual shareholders at the annual meeting on May 30. EDF continued to build on recent gains while Pechiney continued to slip following its poor results earlier this week.

AMSTERDAM saw the CBS Tendency index up 0.8 to 119 on selective buying of blue-chips and short-covering by market-makers. Among featured stocks, Philips rose F1 to F13.10 after the Olivetti bid.

The insurance sector continued to be firm. Amev, ex-dividend of F1.15, closed 20 cents lower at F1.57.50 effectively rising F1.55. Nethef and Aegon both rose 20 cents to F1.75.30 and F1.22.20 respectively.

OSLO was encouraged by gains on overseas markets but this was partially offset by lower crude prices. The all-share index rose 7.04 to 649.73, near the record high of 649.73 set on March 16. Norsk Hydro rose NKR2 to NKR20.

ZURICH had a weak start, but volume doubled in the afternoon session as market elsewhere turned higher. The Credit Suisse index rose 7.4 to 630.7.

ASIA PACIFIC

Nikkei withstands wave of arbitrage selling

Tokyo

SUSTAINED interest in good corporate fundamentals helped the market withstand a wave of arbitrage selling yesterday, writes *Michigan Nakamoto* in Tokyo.

After an early loss of over 160, the Nikkei average rebounded to close 172.25 to the good at its day's high of 1,912.50, just failing to regain the 2,000 level. The day's low was 31,550.70. Gains led losers by 530 to 402 and 175 issues unchanged.

Turnover rose from 350m shares to 500m. The Topix Index of all listed shares rose 19.77 to 1,900.59 and in London, the ISE/Nikkei 50 index closed 2.53 higher at 1,787.88.

Investors are expected to remain cautious this week before a crop of corporate results which will peak at the end of the week. Next week, however, staff at the leading brokers will have settled into their new posts, following the regular company employee transfers, and will be able to adopt a more aggressive sales strategy. "Buying interest has started to warm up," said Mr Shin Tokoi at County NatWest.

All eyes were on Sony, which reports tomorrow. The market has speculated that Sony's earnings will be above expectations and that it will make a script issue. Sony has a new high for the year at Y8,840 before closing Y80 better at Y8,800.

Other high technology stocks which are expected to report good earnings were favoured. TDK, the maker of magnetic tapes, rose a strong Y100 to Y6,770 while Pioneer advanced Y50 to Y6,930.

Expectations that capital spending among semiconductor manufacturers will remain high as they switch production from 1-megabit DRAM chips to 4-megabit attracted attention to companies in this sector.

Tokyo Electron reached a

high for the year of Y4,360 before closing Y60 up at Y4,310. The company is expected to announce higher-than-expected earnings and is also rumoured to be planning a script issue.

A former yen and bond prices supported big stocks. Kawasaki Heavy Industries topped the active list with 15.7m shares and rose Y80 to Y223. Sasebo Heavy Industries followed with 16.2m shares and finished Y40 up Y1,000.

The environmental protection theme continued to attract attention. There were rumours that Japanese brokers would copy the US environmental and "clean energy" funds.

Honda, the Japanese motorcycle maker which produces hybrid vehicles, protection machines was third in volume with 15.5m shares and added Y10 to Y2,140. Chiyoda, another manufacturer of environment-friendly machinery, gained Y50 to Y5,570.

Large capital issues rose in Osaka to take the OSE average

up 10.22 to 34,587.35. Volume improved to 59.7m shares from 34.4m.

Roundup

POLITICAL, or politically-inspired action and speculation retrained local institutions into more bullish, with quality blue chips and trading concerns in particular being in strong demand. Various second liners, the subject of corporate rumours, were also active.

SEOUL enjoyed the attention of the stock market stabilisation fund created recently by financial institutions and listed companies after the government said it would act to stop real estate speculation.

Volume more than doubled from 100m to 220m, rising 20.09 to 978.00 in the record turnover after Monday's 31.82 gain, as optimism over Thailand's liberalised foreign exchange rules continued to fuel its bull run.

TAIWAN made a feeble attempt to rally and failed. The weighted index, which fell 5.7 per cent on Monday, shed another 372.57, or 3.9 per cent, to 9,730.24 on a sombre day of deflation. Volume fell from 962.5m shares and NT\$1.4bn to 900.5m and NT\$1.3bn on Monday.

Tiananmen Square atrocities in Peking. The Hang Seng index put on 40.4, or 1.3 per cent, to 3,707.57 as turnover jumped from HK\$1.5m to HK\$1.50m.

Though overseas funds still refrained from aggressive buying, local institutions were more bullish, with quality blue chips and trading concerns in particular being in strong demand. Various second liners, the subject of corporate rumours, were also active.

RANGKOK hit another record high, the SET index rising 20.09 to 978.00 in the record turnover after Monday's 31.82 gain, as optimism over Thailand's liberalised foreign exchange rules continued to fuel its bull run.

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BANQUE INTERNATIONALE A LUXEMBOURG

1989 balance sheet: Strong growth of customer deposits

Results

During its 133rd financial year, BANQUE INTERNATIONALE A LUXEMBOURG's customer deposits showed a substantial 16.45% rise to reach 372.2 billion Flux against 319.7 in 1988.

The balance sheet also increased strongly to 515.6 billion Flux, 23.26% up on 1988 (418.3 billion Flux). BIL will pay a net dividend of 500 Flux on each registered share.

The BIL group consolidated net profit once again rose by 10%, from 1,361 million in 1988 to 1,496 million Flux in 1989.

In addition to the successful marketing of its traditional products (Euro-loans, Euro-issues, finance companies, holding companies, investment funds), the bank continued to focus on developing its services to private customers (assisted Eurokonto, managed Eurokonto, private banking). It also launched a series of five umbrella funds (with 13 sub-funds) which enable its customers to diversify their portfolios.

BIL abroad

BIL has branches in London and Singapore, subsidiaries in Lausanne and Singapore, and representative offices in New York, Tokyo, Frankfurt, Munich and Madrid.

The majority of its shares are held by the public; its main shareholders are Porges in Geneva and the Bruxelles Lambert Group in Brussels. BIL is a member of ABECOR, one of the leading international banking groups.

Key figures for the 1989 financial year in Flux millions

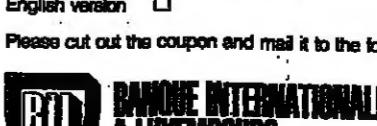
Flux millions	1987	1988	1989
Balance sheet	369,887	418,304	515,607
Customer deposits	288,010	319,663	372,247
Bank deposits	43,689	51,991	94,355
Advances to customers	82,567	89,765	117,951
Equity capital and provisions, including borrowed capital	27,050	30,112	28,376
Net profit	1,094	1,416	1,433
Distributed profit	607	709	710
Net dividend per registered share	F 430	F 500	F 500
Staff employed	2,049	2,146	2,205

1 EST = 5799 Flux (December 31st, 1988).

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NATIONAL AND REGIONAL MARKETS										

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